



# Anniston Army Depot

Process Specific Opportunity Assessments



*Presented by:*

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## Outline

- ◆ **Overview of Anniston Army Depot (ANAD)**
- ◆ **ANAD's Approach for Conducting Process Specific Opportunity Assessments (PSOAs)**
- ◆ **Questions**

# Installation Description



- ◆ 1,771 Bldgs/Structures
- ◆ 244 Miles of Roadway
- ◆ 93 Miles of Fencing
- ◆ 46 Miles of Railroad
- ◆ 15,243 Acres
- ◆ \$1.6 Billion Plant Replacement Value
- ◆ \$1.292B FY06 Depot Budget
- ◆ \$700M Average Annual Tenant & Contractor Budget
- ◆ 6,500 Total Employees
- ◆ 4,500 Depot Employees
- ◆ Largest industrial facility in SE United States

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# ANAD Mission:

*To provide  
industrial & technological support  
for current & future  
ground combat systems*



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M1 Abrams Tank



M88 Recovery Vehicle

# Combat Vehicles



STRYKER



FOX Vehicle



M113 Armored Personnel Carrier



M9 Armored Combat Earthmover



M60 Armored Vehicle Bridge Launcher



# Department of Defense Small Arms Facility



**M16  
RIFLE**



**M9  
PISTOL**



**M249 SQUAD  
AUTOMATIC  
WEAPON**



**M2  
MACHINE  
GUN**

**MORTAR**



**M230  
CHAIN  
GUN**



**MK19  
GRENADE  
LAUNCHER**

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# Towed & Self Propelled Artillery/Bridges

**70 TON  
BRIDGE**



**MEDIUM  
GIRDER  
BRIDGE**



**M109A6  
SELF PROPELLED  
HOWITZER**



**RIBBON  
BRIDGE**



**M119  
TOWED HOWITZER**



**M198  
TOWED HOWITZER**



**FIELD ARTILLERY  
AMMUNITION SUPPORT VEHICLE**

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# ANAD's Approach to PSOAs

- ◆ **Environmental Challenge: *Hazardous Waste Generation***
  - ◆ Classified Large Quantity Generator of Hazardous and Solid Waste under Resource Conservation and Recovery Act (RCRA)
  - ◆ Mission requirements/work load increased - due to world events
    - ◆ *Labor hours expended has increased by 96% from 2001 to 2005*
- ◆ **Goals and Scope**
  - ◆ Evaluate processes that generate the highest quantities of hazardous wastes
  - ◆ Identify opportunities for reducing the generation of hazardous wastes
  - ◆ Evaluate opportunities for successful implementation





# ANAD's Approach to PSOAs

- ◆ **Review of Hazardous Material Management System Data**
  - ◆ Hazardous waste streams were reviewed by building and waste codes
  - ◆ Identified that 95 percent of the industrial hazardous waste is produced by four basic industrial processes:
    - ◆ Paint Stripping
    - ◆ Metal Finishing
    - ◆ Parts Cleaning
    - ◆ Painting



# ANAD's Approach to PSOAs

- ◆ **Chartering of a Cross Functional PSOA Team**
  - ◆ Chartered four PSOA teams to concentrate on each of the process areas
  - ◆ Team members included staff from:
    - ◆ Environmental
    - ◆ Safety
    - ◆ Production
    - ◆ Public Works



# Paint Stripping Operations

## ◆ Background:

- ◆ Accounts for over 50% of the hazardous waste generated
- ◆ Includes chemical and physical paint stripping
  - ◆ Chemical Paint Stripping
    - ◆ Vats of NPX
      - ◆ 70% methylene chloride
      - ◆ 30% formic acid
  - ◆ Physical Paint Stripping
    - ◆ Glove boxes and blasting booths
    - ◆ Stripping media depends on the substrate and finish





# Paint Stripping Operations

## ◆ Site Visit Findings

- ◆ *The majority of the glove boxes and cabinets do not have pressure regulators.*
  - ◆ Operators can adjust pressure to his/her discretion.
  - ◆ Can result in the media breaking down more quickly.
- ◆ *Single-pass abrasives are being used - walnut hull and garnet*
  - ◆ Resulting in inefficiencies with the dust collectors
- ◆ *Viable blast media was found in drums of waste*
  - ◆ Dust collection systems are pulling viable media into the waste stream
- ◆ *Equipment maintenance issues*
  - ◆ *Loose seals around doors of blast booths*
  - ◆ *Ongoing problems with dust collectors*



# Paint Stripping Operations

## ◆ PSOA Projects

- ◆ Replace single-pass media with longer lasting media
  - ◆ Replace walnut hull with recyclable plastic blast media
  - ◆ Replace garnet blast media with steel shot
  - ◆ Retrofit booths to include blast media recovery systems
- ◆ Implement a preventative maintenance plan for blast equipment
- ◆ Install pressure regulators on glove boxes
  - ◆ Prevents operators from increasing the pressure, which wastes media.



# Metal Finishing Operations

## ◆ Background

- ◆ Accounts for over 20% of the hazardous waste generated.
- ◆ Hazardous waste is generated by:
  - ◆ chrome, nickel, zinc, and copper plating
  - ◆ spent vat filters and liners, and plating solution
  - ◆ sludge generation at the industrial waste water treatment plant (IWTP) that receives wastewater from the metal finishing operations





# Metal Finishing Operations

## ◆ Site Visit Findings

- ◆ *Parts are cleaned in a 3,000 gallon caustic tank that is changed out every 4 months due to contaminants*
- ◆ *Water is left continuously running in the rinse tanks*
  - ◆ Rinse tanks use potable water which is sent to the IWTP for treatment
  - ◆ Approximately half of the vats had conductivities slightly higher than potable water.
    - ◆ Therefore, much of the rinse water sent to the IWTP is fairly clean.



# Metal Finishing Operations

## ◆ PSOA Projects

- ◆ Install ceramic filters on the caustic vat to extend the life of the caustic solution.
- ◆ Install timers on the rinse tanks to reduce the flow of water to the IWTP.
- ◆ Modification to the IWTP to reduce sludge generation.







# Parts Cleaning Operations

- ◆ Accounts for over 15% of the hazardous waste generated.
- ◆ Hazardous waste is generated by:
  - ◆ Steam Cleaning Sludge
  - ◆ Safety Kleen Solvent
  - ◆ Vapor Degreasers





# Parts Cleaning Operations

## ◆ Site Visit Findings:

- ◆ *Source reduction is not possible for the steam cleaning sludge waste*
  - ◆ ANAD cannot control the amount of contaminants coming in on combat vehicles and associated components
- ◆ *The ANAD Environmental Lab performed a Toxicity Characteristic Leaching Procedure (TCLP) test on the steam cleaning sludge waste*
  - ◆ Traces of cadmium and zinc were present in the waste stream.



# Parts Cleaning Operations

## ◆ PSOA Project:

- ◆ Add a stabilizer to the steam cleaning sludge before it is vacuumed out of pits.
  - ◆ Stabilizer will render the waste non-hazardous and may reduce disposal costs.
  - ◆ Waste stream will not be reduced or eliminated – it will still ultimately go to a landfill.



# Painting Operations

- ◆ ANAD uses multi-component Chemical Agent Resistant Coating (CARC) paint
- ◆ Hazardous waste is generated from:
  - ◆ wasted paint and solvent mixtures
  - ◆ paint filters





# Painting Operations

## ◆ Site Visit Findings:

- ◆ *The multi-component CARC hardens quickly*
  - ◆ Cannot be carried over from one shift to the next.
  - ◆ Solvent is needed to thin the paint



# Painting Operations

- ◆ **PSOA Projects:**
  - ◆ **Procure multi-component paint mixing systems**
    - ◆ Mixes paint on an as-needed basis
  - ◆ **Convert to a single-component CARC.**
    - ◆ Army Tank-automotive and Armaments Command (TACOM) has approved a single-component CARC paint that does not harden as quickly as multi-component CARC.





# Moving Forward

- ◆ **ANAD aligned the PSOAs with EMS objectives and targets to systematically implement the PSOA projects.**
  - ◆ **Example:**
    - ◆ **Objective**
      - ◆ **Reduce the air emissions and hazardous waste generated by abrasive blasting.**
    - ◆ **Target**
      - ◆ **Create plans of action to implement new blast media options and improved equipment maintenance schedules**
    - ◆ **Progress:**
      - ◆ **Conducted testing on blast media alternatives**
        - ◆ **One failed, others are currently being investigated**
      - ◆ **Developed and implemented a plan for optimizing and maintaining equipment in two buildings**
        - ◆ **Will roll out similar plans to other buildings with blast equipment**



# Lessons Learned

- ◆ **Focus on the big picture**
  - ◆ Don't get lost in the details, focus on the major issues first
- ◆ **Work as a team**
  - ◆ Include personnel from all appropriate organizations
- ◆ **Prioritize options**
  - ◆ Don't get bogged down with too many projects





## For Additional Information

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