



New Horizons - Risk Management Team

Gay Infanti
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Agenda

- *Update on participants/activities*
- *Review mission statement and team objectives*
- *Progress report*
 - **Key Issues**
 - **Survey**
 - **Other topics addressed**
 - **Centers of Knowledge/Excellence identified**
 - **Open issues**
- *Questions and discussion*

Risk Management Team

- ***Government***

- Ivan Bembers - NIMA
- John Driessnack, Defense Acquisition University
- LTC Harold (Buck) Ennulat - USAF
- Jim Henderson - NAVAIR
- Wilma Uribe - HQ DCMA
- Dr. Steve Van Drew - NAVAIR

- ***Industry***

- Wayne Abba - Dekker, Ltd.
- Gene Adams - Northrop Grumman ST
- Christine Daines - Boeing
- Glenn Fujimoto - Northrop Grumman IT
- Joe Houser - Lockheed Martin
- Dr. Roy Smoker - MCR, Inc.

Mission Statement

To engage the customer and the contractor community in the identification, collection, and sharing of requirements and processes required to integrate risk management with EVMS.

Deliverables

- *Defined processes*
- *Best practices*
- *Lessons learned*
- *Benchmarks*
- *Guidelines*
- *Skill sets*
- *Centers of knowledge or excellence*

Team Activities to Date

- **Meetings**
 - Three team teleconferences (6/20 & 8/14/2002, 2/5/03)
 - Three in-person (7/23, 10/22, and 12/3/2002)
- **Member presentations of relevant initiatives/practices**
- **Facilitated brainstorming sessions**
 - Key issues
 - Survey objectives/audience
 - Potential survey questions
 - Priority of team objectives
- **Survey 101**

Key Issues - Integration of Risk Management and EVMS

- *Process ownership*
- *Organizational policy/procedures*
- *Identification of risk with specific program elements*
- *Quantification of risks*
- *Incorporation of risk into baselines*
- *Incorporation of risk into EACs*
- *MR and risk*
- *Timing*
- *Barriers to risk disclosure*

Survey Objectives

Primary List	1	2	3	4	5	6	7	8	Rank Sum	Mean
Determine if organizations are integrating Risk Management and Earned Value Management?	6		1					1	55	2.13
Determine if there are established standards, processes and tools that facilitate this integration?	0	5	2	1					52	2.5
Identify and evidence the demonstrated value of the integration of EVM and RM.	0	3	2	3					48	3
Identify the knowledge and skill sets, characteristics of organizations that have successfully established this relationship, impediments to implementation, cultural impact to organizations.	1		1	3	1	1		1	37	4.38
Identify best practices in Industry and Government for integrating RM and EVMS.	1		2	1	1	1	2		36	4.5
Share lessons learned.	0				4	2	1	1	25	5.88
Identify sources of subject matter expertise and training related to risk management, EVM, and the integration of the two.	0				2	3	1	2	21	6.38
Identify differing perspectives between Industry, Government, PM, practitioners, if any.	0					1	4	3	14	7.25

Potential Survey Audience

- *Risk Management Community of Practice*
- *PMCoP*
- *Government*
 - **Service Program Managers**
 - **OSD and other Federal Agency including DoD Executives**
 - **DAU and DSMC**
- *Industry*
 - **Program Managers**
 - **Business Managers/Program Controls**
 - **Executive Management**
- *EVMS SMEs*
- *NDIA (PMSS) membership*
- *Vendors/User Groups of EVM analysis tools*

Survey Progress

- *Commitment from John Driessnack, DAU, to look for resources to help write survey questionnaire*
- *Additional commitment to coordinate, and possibly conduct, survey within Government PM community*
- *Survey to be conducted electronically*
- *Commitment to survey Risk Managers (independently using same questionnaire) from HRA-NCOSE (results would be shared)*

Topical Presentations

- *Supplier Risk Management - Wilma Uribe (HQ DCMA)*
- *Application of Risk in Earned Value Management - Jim Henderson/Steve Van Drew (NAVAIR)*
- *Risk Assessment in EVM - Mike Popp (NAVAIR)*
- *Integrating Risk into the PMB - Joe Houser (2002 IPM Fall Conference)*
- *Several other presentations provided*
 - **Need formal permission to share with NDIA PMSS**
 - **Need a forum for sharing**

Centers of Knowledge/Excellence

- *DoD Risk Management Guide*
- *Defense Acquisition University*
- *PMCoP Noel Dickover, Community Development Lead, PMCoP Execution Team*

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- Addresses risk management
- Doesn't yet address EVM although core PMs listed EVM among top 5 areas of interest to benefit overall program success
- *International Council of System Engineers (INCOSE)*
- *PMBOK*

Open Issues

- *NDIA sponsorship for survey*
- *Electronic mailing lists for survey recipients*
- *Process for sharing best practices*
- *NDIA PMSS willingness to collaborate with DAU, PM CoP, PMI, etc. to further this integration effort*
- *Expansion of survey audience to Risk Management community*

Questions and Discussion/Action Items?
