



FORCEnet and Sea Trial

30 APR 2003 – Little Creek, VA

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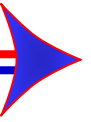
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Netting the FORCE for transformational combat capability



FORCEnet: The Unifying Enabler for Sea Power 21



SEA POWER 21

You Are Here

Sea Shield

Sea Trial

Sea Warrior

Sea Enterprise

ForceNet

Sea Strike

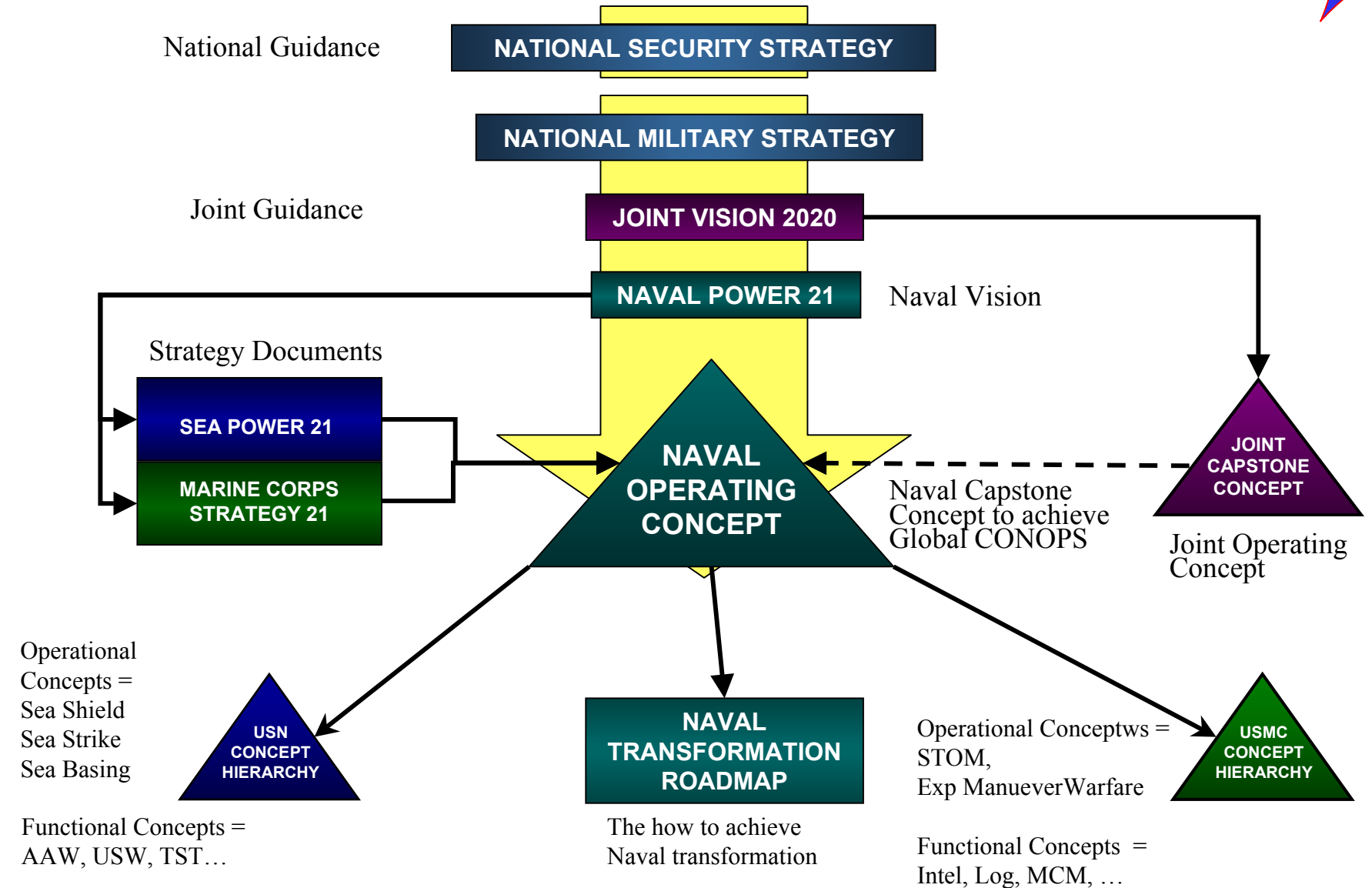
Sea Basing

- *Sea Strike* – Projecting Precise and Persistent Offensive Power
- *Sea Shield* – Projecting Global Defensive Assurance
- *Sea Basing* – Projecting Operational Independence to Joint Team

- *Sea Trial* – Process of Innovation
- *Sea Warrior* – Investing in Sailors
- *Sea Enterprise* – Resourcing tomorrow's Fleet

Based upon Global Concept of Operations

Netting the FORCE for transformational combat capability



What FORCEnet is

Netting the FORCE for transformational combat capability



Foundational for Sea Power 21

- Operational construct
- Architectural framework
- All spectrums

Builds upon earlier NCW efforts

... Copernicus, Taiwan Straits, CEC, SSG

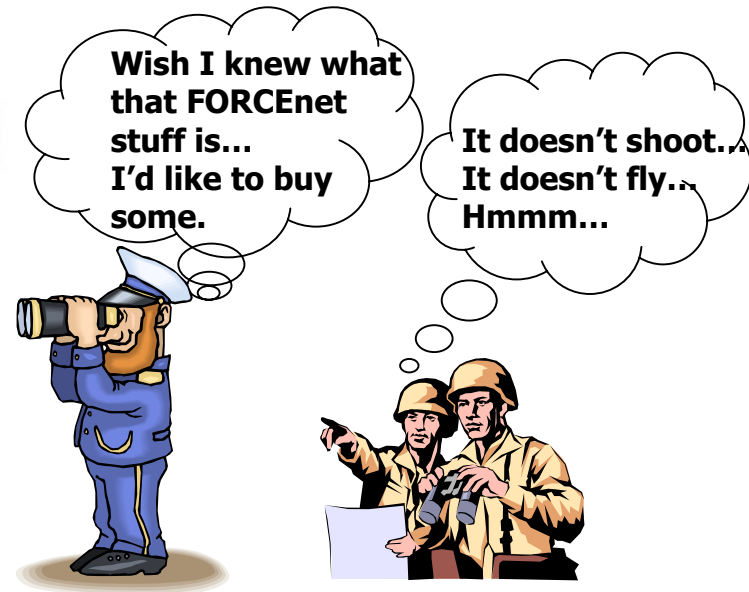
Inherently Joint Capabilities-based



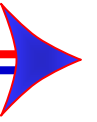
What it isn't:

- Just the network
- System
- POR

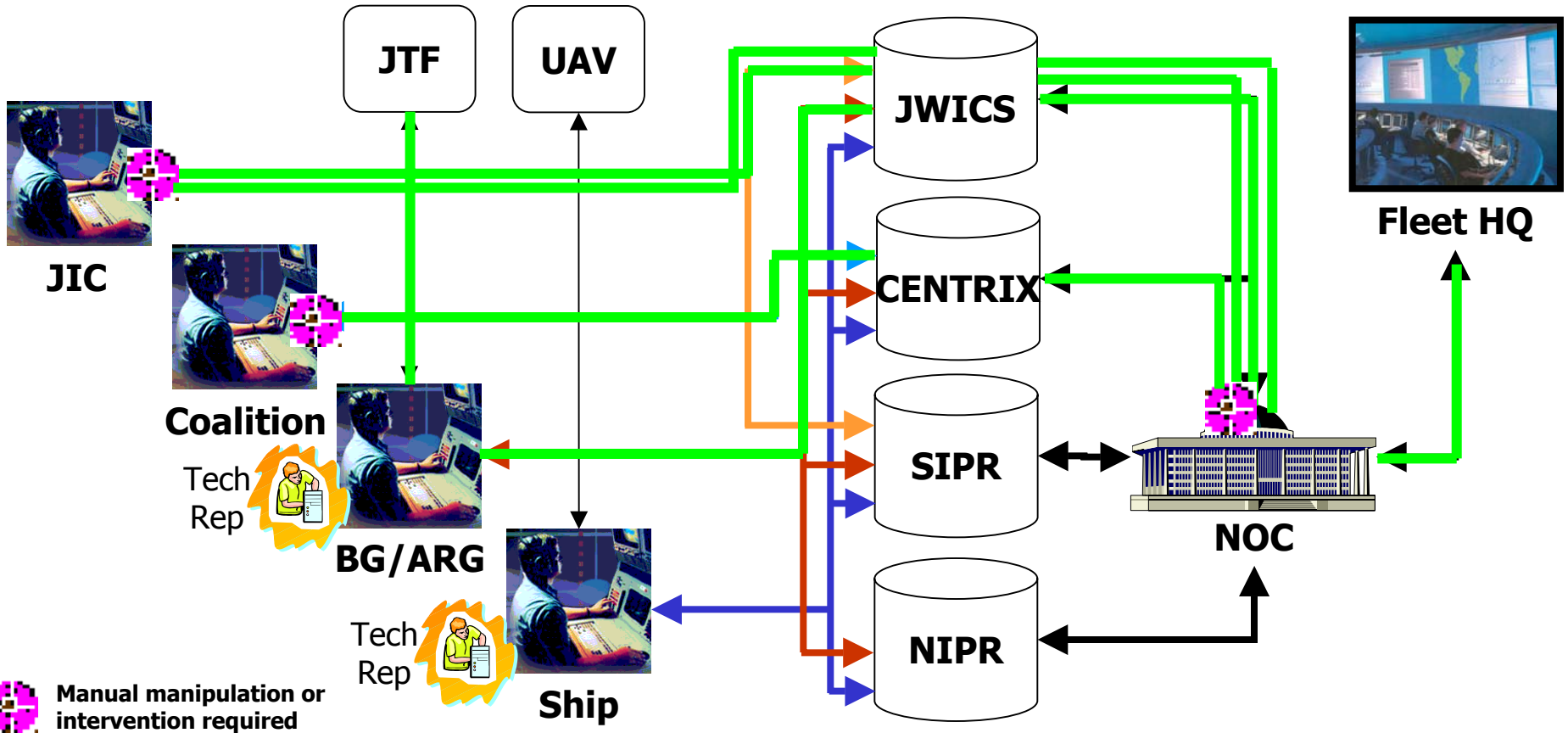
The "FORCE" drives the "net"...



FORCEnet – Turning Information into Power

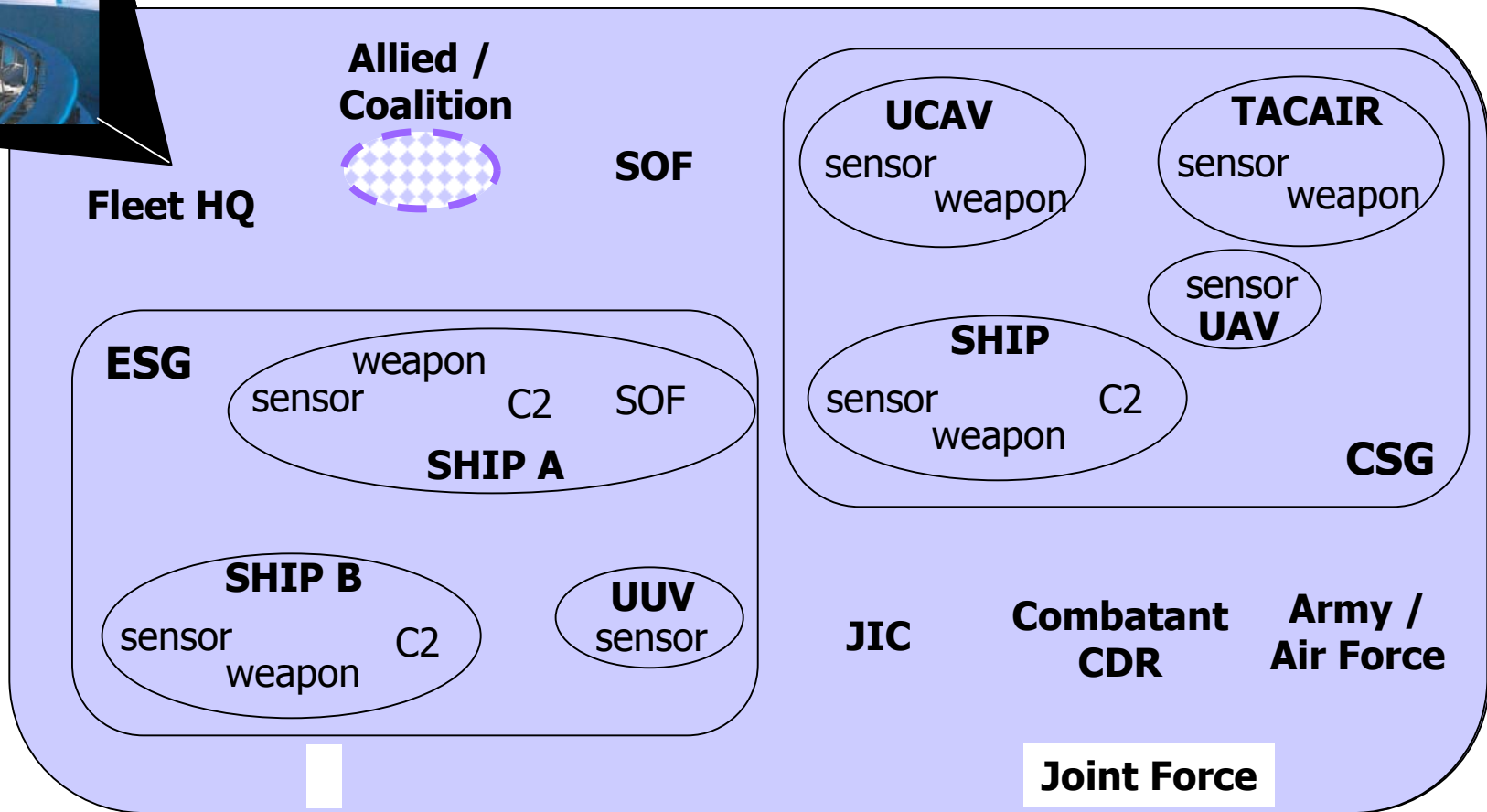


- Platform/system-based approach (interfacing)
- *Fragile* network-centric capability
- Manpower intensive – configuration sensitive
- No ubiquitous Network-Centric capability





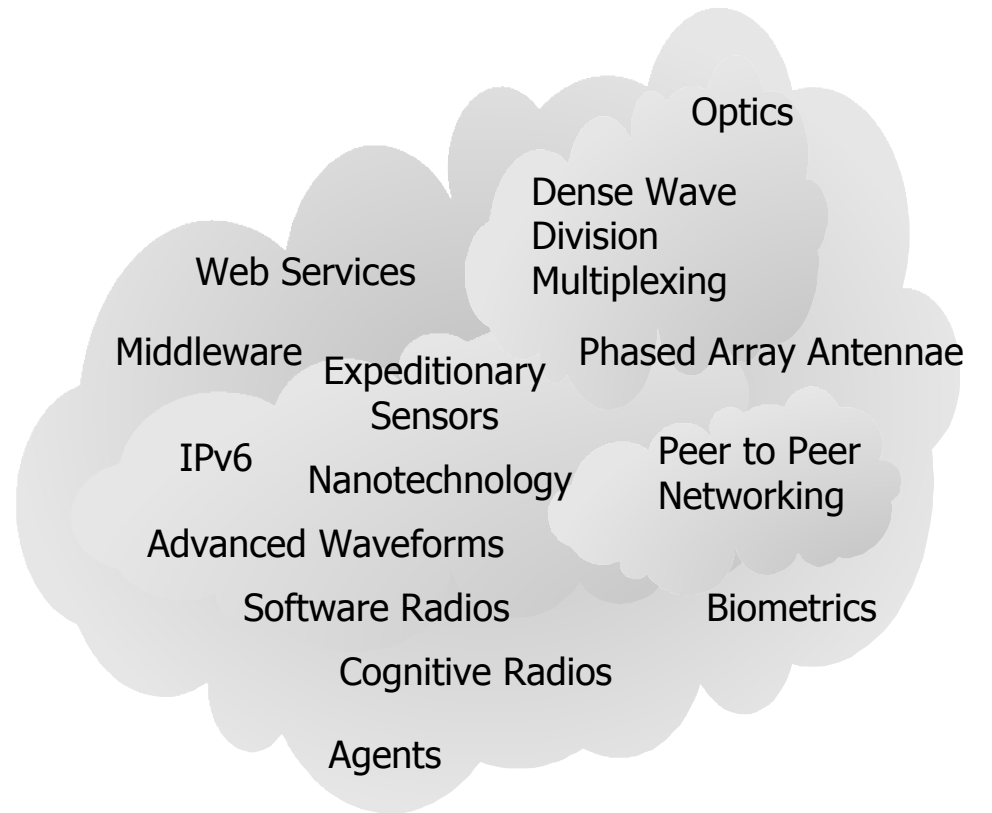
- **Robust and integrated capability**
- **Dynamic and ubiquitous Network-Centric enabler**
- **Transparent Technology - Knowledge Dominance**



Joint Force



- To date, we've *interfaced* existing systems that were not designed for *integrated* information sharing capability
- FORCEnet is about *integrating* the right technologies and *aligning* acquisition to provide the right information to meet warfighter objectives



CONOPS Lead, Technology Integration Follow

Capability must be driven by operational CONOPS

Grey Beard Warfighting Precepts

Netting the FORCE for transformational combat capability

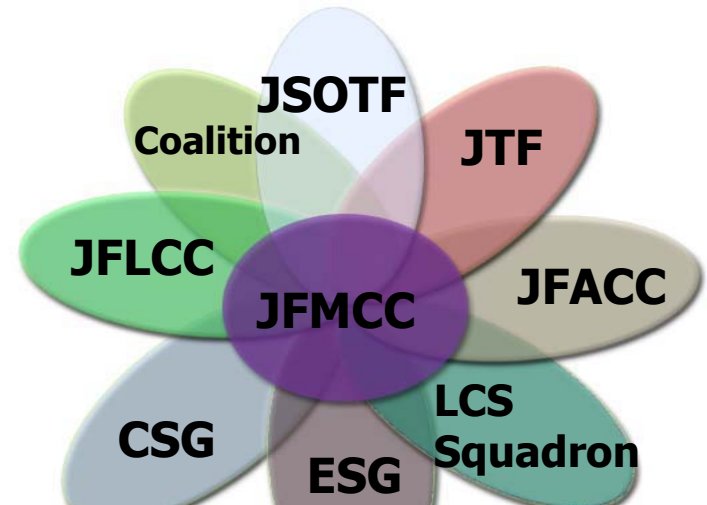
1. Stay Alive



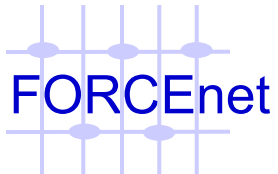
2. Keep buddies alive

5-D	UGS
City Maps	UAV1
ONC	UAV2
JOG	UAV3
TIBS	RJ
VIDEO	JSTARs
GCCS	AWACs
OPELNT	X000
TADIL	X000
WX	X000
ATO	U-2
GOB	ARL
TEOB	EP-3
IMOM	P-3

3. Kill the target



4. ROE – Operational to Tactical



FORCEnet

Netting the FORCE for transformational combat capability

Delivering Capability



**Expeditionary,
multi-tiered
sensor and weapon
information**

**Adaptive / automated
decision aids**

**Dynamic, multi-path
and survivable networks**

**Distributed, collaborative
command & control**

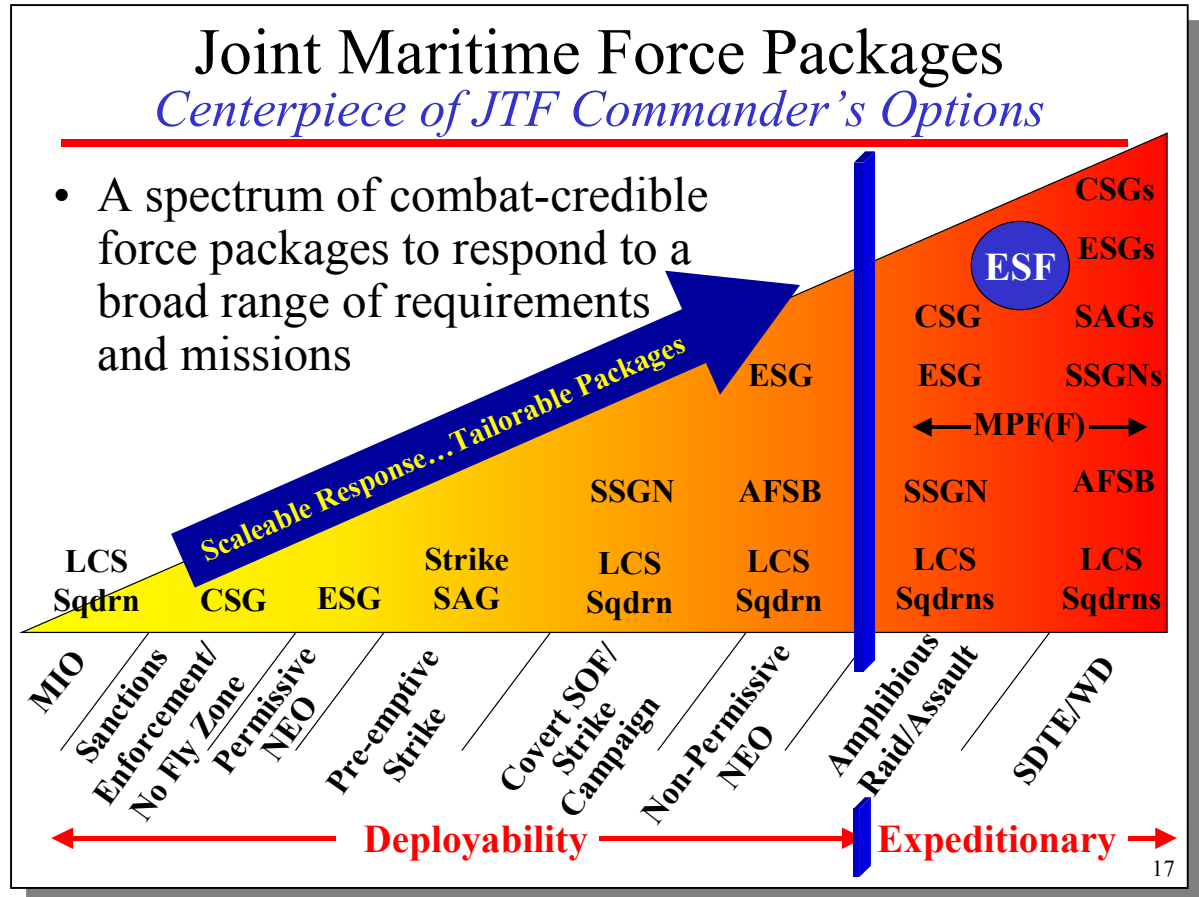
**Human-centric
Integration**

FORCEnet

**Information
Effects**

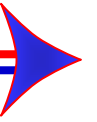
FORCEnet: Full Spectrum Delivery

- FORCEnet must deliver across the full spectrum of naval operations
- FORCEnet must deliver to the full spectrum of naval force packages
- Sea Strike, Sea Shield, Sea Basing drive the priorities



FORCEnet – Flexible, adaptable to each mission

FORCEnet Guideposts



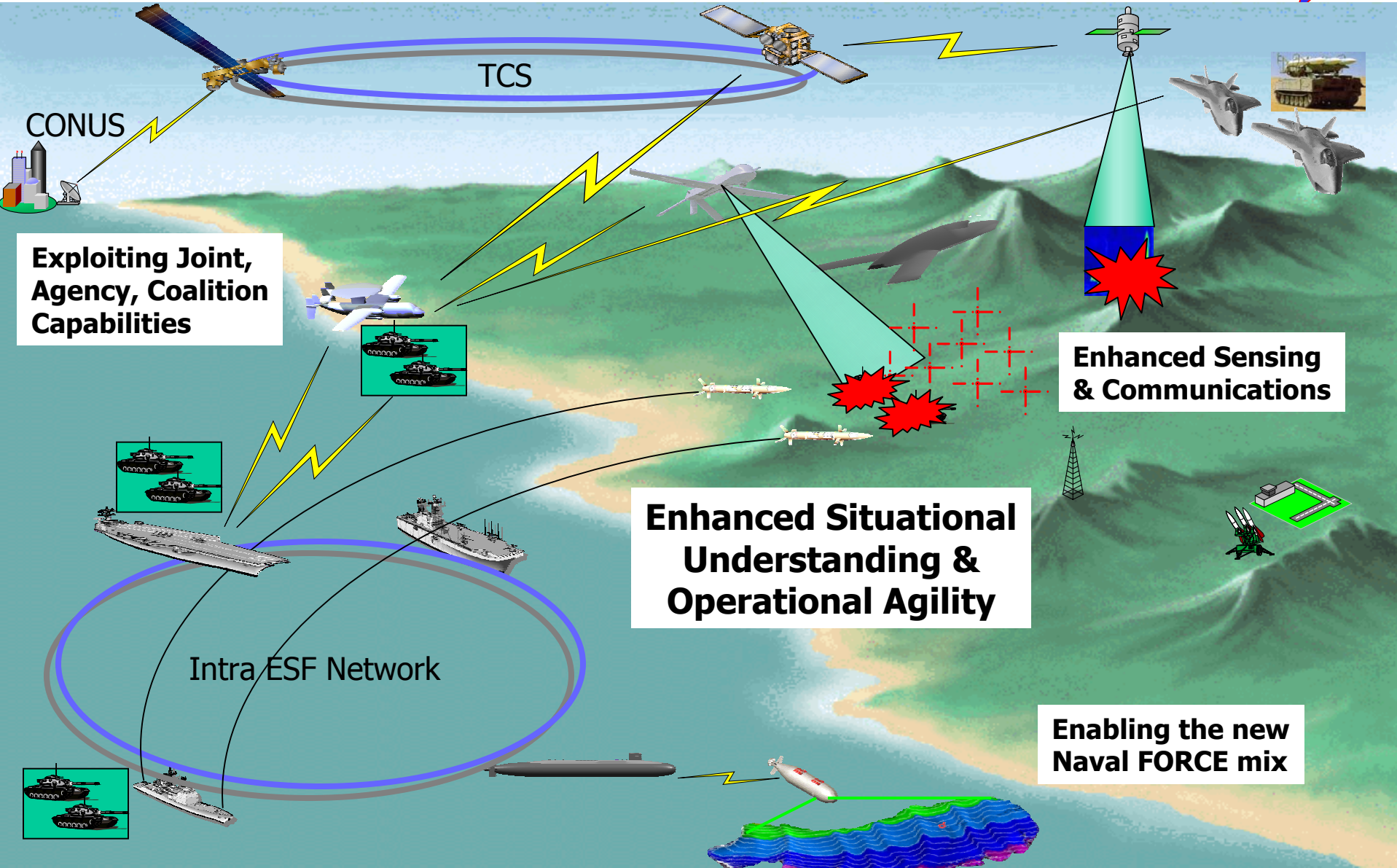
- Guidepost #1: Dynamic and Adaptable C2
- Guidepost #2: Sensor to Warrior
- Guidepost #3: On-demand, QoS Comms and Networking
- Guidepost #4: Network Capacity as Enabler Vice Constraint
- Guidepost #5: The 21st Century Warrior
- The Master Guidepost: Concept-based, integrated requirements



FORCEnet

Netting the FORCE for transformational combat capability

Pervasive Capability Seabed to Space



CONUS

TCS

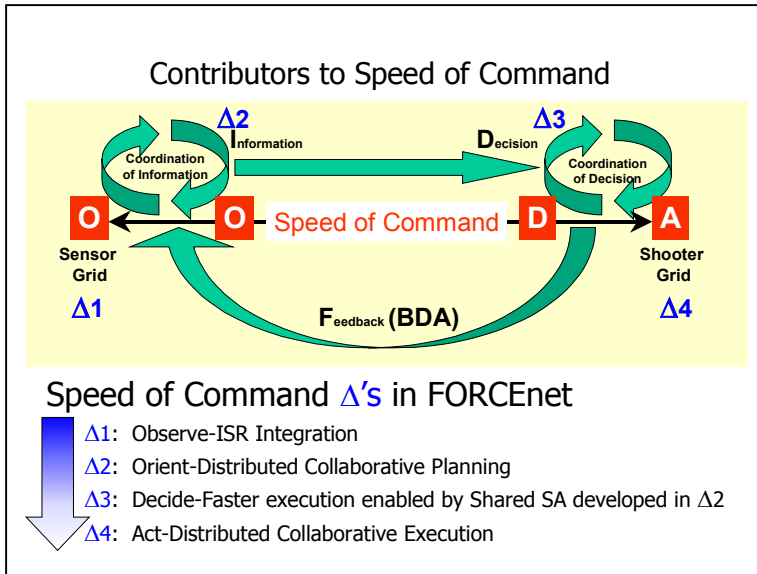
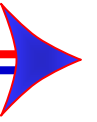
**Exploiting Joint,
Agency, Coalition
Capabilities**

**Enhanced Sensing
& Communications**

**Enhanced Situational
Understanding &
Operational Agility**

Intra ESF Network

**Enabling the new
Naval FORCE mix**



Challenge: Meet mission objectives with minimum forces at maximum Speed of Command (OPTEMPO)

Demands of the "Art of C2" to drive the technology...

- Knowledge and information dominance
- Transformed situational awareness
- Accelerated speed of decision
- Knowledge-based combat operations
- Real-time enhanced collaborative planning

(From Sea Power 21: Projecting Decisive Joint Capabilities, ADM Vern Clark, October 2002, Proceedings)



Fn Requirements Approach



Reqmnts Layers

1st	Battlespace Effects & Capabilities	Global War On Terrorism	Under-Sea Warfare	Theater Air & Missile Defense	Time-Sensitive Targeting	Information Operations	Expeditionary Warfare	Space Control
2nd	Enabling Effects & Capabilities	Battlespace Awareness	Intelligence, Surveillance & Reconnaissance	Command & Control	Communications & Info Distribution	Applications		
3rd	FORCEnet Capabilities	Focal Point →			Net-Centric Capabilities			
4th	Vehicle / Media (i.e., physical)		Network Backbone		Space		RF	
5th	Sustainment		Computer Network Defense	Network Operations	Integrated Logistics Support	Training		

Fn Requirements Approach

TST Example

Strategy, Warfighter Needs, Concepts, etc.

What the warfighter is demanding of FORCEnet

Reqmnts Layers

1st Battlespace Effects & Capabilities

Global War On Terrorism Under-Sea Warfare Theater Air & Missile Defense Time-Sensitive Targeting Information Operations Expeditionary Warfare Space Control

2nd Enabling Effects & Capabilities

Battlespace Awareness Intelligence, Surveillance & Reconnaissance Command & Control Communications & Info Distribution Applications

3rd FORCEnet Capabilities

Focal Point

Net-Centric Capabilities

Feedback

What characteristics FORCEnet needs to have to meet the demands

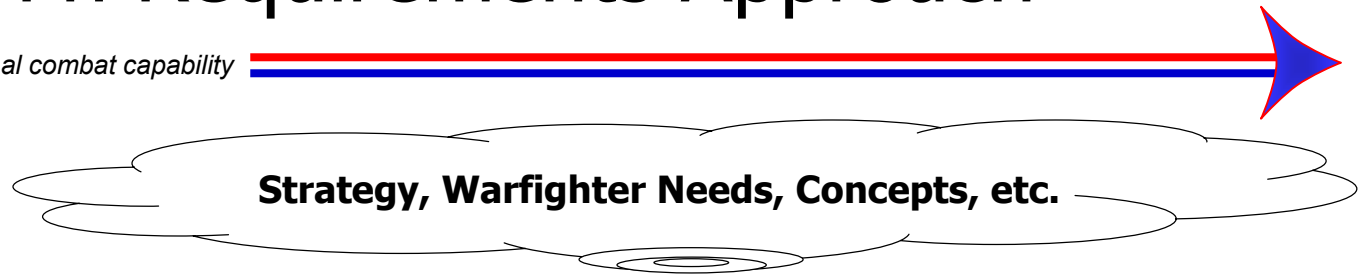
5th Sustainment

Network Backbone Space RF

Computer Network Defense Network Operations Integrated Logistics Support Training

In order to understand the desired capabilities of the enablers ...
... we need to understand the needs of the "enabled"

Fn Requirements Approach



Sea Strike

Sea Shield

Sea Basing

Reqmnts Layers

1st

Battlespace Effects & Capabilities

Global War On Terrorism Under-Sea Warfare Theater Air & Missile Defense Time-Sensitive Targeting Information Operations Expeditionary Warfare Space Control

2nd

Enabling Effects & Capabilities

Battlespace Awareness Intelligence, Surveillance & Reconnaissance Command & Control Communications & Info Distribution Applications

3rd

FORCEnet Capabilities

Focal Point →

Net-Centric Capabilities

4th

Vehicle / Media (i.e., physical)

Network Backbone

Space

RF

5th

Sustainment

Computer Network Defense

Network Operations

Integrated Logistics Support

Training

In FORCEnet, this whole thing should be thought of as the combat system

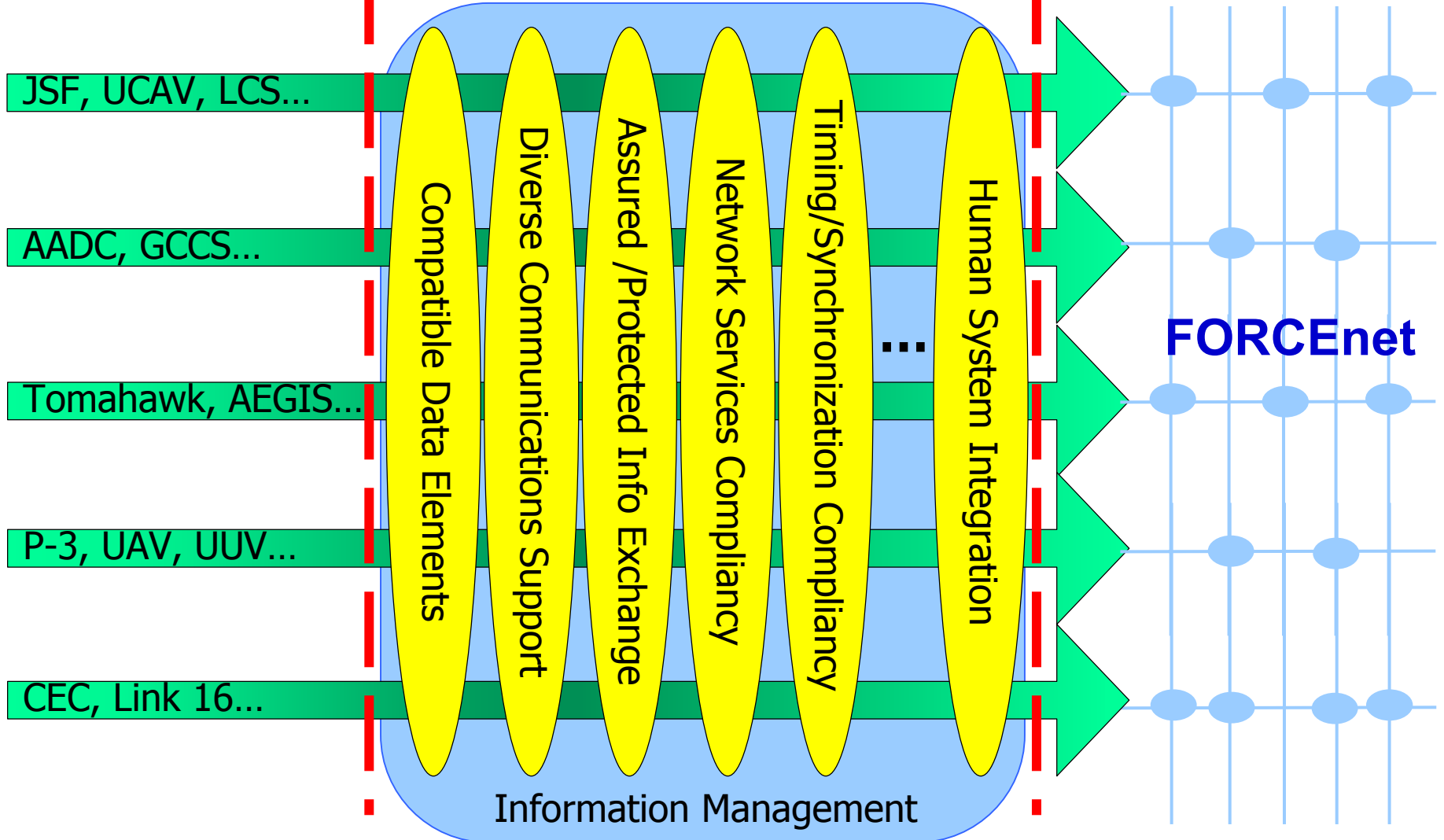
Moving to the FORCEnet Domain



Legacy Capability

Transformation Filters
(Interoperability Enhancers)

Integrated Capability





Netting the FORCE for transformational combat capability



Fleet Priorities: Focus for FORCEnet Capability Delivery

What The Fleet Has Told Us

Core FORCEnet Attributes =

Joint

+ Integrated

+ Trainable

+ Survivable

= Real Capability



- Focus on the “warrior”
 - Deliver operationally relevant FORCEnet capability
 - Provide enabling capabilities for Sea Strike, Sea Shield, Sea Basing
- Enhance sensing, connectivity, decision making
 - Assured information exchange; protected networks
- Expand joint, interagency, coalition interoperability
- Invest in intra-theater capabilities
- Experiment, innovate, integrate, implement
 - Driven by Sea Trial

FORCEnet – Turning Information into Power



Fleet Priorities for Sea Strike

- Improve C2 and C4ISR Interoperability
- ISR Data Links to Ships
- Naval Fires Support Tools
- IO Targeting
- Unmanned Vehicles
- Time Sensitive Targeting
- Jam Resistant Technology for GPS Weapons
- Cross-warfare Tactical Decision Aids
- Portable/Expendable Shipboard Launched Air Targets



Fleet Priorities for Sea Shield

- Assured Access
 - ASW
 - TAMD
 - MIW
 - SUW
- Anti-terrorism/Force Protection
- Common Operational Picture



Fleet Priorities for Sea Basing

- Force Protection
- JFMCC Concept
- Collaborative Information Environment
- Multi-National Command and Control
 - Intelligence Information Management, Analysis, and Fusion Support Tools
 - Multi-level Security
 - Standardized Coalition IT Connectivity
- Improved Forward Logistics
- Increased MCM Capabilities
- Non-Compliant MIO / Support of SOF from CRUDES Platforms



C2F/C3F Fleet IT Priorities



1. Data Throughput (AKA Bandwidth)
2. 100% Migration to IP-based C5I
3. 360 Degree Antenna
4. Multi-Level Thin Client
5. Multiple Level Security
6. Real-Time Collaboration/Next Generation KM
7. Coalition Communications
8. Multiple Platform Data Throughput Allocation
9. Embarkable/Transportable/Mobile C5I
10. Multi-TADIL Processor

"IN KEEPING WITH SEA POWER 21, IT IS NECESSARY THAT FORCENET ADDRESS FUTURE FLEET INFORMATION SYSTEM REQUIREMENTS THAT SUPPORT OPERATIONS IN A JOINT, COALITION ENVIRONMENT. THE PURPOSE OF THIS MESSAGE IS TO PROMULGATE A CONSOLIDATED "TOP TEN" INFORMATION TECHNOLOGY REQUIREMENTS LIST WHICH HAS BEEN COORDINATED WITH ALL NUMBERED FLEETS, AND REPRESENTS THE PRIORITIZED REQUIREMENTS FOR TODAY'S SEA-BORNE WAR FIGHTERS."

Ref: COMSECONDFLT 281159Z MAR 03



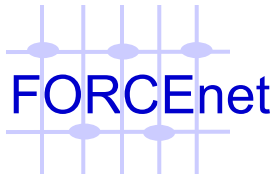
FORCEnet Prime Movers

Netting the FORCE for transformational combat capability



- NETWARCOM
 - Chief Operating Officer; Fleet Lead for CFFC
 - FORCEnet Operational Agent/Supported Commander
- MCCDC
 - USMC Lead
- OPNAV N61 (Resource Sponsor)
- OPNAV N70/N704 (Warfare Sponsor)
- OPNAV N2 (ISR)
- SPAWAR
 - FORCEnet CHENG
- NWDC
 - Sea Trial Coordinator; FORCEnet Concepts Lead
- ONR
 - FORCEnet S&T
- PEO(C4I/Space), PEO(IWS)
 - FORCEnet Acquisition

Taking FORCEnet from concept to reality



FORCEnet

Netting the FORCE for transformational combat capability

Moving Out on FORCEnet



Driven by Global CONOPS

- Attributes
- Supporting, Supported

Meeting SP21 priorities...

**Interoperability, COP, TST,
IO targeting, ISR Data Links**

Integrated architecture

Top-down systems engineering

In-sync with Joint

- TCA, GBE, Teleports, JTRS, SBR
- JFCOM, STRATCOM

Partnering with Industry
...Standards, Best Practices

FORCEnet is hard & technical

- Standards, protocols, data packaging, web services, interoperability, security



✓ Delivering products
Spirals baselined in
Sea Trial events (2003)

- ✓ - Giant Shadow,
FORCEnet LOE 03-2
- ✓ - FORCEnet Spiral 1
- FBE Kilo IO/CND
- FORCEnet Spiral 2
- FORCEnet ESG LOE/IPD

Working first on

...sensors, comms, C2, networking

Have already started to FORCEnet...there is no end state



Netting the FORCE for transformational combat capability



FORCEnet Innovation: Where Sea Trial and FORCEnet Meet

You Are Here

SEA POWER 21

Sea Shield

Sea Trial

Sea Warrior

Sea Enterprise

ForceNet

Sea Strike


Sea Basing

- *Sea Strike* – Projecting Precise and Persistent Offensive Power
- *Sea Shield* – Projecting Global Defensive Assurance
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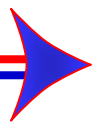
- *Sea Trial* – Process of Innovation
- *Sea Warrior* – Investing in Sailors
- *Sea Enterprise* – Resourcing tomorrow's Fleet

Based upon Global Concept of Operations

CNO Sea Trial Expectations

- 
- I'm expecting this to formalize experimentation
 - I'm expecting this to be a new way of life
 - I'm expecting this to be "Fleet led"
 - I'm expecting Fleet and R&D to work together
 - I'm expecting the timelines to shrink (i.e. "speed to capability")

Sea Trial – Aligned for Iterative Transformation



Concept Development

*CFFC, Fleets,
NETWARCOM,
OPNAV, ONR, NWDC,
MCCDC, COEs, NPS*

Experimentation & Assessment

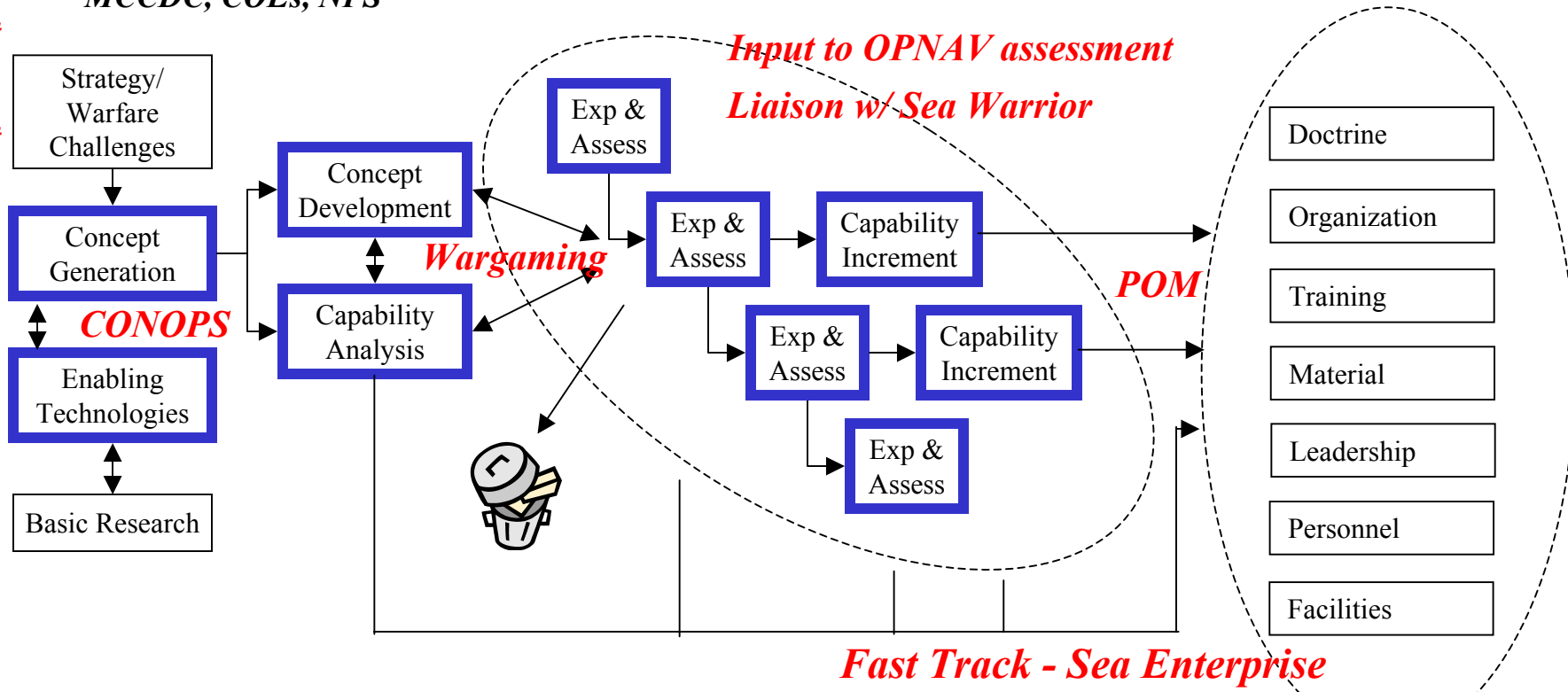
*Fleets, NETWARCOM, CFFC, NWC,
NWDC, MCCDC, TYCOMs, SYSCOMs,
COEs, JFCOM, ONR*

Implementation

*CFFC, OPNAV,
NETWARCOM,
SYSCOMs*

*DoD
Joint
SSG
Fleet
CCI*

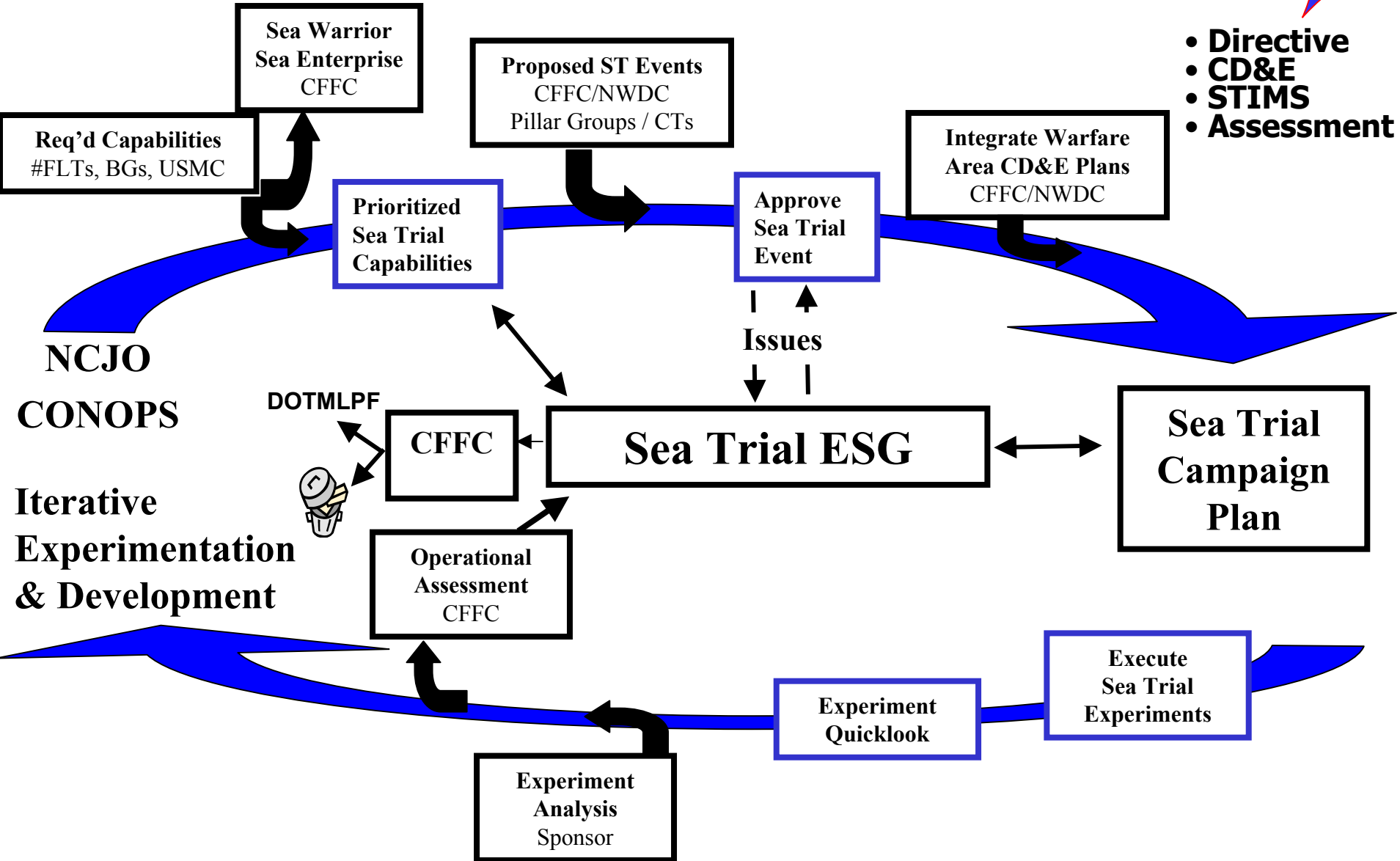
S&T



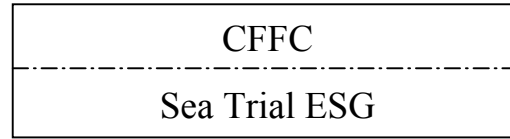
Disciplined Speed to Capability

Sea Trial Process – Fleet Led

Netting the FORCE for transformational combat capability

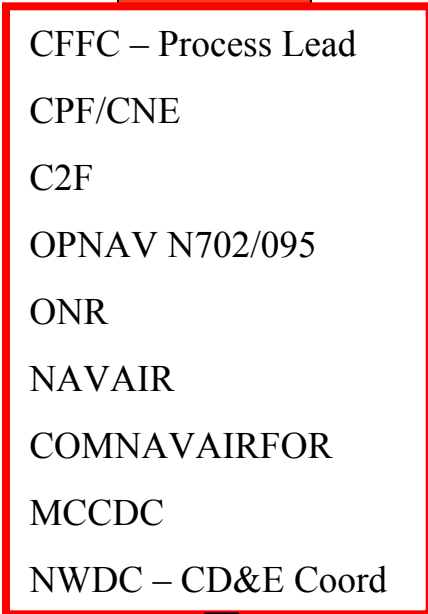


Sea Trial Pillar Groups

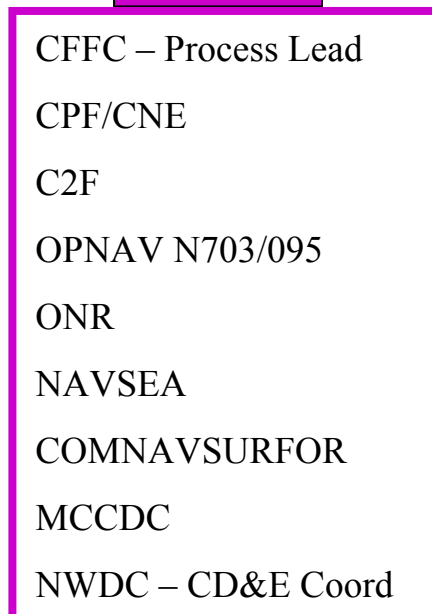


Pillar Groups

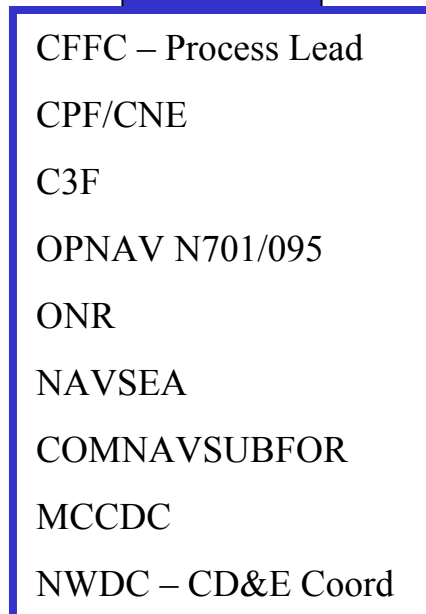
Sea Strike
C2F/C5F



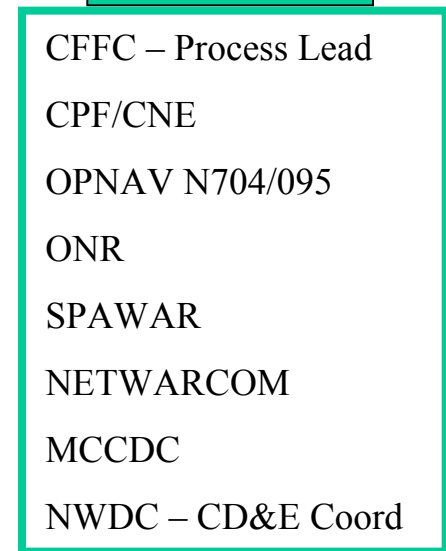
Sea Basing
C2F/C6F



Sea Shield
C3F/C7F



**FORCEnet
NETWARCOM**



Rudder for FORCEnet Innovation

Netting the FORCE for transformational combat capability



Strategic

Sea Trial ESG

- Strategic S.T. Guidance
- Priorities
- Chair: CFFC

FORCEnet Leadership

- Strategic Fn Guidance
- Priorities

Fn Innovation Focal Point

Operational

FORCEnet Pillar Group

- Shape CD&E Plan
- Adjudicate Schedule
- Prioritize Capabilities
- Support Op Agent
- Chair: NETWARCOM

NETWARCOM Innovation

- Lead for FORCEnet activity in Sea Tria
- Coordination with USMC
- Oversee Fn Innovation Continuum

FORCEnet WIDT

- Fn Concepts
- Chair: NWDC

FNCs / D&I

- Tech Concepts
- Chair: ONR

Tactical

Sea Trial Collaborative Teams

- Support Pillar Group
- Synchronize with other pillars

FORCEnet Sea Trial Working Group

- Collaborative effort to build Fn Innovation Continuum
- Chair: NETWARCOM

Individual Event Teams

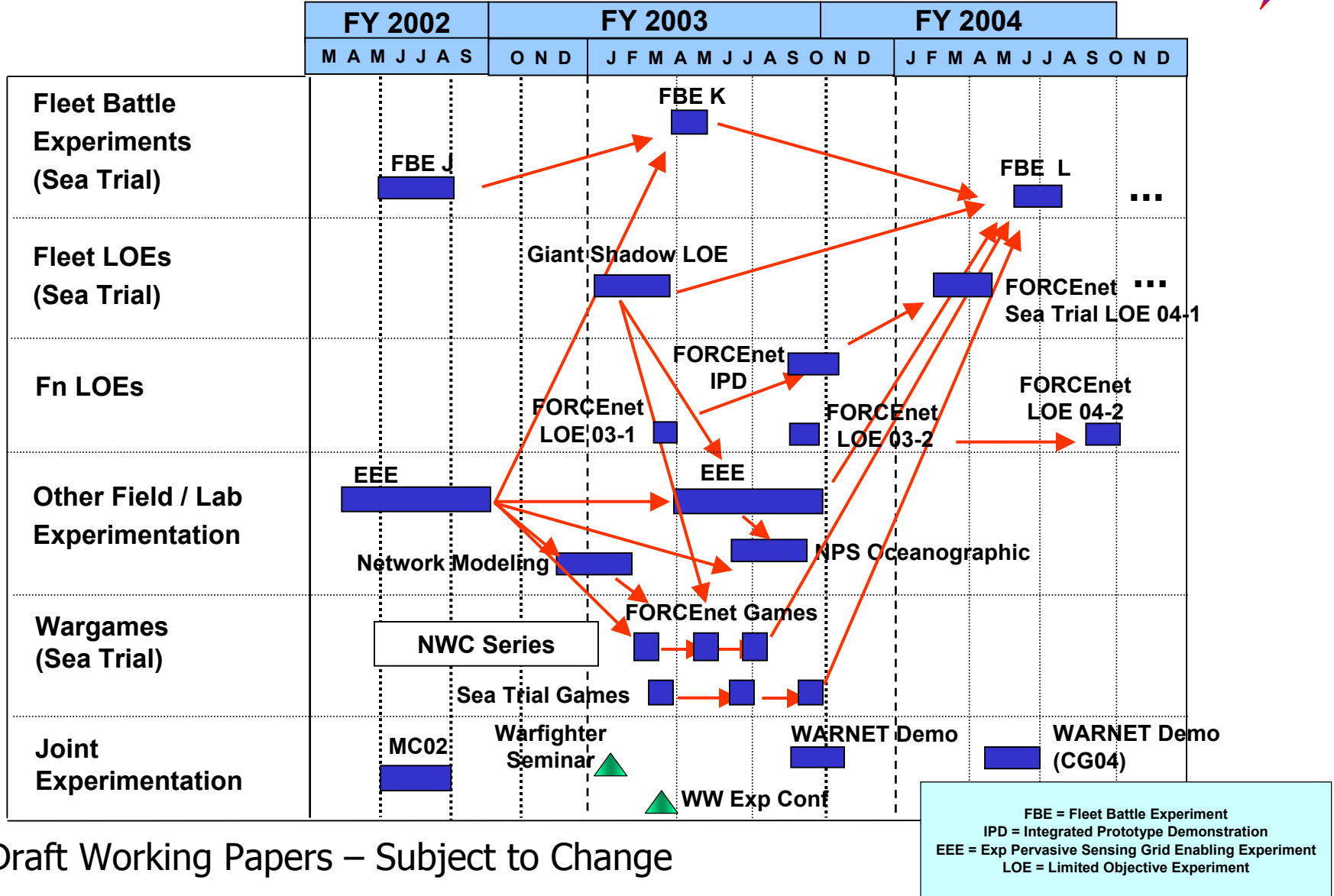
- Conduct LOE, FBE, Work Shops, War Games, Pilots, Demonstrations, M&S, etc.

FORCEnet CHENG

- Execution agent supporting NETWARCOM in Fn Innovation

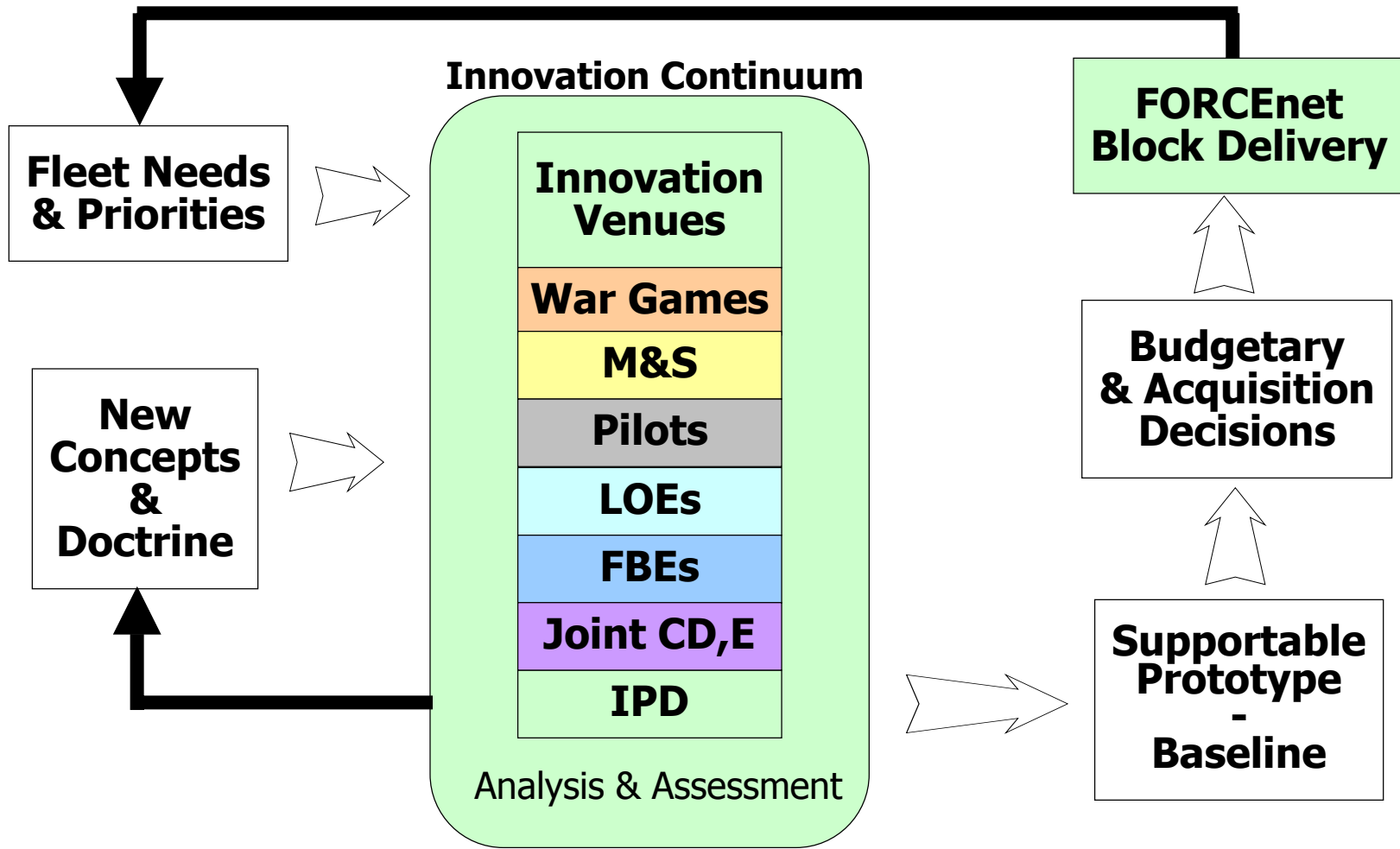
Innovation Continuum

Netting the FORCE for transformational combat capability



Draft Working Papers – Subject to Change

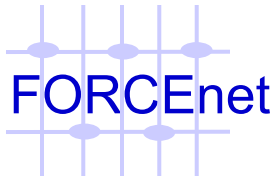
Innovation to Capability



Sea Trial delivers Speed to Capability



1. ESG-focused FORCEnet LOE / Integrated Prototype Demonstration 03 (IPD)
 - Planning in Progress; Execution SEP03 WESTPAC
2. Giant Shadow 03
 - Complete; Assessment in progress
3. FORCEnet Spiral 1
 - Complete; Assessment in progress
4. FBE KILO (IO/CND)
 - In Progress
5. FORCEnet Spiral 2
 - Initial planning stage



Netting the FORCE for transformational combat capability

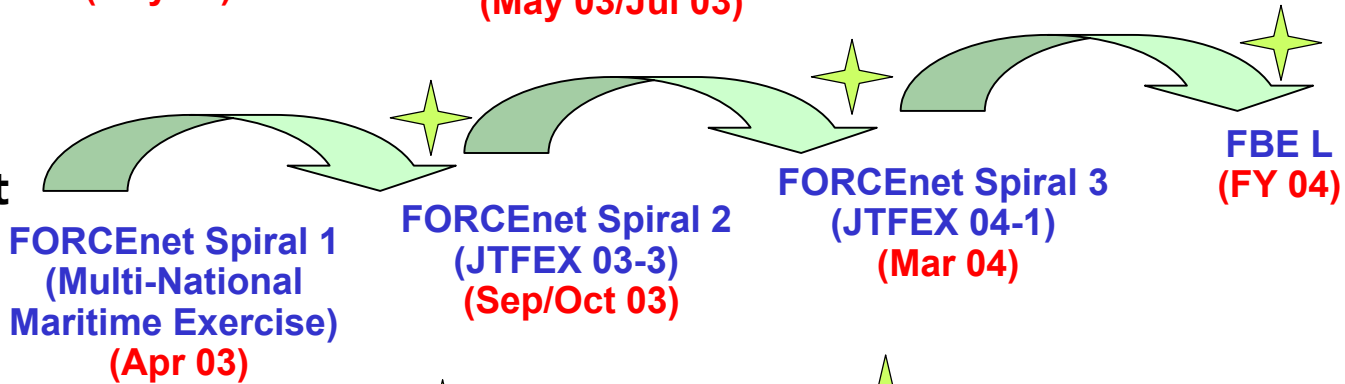
What FORCEnet is doing now...



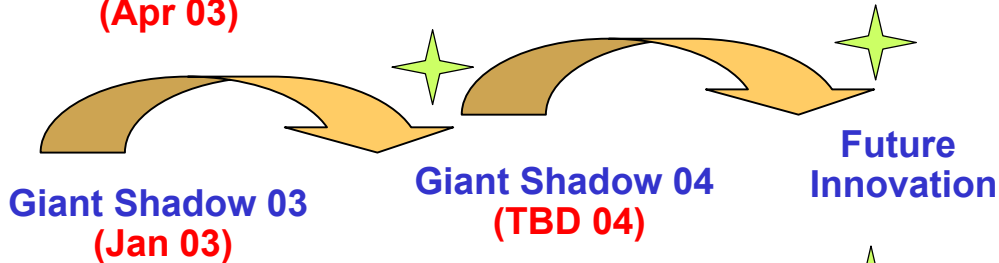
Supporting Joint concepts & ESG



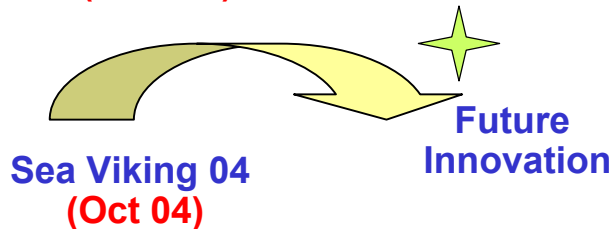
Supporting Split NFC Ops & JFMCC Concept



Supporting SSGN Concept



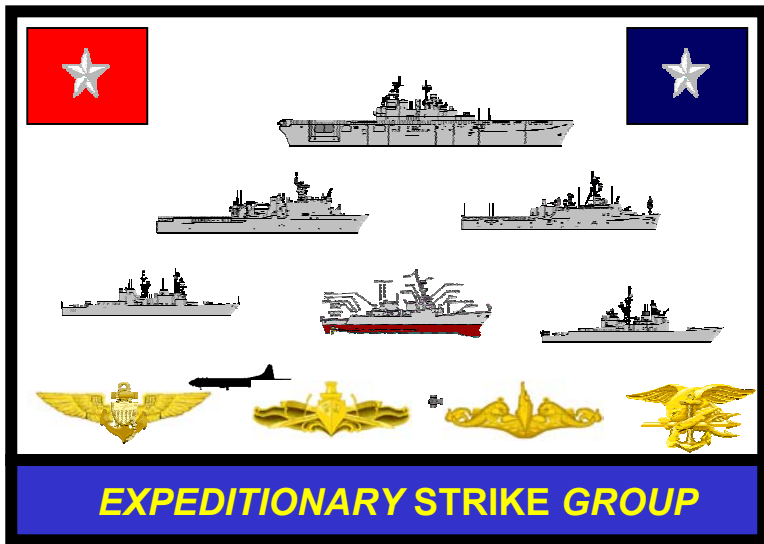
Supporting Naval / STOM Concepts



= Opportunity to influence PR05, POM06, etc

FORCEnet Sea Trial Event: FORCEnet ESG-focused LOE / FY03 IPD

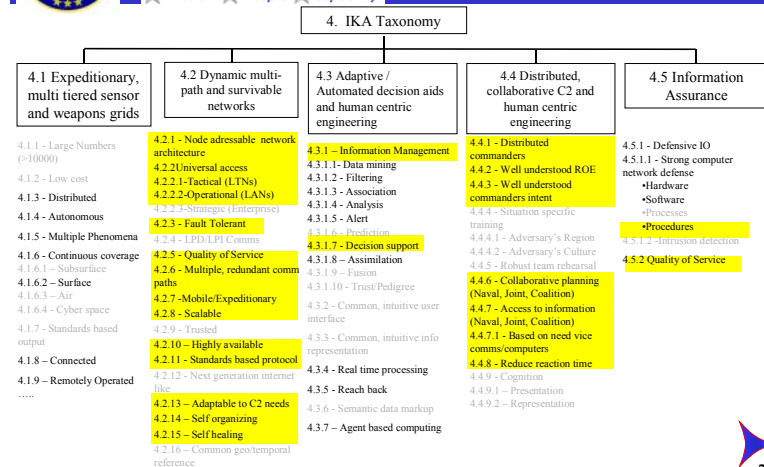
Netting the FORCE for transformational combat capability



- **Venue:** WARNET PDX (OCT03 by PACOM)
- **Event Type:** Director, FORCEnet LOE
- **OCE:** CTF76
- **Operational Thread:** JTF C2X Environment
- **Objective:**
 - Determine Joint Service collaboration and information sharing benefits within an ESG given a FORCEnet Integrated Prototype
 - Determine information infrastructure to support distributed, collaborative staff operations



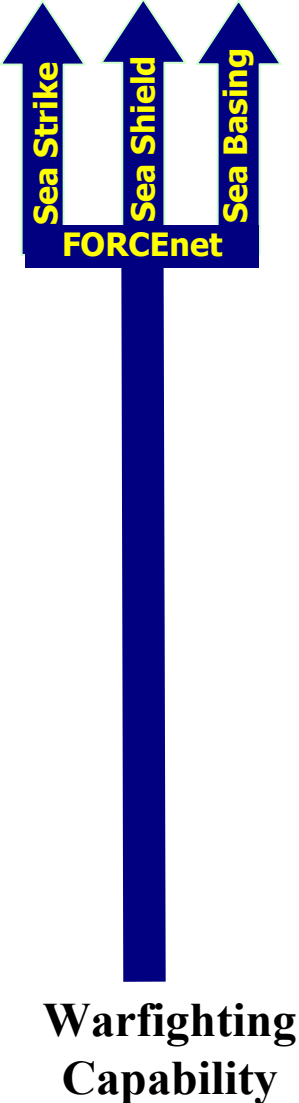
Areas Investigated – ESG LOE / IPD



- **Time frame:** Fall 2003 (targeting SEP 2003)
- **Desired Outcome:**
 - Assessment of the application of an integrated Joint Fires Network with EC5G capability in Joint environment
 - Benefit of Intra-ESG Wireless Networking capability
- **Stakeholders: SPAWAR, ONR, NWDC, NAVAIR, NAVSEA**
- **Issues:** CPF/C7F/CTF76/31MEU endorsed; coordination with WARNET PDX; linkage

IPD = Fleet Value Added

Netting the FORCE for transformational combat capability



FORCEnet ESG LOE

NCIC - ESG IM/KM Management Plan
 EWTGP - ESG Fires CONOPS
 NWDC - CONOPS Doctrinal Impact

NWDC / SPAWAR /
 ONR, SYSCOM,
 NETWARCOM
 Partnership

CFFC Approved Sea
 Trial Event (Feb 03)

FORCEnet IPD 03

**Supportable Initial Fn Capability;
 Linked to a Fn Continuum**

OPNAV N61 Sponsored;
 CPF Endorsed (JAN 03)

JTF WARNET

**Deployable Prototype
 Pre-Deployment Exercise SEP 02
 Follow-on to ELB ACTD**

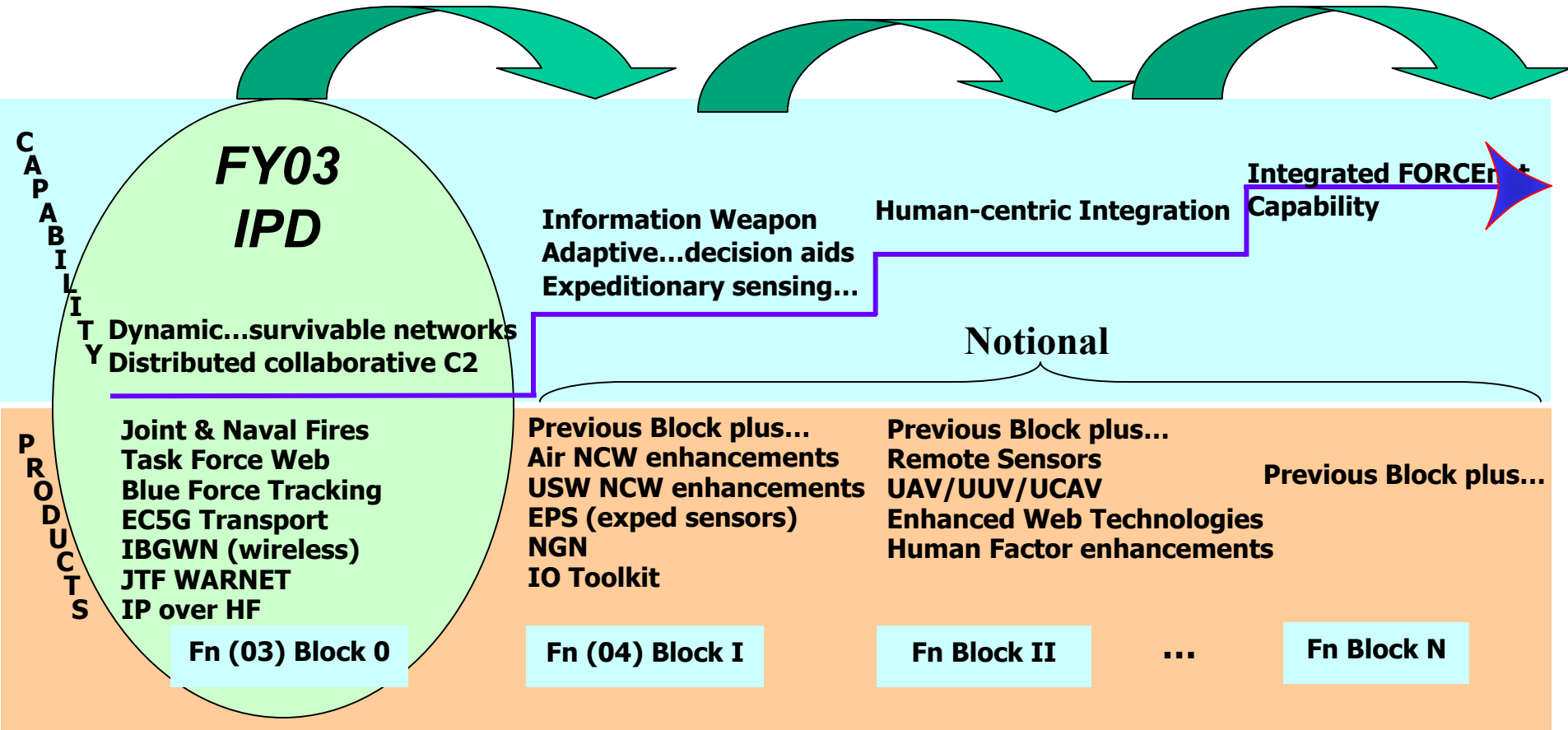
OSD Sponsored
 PACOM – Directed
 ONR - Tech Lead

**Annual --- PACOM C2X-8
 Exercise**

CJTF Training Exercise

Delivering Operational Capability

Capability Enhancements Over Time

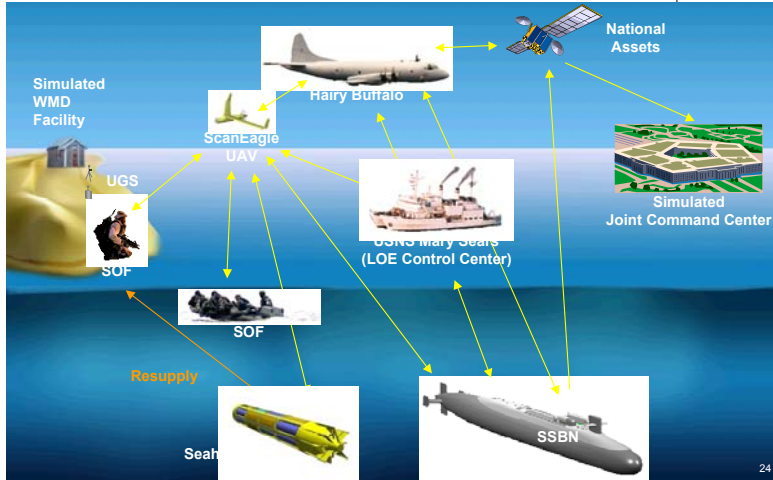


Operationally proven in war games, simulations, lab and field experiments and exercises...threaded within a continuum



Giant Shadow

Giant Shadow Assets (2003)



Areas Investigated – Giant Shadow

Mission People Capability

4. IKA Taxonomy

4.1 Expeditionary, multi tiered sensor and survivable grids	4.2 Dynamic multi-path and survivable networks	4.3 Adaptive/Automated decision aids and human centric engineering	4.4 Distributed, collaborative C2 and human centric engineering	4.5 Information Assurance
<ul style="list-style-type: none"> 4.1.1 - Large Numbers (>10000) 4.1.2 - Low cost 4.1.3 - Distributed 4.1.4 - Autonomous 4.1.5 - Multiple Phenomena 4.1.6 - Continuous coverage 4.1.6.1 - Subsurface 4.1.6.2 - Surface 4.1.6.3 - Air 4.1.6.4 - Cyber space 4.1.7 - Standards based output 4.1.8 - Connected 4.1.9 - Remotely Operated 	<ul style="list-style-type: none"> 4.2.1 - Node addressable network architecture 4.2.2 - Universal access 4.2.2.1 - Tactical (LTNs) 4.2.2.2 - Operational (LANs) 4.2.2.3 - Strategic (Enterprise) 4.2.3 - Fault Tolerant 4.2.4 - LPD/LPI Comms 4.2.5 - Quality of Service 4.2.6 - Multiple, redundant comm paths 4.2.7 - Mobile Expeditionary 4.2.8 - Scalable 4.2.9 - Trusted 4.2.10 - Highly available 4.2.11 - Standard based protocol 4.2.12 - Next generation internet like 4.2.13 - Adaptable to C2 needs 4.2.14 - Self organizing 4.2.15 - Self healing 4.2.16 - Common geo/temporal reference 	<ul style="list-style-type: none"> 4.3.1 - Information Management 4.3.1.1 - Data mining 4.3.1.2 - Filtering 4.3.1.3 - Association 4.3.1.4 - Analysis 4.3.1.5 - Alert 4.3.1.6 - Prediction 4.3.1.7 - Decision support 4.3.1.8 - Assimilation 4.3.1.9 - Fusion 4.3.1.10 - Trust/Pedigree 4.3.2 - Common, initiative user interface 4.3.3 - Common, initiative info representation 4.3.4 - Real time processing 4.3.5 - Reach back 4.3.6 - Semantic data markup 4.3.7 - Agent based computing 	<ul style="list-style-type: none"> 4.4.1 - Distributed commanders 4.4.2 - Well understood ROE 4.4.3 - Well understood commander's intent 4.4.4 - Situation specific training 4.4.4.1 - Adversary's Region 4.4.4.2 - Adversary's Culture 4.4.5 - Robust team rehearsal 4.4.6 - Collaborative planning (Naval, Joint, Coalition) 4.4.7 - Access to information (Naval, Joint, Coalition) 4.4.7.1 - Based on need vice common operations 4.4.8 - Reduce reaction time 4.4.9 - Cognition 4.4.9.1 - Presentation 4.4.9.2 - Representation 	<ul style="list-style-type: none"> 4.5.1 - Defensive IO 4.5.1.1 - Strong computer network defense <ul style="list-style-type: none"> *Hardware *Software *Processes *Procedures 4.5.1.2 - Intrusion detection 4.5.2 - Quality of Service

- **Venue:** Giant Shadow LOE @ AUTEK
- **Event Type:** Fleet LOE (Dir Fm Support)
- **OCE:** SUBFOR
- **Operational Thread:**
 - Special Ops ISR support
 - Covert Strike
- **Objective:**
 - Autonomous vehicle operations from SSGN
 - Distributed C2 of ISR, targeting and strike ops
- **Time frame:** January 03; COMPLETE
- **Desired Outcome:**
 - Determine suitability of SSGN as forward C2, ISR and strike capability
 - Determine suitability of SSGN as SOF delivery and support platform
- **Stakeholders:** NAVAIR, JHU/APL, NWDC, N61F, NNWC
- **Issues:** Fm linkage with future Giant Shadow LOEs

Sea Trial: An Example

Netting the FORCE for transformational combat capability

- Giant Shadow
 - Principally Sea Basing
 - FORCEnet aspects
- Sea Trial brings new culture
- Assessment supports requirements and decision making for future capabilities
- Metric will be ability to influence future CONOPS, budgeting and acquisition

Giant Shadow


Quicklook




- All Sea Trial objectives were met
 - SSGN can serve as a broad-area ISR C2 Sea Base
 - SSGN can serve as the FORCEnet provider and integrator of clandestine ISR if appropriate UAV is available
 - Improved ISR support of both varieties will greatly enhance SSGN's ability to conduct Naval Special Warfare missions.

Valuable Results...Follow-through Essential

- Sea Viking 04
 - Logical step to build upon FORCEnet FY03 efforts
 - Opportunity to expand upon ESG concepts
- Partnership with MCCDC
 - Deputy FORCEnet lead
 - Active member of FORCEnet Sea Trial Pillar Group
 - USMC requirements
 - LNO



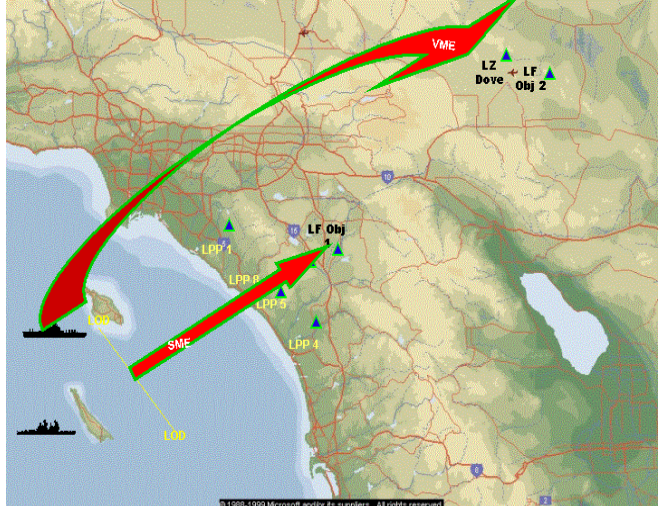
Sea Viking 04



Examine Sea Basing/STOM: foundation of Naval Transformation
Main Effort of Marine Corps Service Experimentation

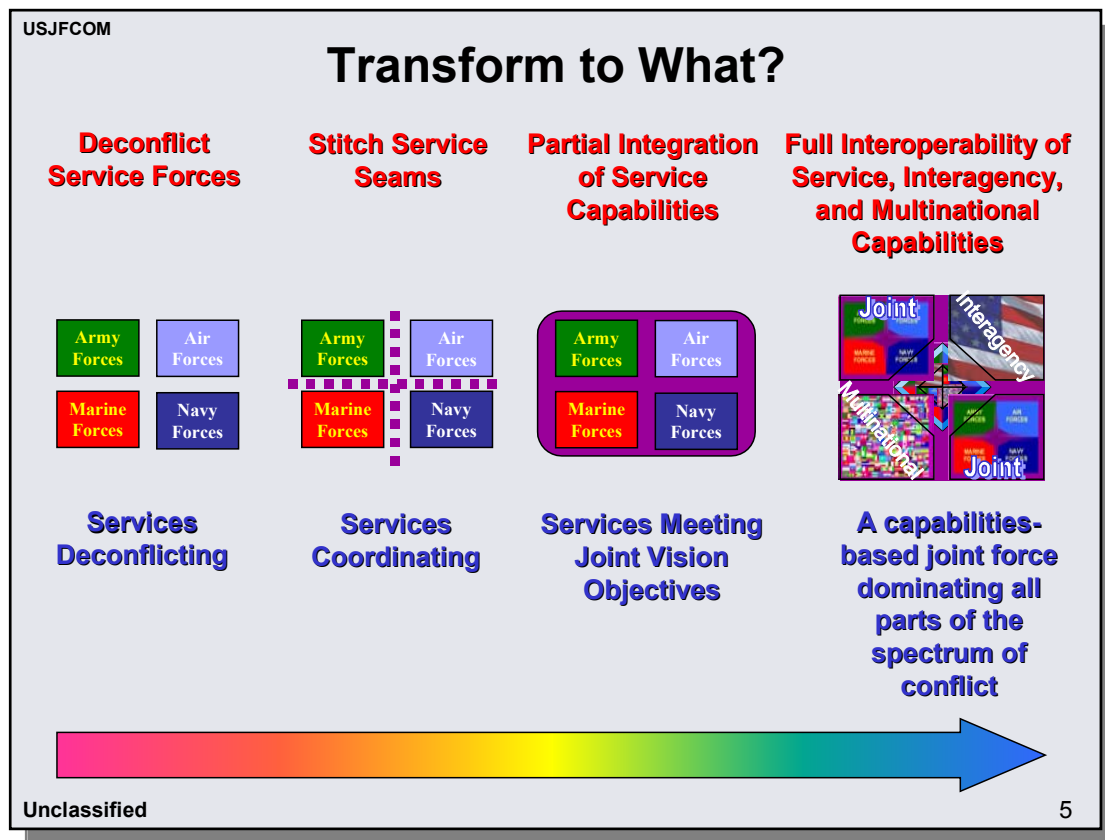
Commander's Guidance

- “Operationalize” STOM
- Fix the “Digital Divide”
- Involve Marine/Navy Operating Forces (early and often)
- Provide Near-term Benefit to Operating Forces
- Focus on **tactical level**:
 - OTM/OTH C2
 - Collaborative Planning
 - Blue PLI
 - Fires
 - RSTA

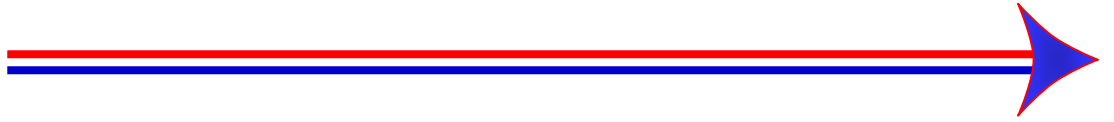


Naval ... the first step to Joint

- Joint CD&E
 - Building relationships with JFCOM, PACOM
 - Matching opportunities
- FORCEnet as a player in Joint CD&E
 - JTF WARNET
 - Pinnacle Impact
 - Joint Fires transition Initiative
 - Potential USN/USAF transformation experiment
 - DCEE



FORCEnet linkage to Joint capability approach



Operationalizing Knowledge Management: Building the Cognitive Part of FORCEnet

"Knowing First, Acting First"



Embedded Information Operations capability within FORCEnet brings decisive Information Advantage

LCS presents a unique opportunity to demonstrate FORCEnet as a true enabler for Sea Power 21



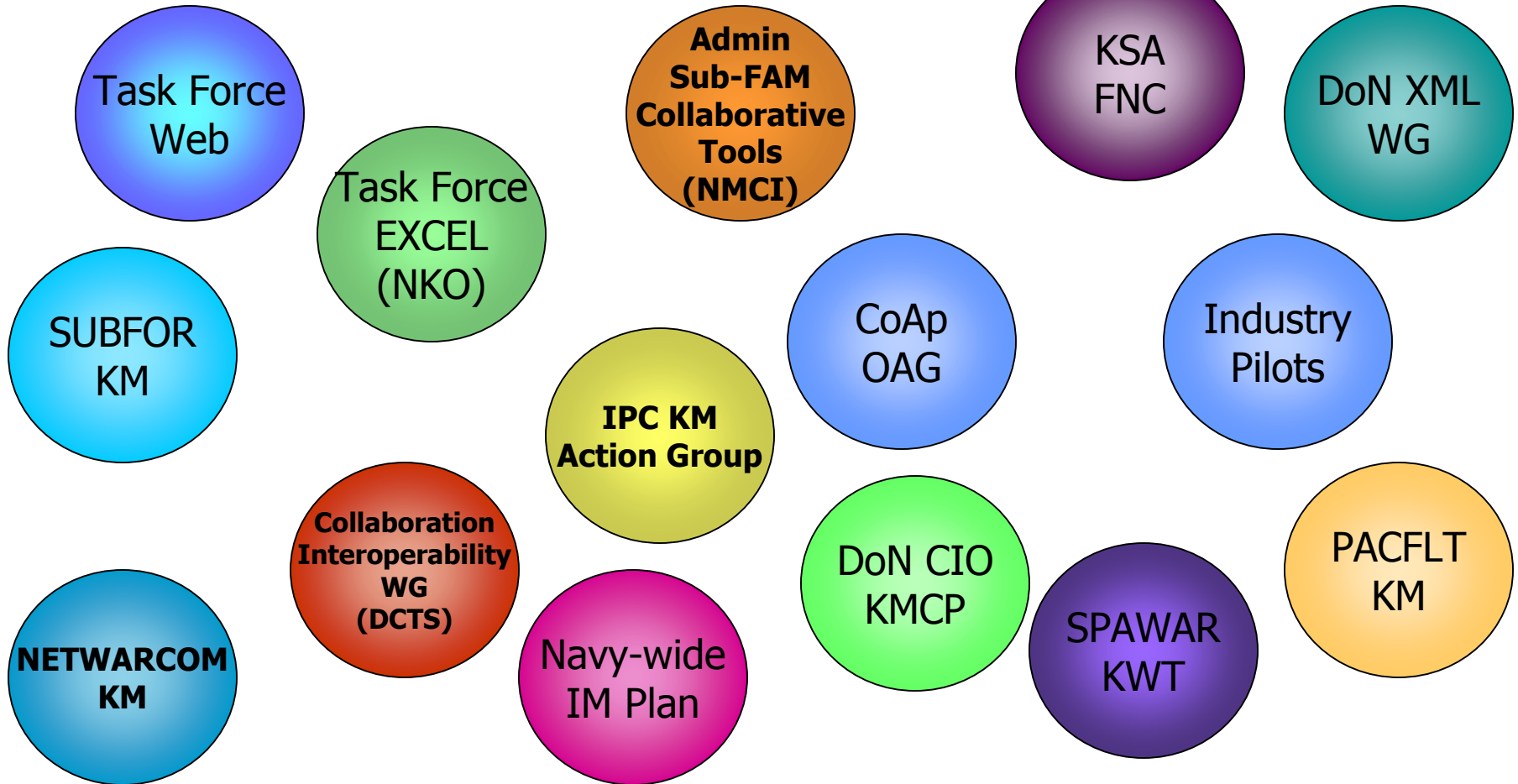
Knowledge management, Information visualization, Human factors, the "cognitive" part – the "FORCE" and the "Warrior"

**Pervasive Knowledge, Decisive Action
Imagine...**

Have already started to FORCEnet...there is no end state

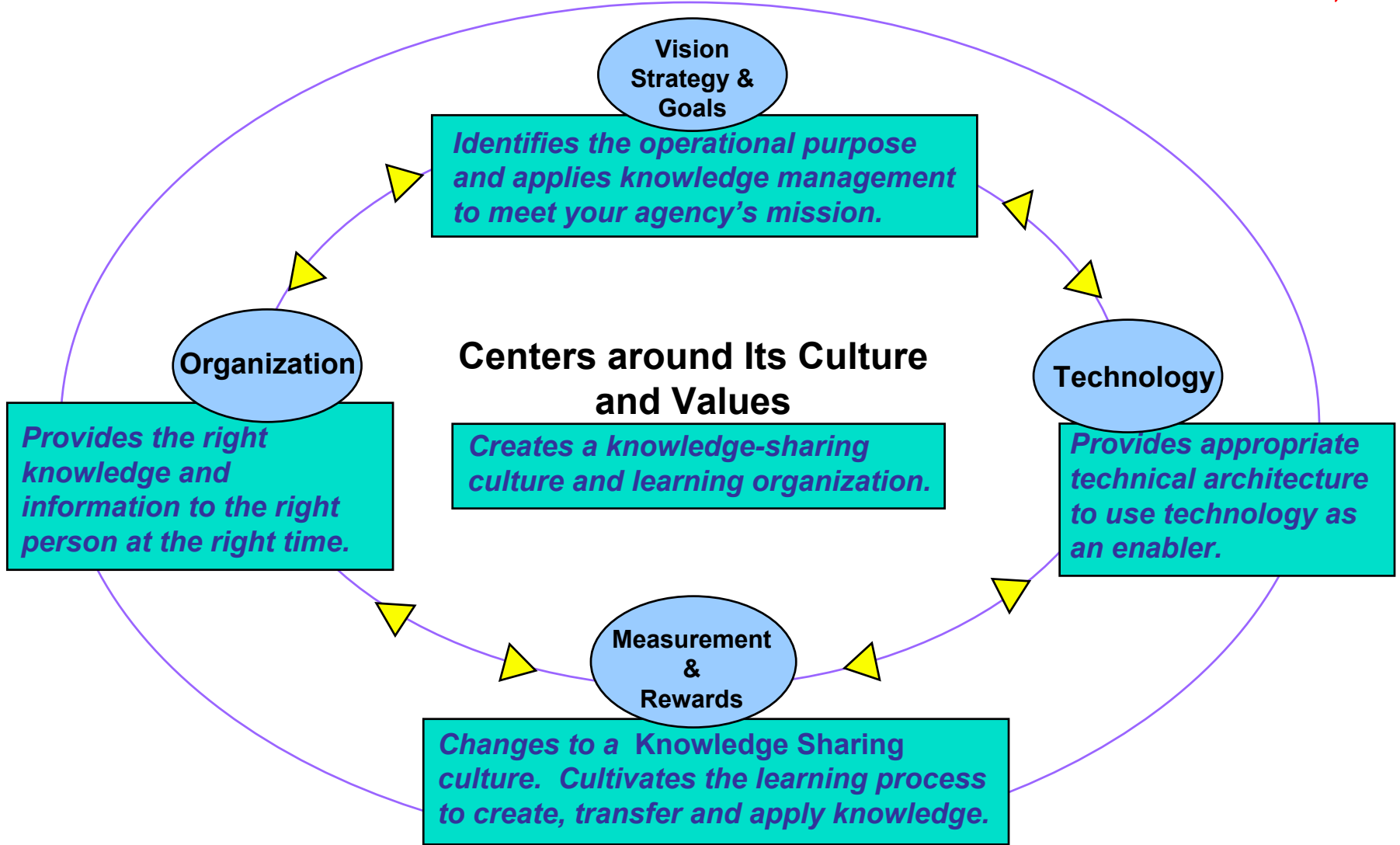
Initiatives Underway

Netting the FORCE for transformational combat capability

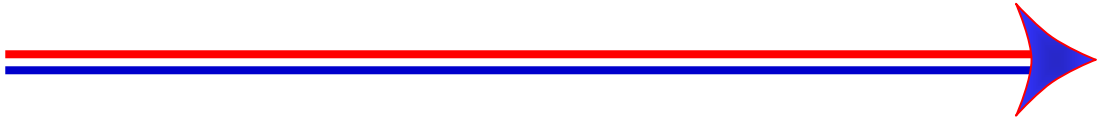


On a common course? Coordinated?

Need a Knowledge-Centric Approach



Definition



“Knowledge Management systematically brings together people, processes, and technology to facilitate the exchange of operationally relevant information.”

Vision

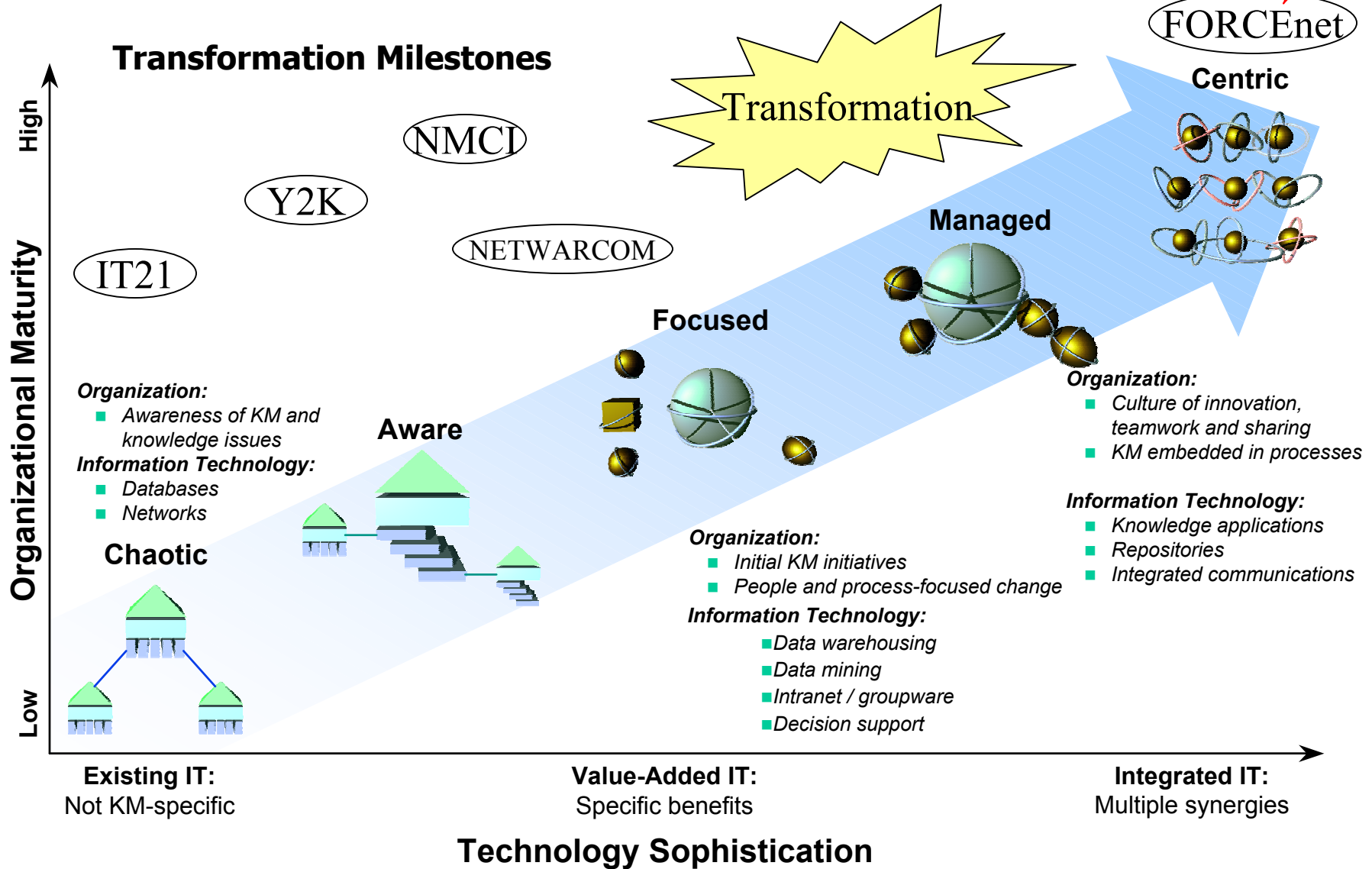


The Navy will employ Knowledge Management to achieve Knowledge Dominance, resulting in:


- A warfighting force empowered with accurate, timely and relevant information
- A culture of innovation, knowledge sharing and organizational learning
- Projection of decisive warfighting capability across naval, joint and coalition domains

On Course to Knowledge-Centric

Netting the FORCE for transformational combat capability



Summary

- 
- FORCEnet is the enabler for Sea Power 21
 - FORCEnet operations require a highly networked force supported by advances in Information Age capabilities
 - FORCEnet must include the Human element – 21st Century Warrior
 - FORCEnet has no end state
 - Will evolve as technologies allow
 - Implementing FORCEnet requires new implementation strategies and spiral development approach

FORCEnet is the Sea Power 21 Combat System

"FORCEnet will enable the naval service to employ a fully netted force, engage with widely distributed combat forces, and command with increased awareness and speed as an integral part of the joint team."

- Admiral Vern Clark

We've started to FORCEnet ... appreciate the reason why, get to know the language and join up!

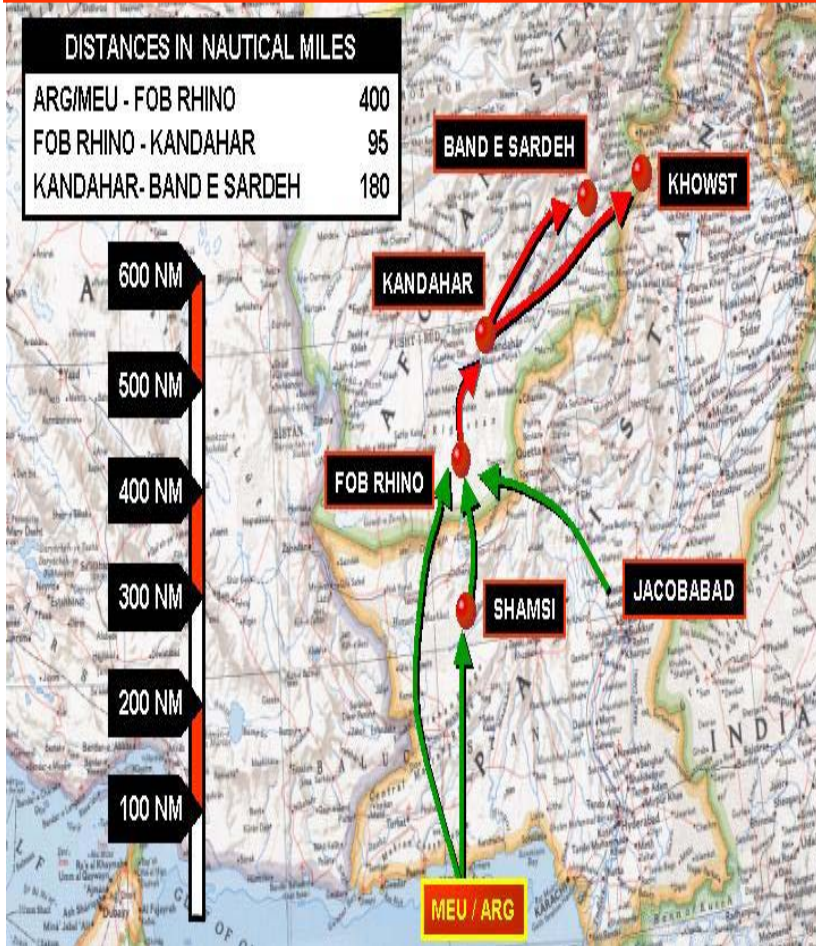


Netting the FORCE for transformational combat capability



BACKUPS

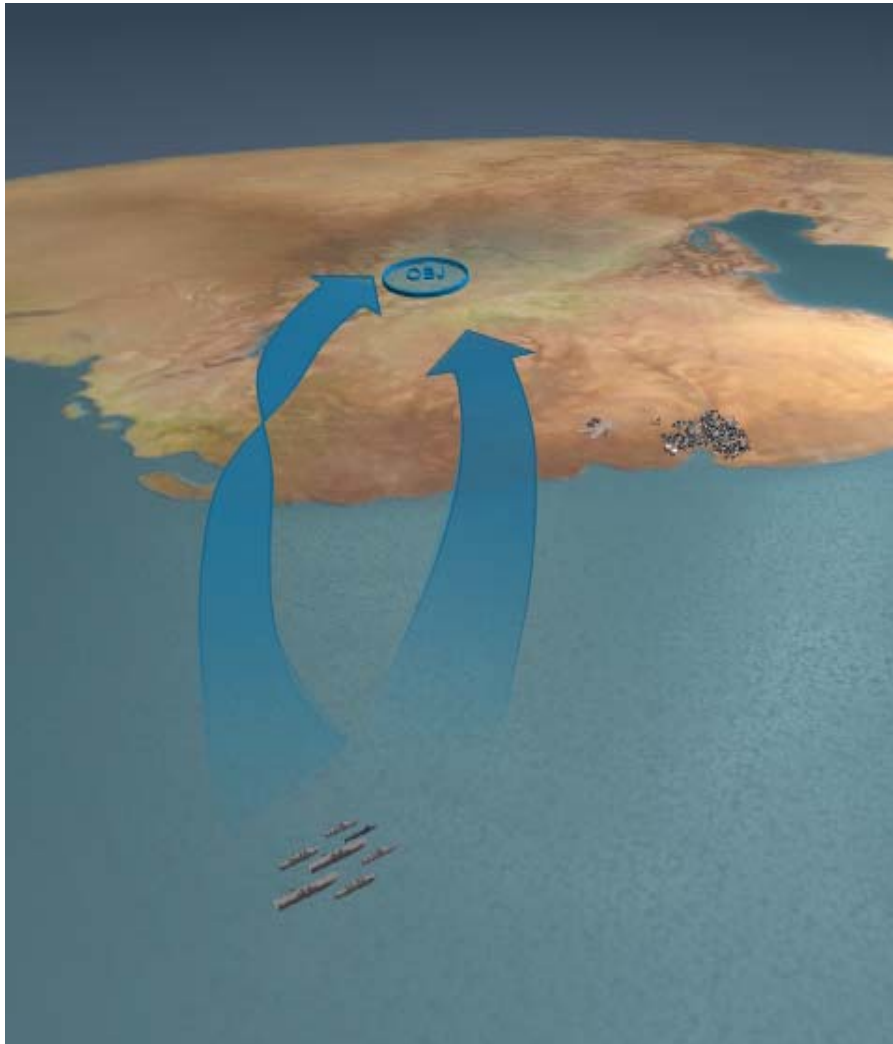
Ship to Objective Movement



Ship to Objective Maneuver!

- Determine how well current programs of record satisfy unique STOM requirements
- Develop DOTMLPF recommendations to satisfy identified STOM deficiencies:
 - STOM RSTA Concept
 - T/O, T/E, TTPs for “STOM MCSSD”
 - MEU CE, GCE, CSSE C2 Systems
 - Blue PLI
 - Expeditionary Fire Support System
 - Refinements to DRAFT STOM Doctrine
- Assess and as required develop POIs and SOPs to bridge the MEU/Battalion “Digital Divide”

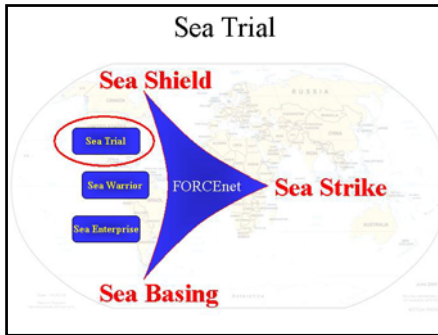
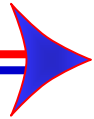
Sea Viking Objectives



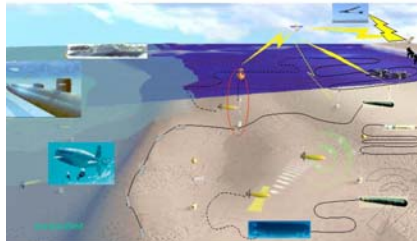
- **Develop and assess experimental doctrine and equipment to achieve enhanced capabilities for a 2005 deploying ARG/MEU:**
 - OTM/OTH C2 to company level (mounted and dismounted)
 - Common database & translator that integrates C2PC, AFATDS, and MIDB
 - Deployable battalion COC with OTM/OTH voice/digital C2
 - Battalion UOC set modified for OTH C2
 - Aircraft modified for OTH DACT connectivity while enroute the LZ
 - MSSG/MCSSD C2 Suite
 - Enhanced Collaborative Planning capability within the ESG
 - Develop lightweight fire support coordination capability for the Battalion COC

Sea Viking Objectives

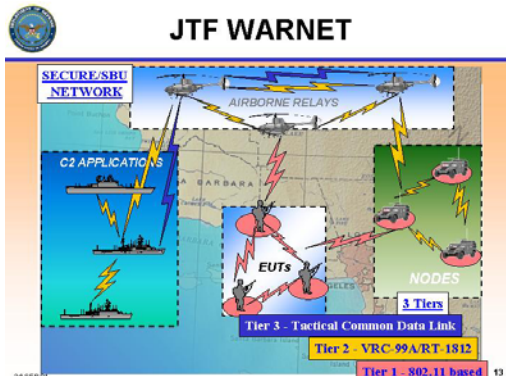
Netting the FORCE for transformational combat capability



SEA EAGLE



JBFSA ACTD

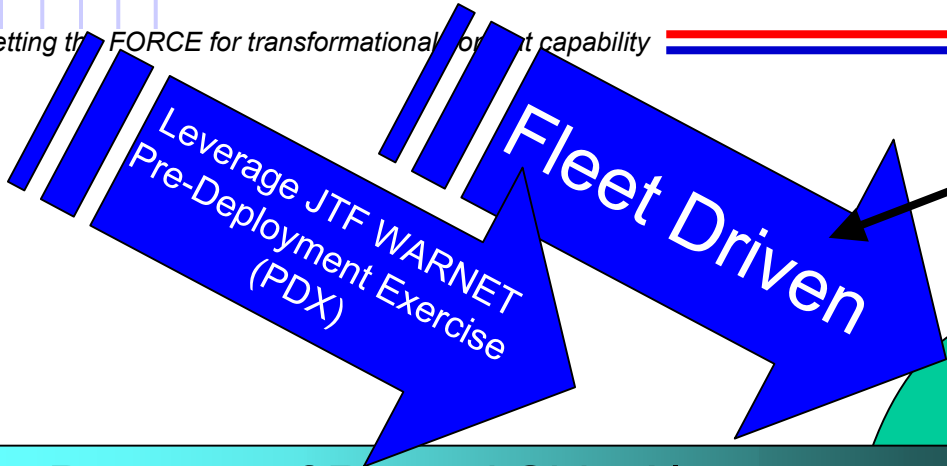


- Provide the opportunity for experimentation
- Naval
 - Sea Trial
 - ONR 353 and Littoral Combat FNC
- Joint
 - Sea Eagle ACTD
 - Joint Blue Force Situational Awareness (JBFSA) ACTD
 - JTF WARNET

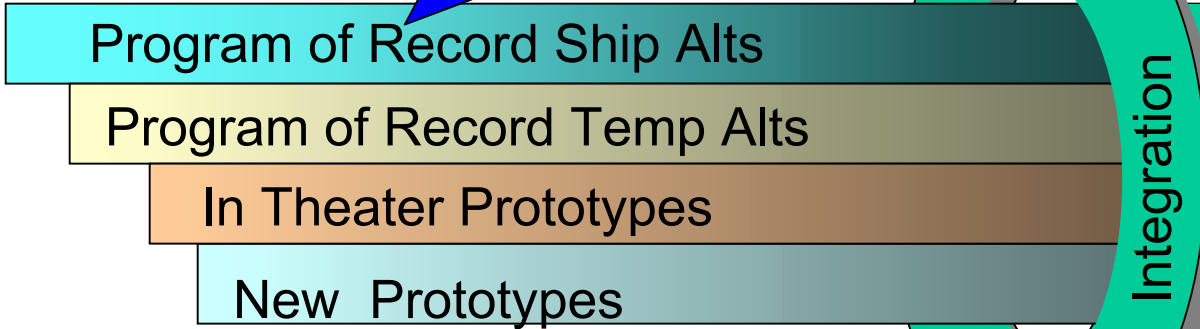


FORCEnet FY03 IPD Approach

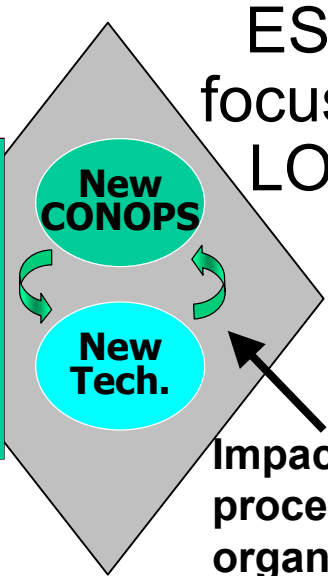
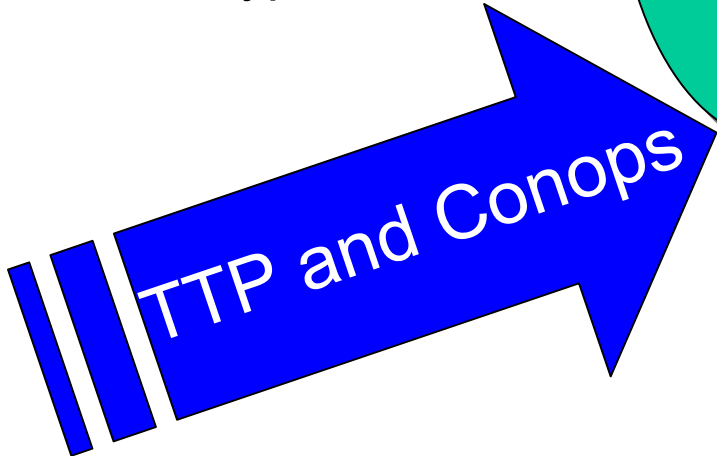
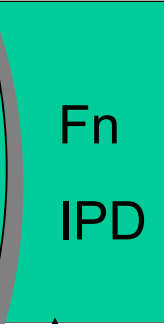
Netting the FORCE for transformational or capability



Tailored to meet CTF76/31MEU/C7F/CPF requirements



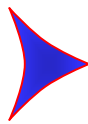
Integration



ESG focused LOE

Impact on processes & organization

Results in an early delivery of FORCEnet capability with a subset of supportable leave behind capability

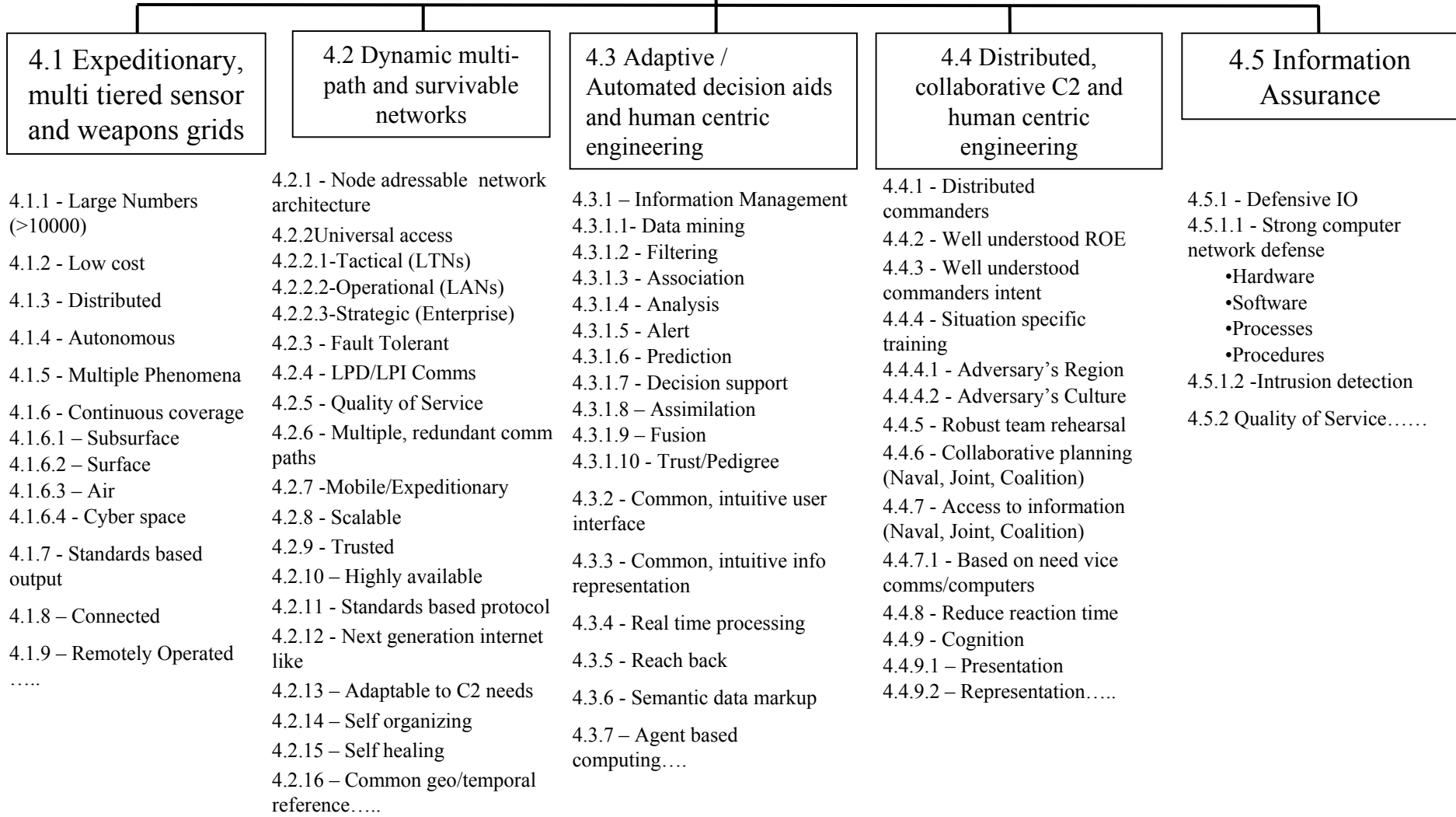


Disciplined Approach: IKA Taxonomy

Netting the FORCE for transformational combat capability



4. IKA





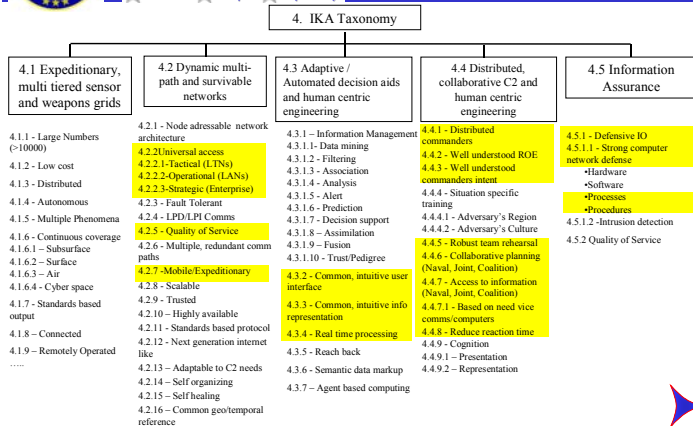
Focused series of workshops, an NWC war game, culminating in a STAFFEX to address the Command & Control and Collaboration challenges with a geographically distributed staff

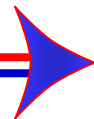
- **Venue:** Workshop, War Game in Newport; STAFFEX in Norfolk/Newport
- **Event Type:** FORCEnet Spiral
- **OCE:** C2F
- **Operational Thread:** Real world C2F requirement
- **Objective:** Spiral 1
 - Determine “best practices” for deploying a distributed, collaborative staff
 - Determine information infrastructure to support distributed, collaborative staff operations
- **Time frame:** February 03
- **Desired Outcome:** Determine the following
 - Staff requirements at distributed locations
 - DOTMLPF updates
 - Applications requirements
 - Networking requirements (comm, client, networks)
 - Equipment implications (infrastructure, etc)
- **Stakeholders:** C2F, NAVWARCOL, NWDC, SPAWAR, N61F, NETWARCOM
- **Issues:** Ongoing



Areas Investigated – Spiral 1

Mission People Capability



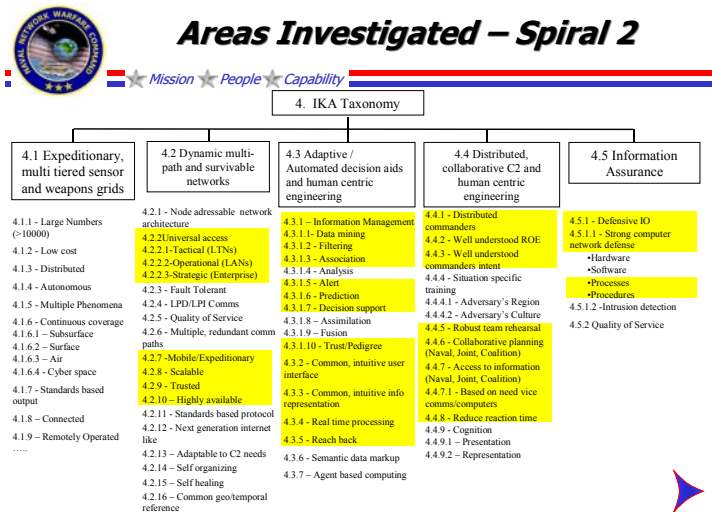


Focused series of workshops, an NWC war game, culminating in an at-sea JTFEX to address the Command & Control and Collaboration challenges with a geographically distributed staff

- **Venue:** Workshop, War Game in Newport; JTFEX 03-3
- **Event Type:** FORCEnet Spiral
- **OCE:** C2F
- **Operational Thread:** C2 of Distributed JTF
- **Objective:** Spiral 1
 - Determine “best practices” for deploying a distributed, collaborative staff
 - Determine information infrastructure to support distributed, collaborative staff operations

- **Time frame:** August 03
- **Desired Outcome:** Determine the following
 - Staff requirements at distributed locations
 - DOTMLPF updates
 - Applications requirements
 - Networking requirements (comm, client, networks)
 - Equipment implications (infrastructure, etc)

- **Stakeholders:** C2F, NAVWARCOL, NWDC, SPAWAR, N61F, NETWARCOM
- **Issues:** Some resource issues





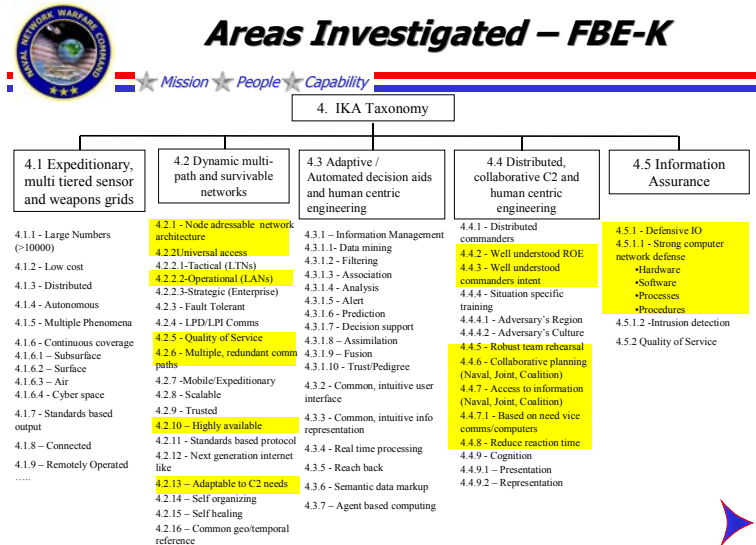
Examining IO/CND capabilities: embedded firewalls, remote administration, CND CONOPS; Evaluating ESG organization & processes under legacy network Capability.

- **Venue:** Fleet Battle Experiment – KILO
- **Event Type:** FBE
- **OCE:** C7F
- **Operational Thread:** NEO, CSAR, Hostile visit – board, search and seizure
- **Objective:** Examine draft CONOPS and supporting networked information infrastructure to support distributed, collaborative ESG operations

- **Time frame:** April - May 2003
- **Desired Outcome:**

- Reliable, secure and efficient access to data/information
- Updated CONOPS for distributed ESG staff
- Staff requirements at distributed locations
- DOTMLPF updates
- Applications requirements
- IO/CND
- Equipment implications (infrastructure, etc)

- **Stakeholders:** C7F, NWDC
- **Issues:** Linkage to other FORCEnet events



Areas Investigated – Giant Shadow

Netting the FORCE for transformational combat capability

4. IKA Taxonomy

4.1 Expeditionary, multi tiered sensor and weapons grids

- 4.1.1 - Large Numbers (>10000)
- 4.1.2 - Low cost
- 4.1.3 - Distributed**
- 4.1.4 - Autonomous**
- 4.1.5 - Multiple Phenomena**
- 4.1.6 - Continuous coverage
 - 4.1.6.1 – Subsurface**
 - 4.1.6.2 – Surface**
 - 4.1.6.3 – Air
 - 4.1.6.4 - Cyber space
- 4.1.7 - Standards based output
- 4.1.8 – Connected**
- 4.1.9 – Remotely Operated**
-

4.2 Dynamic multi-path and survivable networks

- 4.2.1 - Node addressable network architecture
- 4.2.2 Universal access
 - 4.2.2.1-Tactical (LTNs)
 - 4.2.2.2-Operational (LANs)
 - 4.2.2.3-Strategic (Enterprise)
- 4.2.3 - Fault Tolerant
- 4.2.4 - LPD/LPI Comms
- 4.2.5 - Quality of Service
- 4.2.6 - Multiple, redundant comm paths
- 4.2.7 -Mobile/Expeditionary
- 4.2.8 - Scalable
- 4.2.9 - Trusted
- 4.2.10 – Highly available
- 4.2.11 - Standards based protocol**
- 4.2.12 - Next generation internet like
- 4.2.13 – Adaptable to C2 needs
- 4.2.14 – Self organizing
- 4.2.15 – Self healing
- 4.2.16 – Common geo/temporal reference

4.3 Adaptive / Automated decision aids and human centric engineering

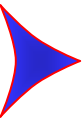
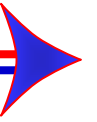
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 - 4.4.4.1 - Adversary’s Region
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4.5 Information Assurance

- 4.5.1 - Defensive IO**
 - 4.5.1.1 - Strong computer network defense
 - Hardware
 - Software
 - Processes
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 - 4.5.1.2 -Intrusion detection
- 4.5.2 Quality of Service



Areas Investigated – Spiral 1

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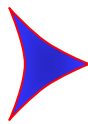
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 - Processes
 - Procedures
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Areas Investigated – Spiral 2

Netting the FORCE for transformational combat capability

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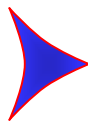
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4.5 Information Assurance

- 4.5.1 - Defensive IO
 - 4.5.1.1 - Strong computer network defense
 - Hardware
 - Software
 - Processes
 - Procedures
 - 4.5.1.2 -Intrusion detection
- 4.5.2 Quality of Service



Areas Investigated – FBE-K

Netting the FORCE for transformational combat capability

4. IKA Taxonomy

4.1 Expeditionary, multi tiered sensor and weapons grids

- 4.1.1 - Large Numbers (>10000)
- 4.1.2 - Low cost
- 4.1.3 - Distributed
- 4.1.4 - Autonomous
- 4.1.5 - Multiple Phenomena
- 4.1.6 - Continuous coverage
 - 4.1.6.1 – Subsurface
 - 4.1.6.2 – Surface
 - 4.1.6.3 – Air
 - 4.1.6.4 - Cyber space
- 4.1.7 - Standards based output
- 4.1.8 – Connected
- 4.1.9 – Remotely Operated
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4.2 Dynamic multi-path and survivable networks

- 4.2.1 - Node addressable network architecture
- 4.2.2 Universal access
 - 4.2.2.1-Tactical (LTNs)
 - 4.2.2.2-Operational (LANs)
 - 4.2.2.3-Strategic (Enterprise)
- 4.2.3 - Fault Tolerant
- 4.2.4 - LPD/LPI Comms
- 4.2.5 - Quality of Service
- 4.2.6 - Multiple, redundant comm paths
- 4.2.7 -Mobile/Expeditionary
- 4.2.8 - Scalable
- 4.2.9 - Trusted
- 4.2.10 – Highly available
- 4.2.11 - Standards based protocol
- 4.2.12 - Next generation internet like
- 4.2.13 – Adaptable to C2 needs
- 4.2.14 – Self organizing
- 4.2.15 – Self healing
- 4.2.16 – Common geo/temporal reference

4.3 Adaptive / Automated decision aids and human centric engineering

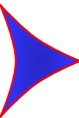
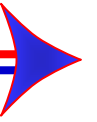
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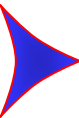
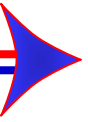
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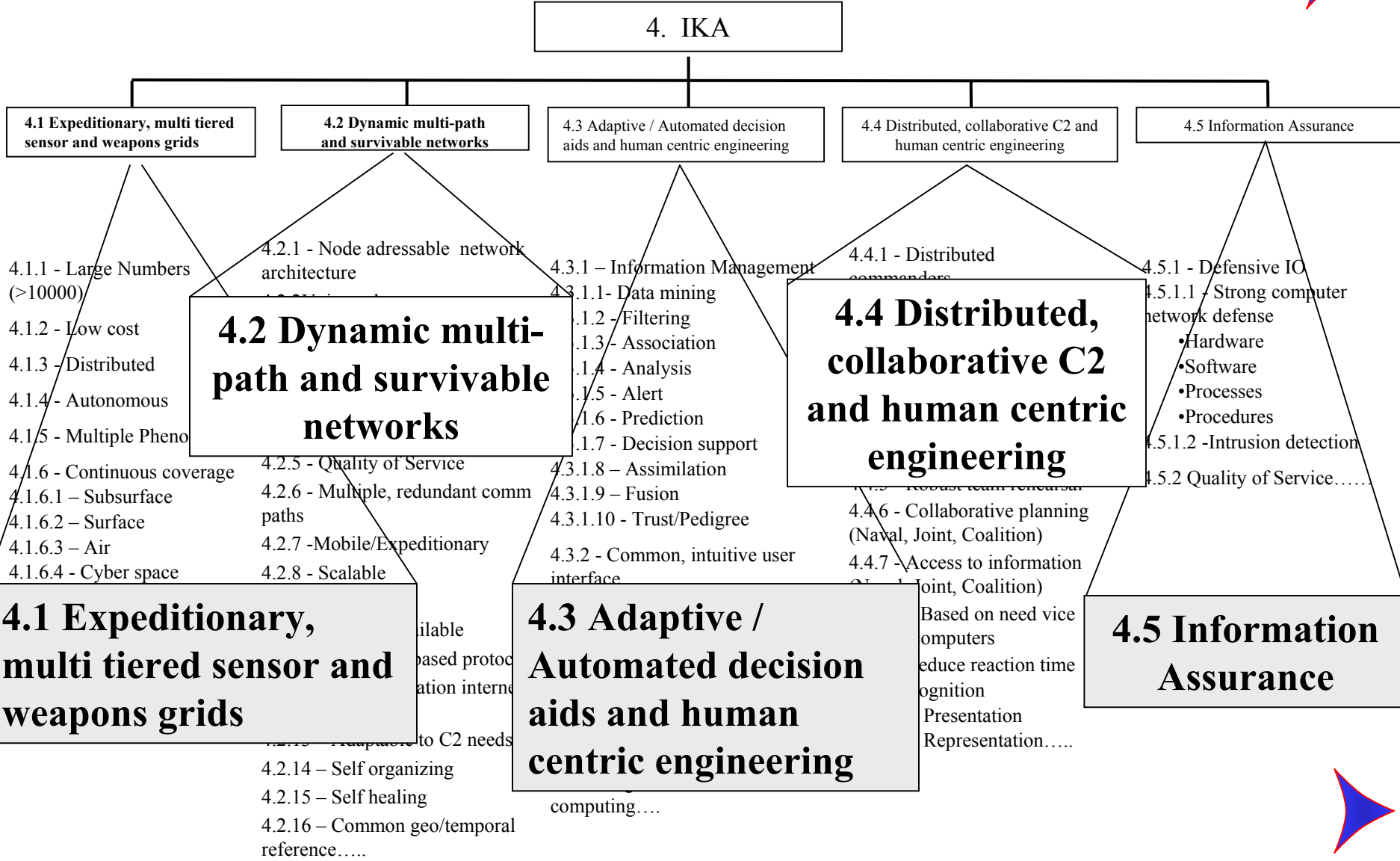
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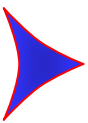
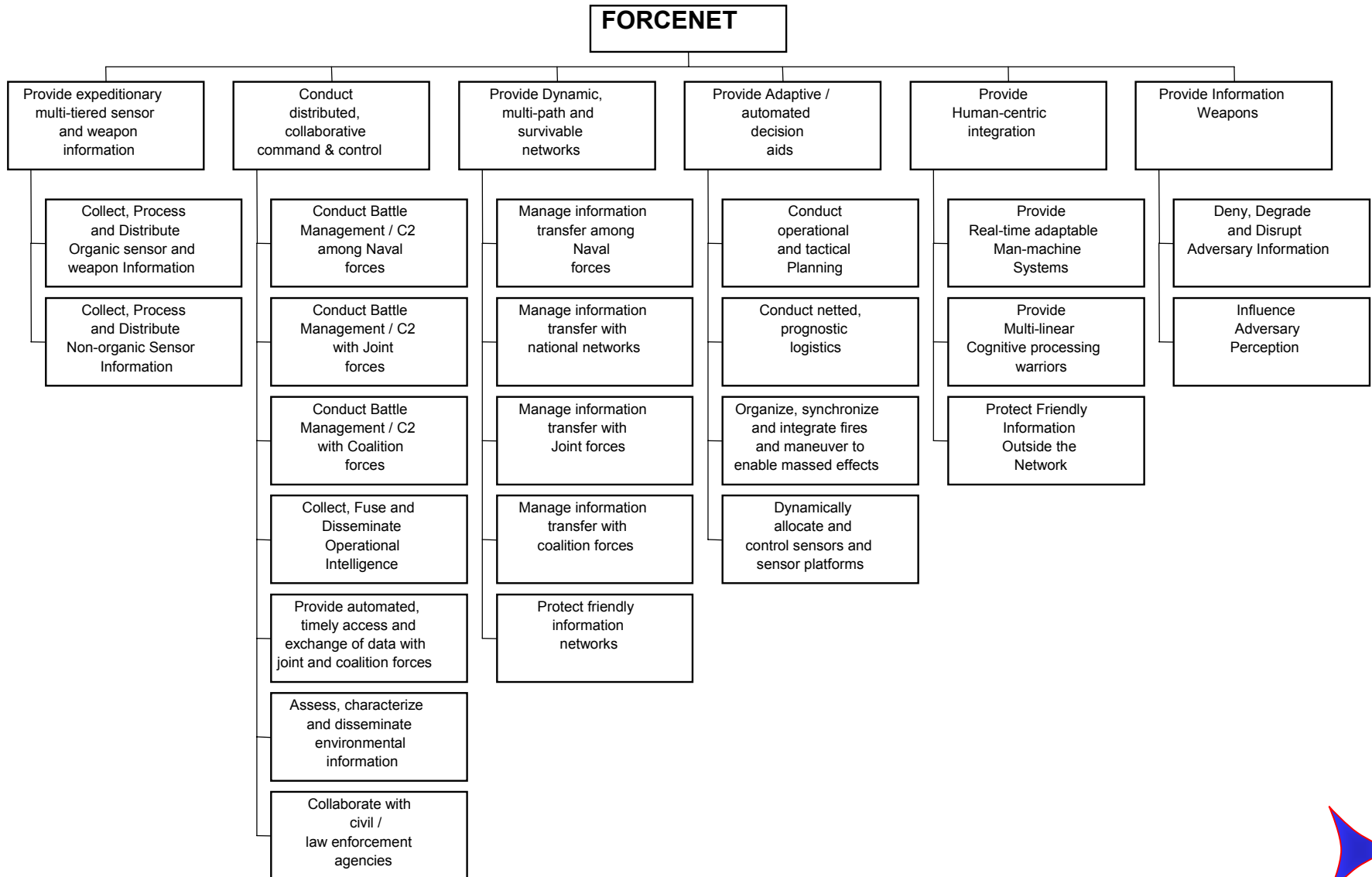


IKA Tied to FORCEnet Capabilities

Netting the FORCE for transformational combat capability



FORCENet Capabilities Map



- **Connect sensors, networks, weapons, decision aids and warriors from seabed to space**
- **Accelerate speed and accuracy of decisions across spectrum of command**

FORCEnet is the architecture of warriors, weapons, sensors, networks, decision aids and supporting systems integrated into a highly adaptive, human-centric, comprehensive maritime system that operates from seabed to space, from sea to land. By exploiting existing and emerging technologies, FORCEnet enables dispersed, human, decision-makers to leverage military capabilities to achieve dominance across the entire mission landscape with joint, allied and coalition partners. FORCEnet is the future implementation of Network Centric Warfare in the Naval Services.

As an adaptable, naval mission-tailorable system that delivers timely information to decision makers in any environment, FORCEnet will provide the means for an exponential increase in naval combat power. It will be built to conform to joint architectural frameworks, linking current and future sensors, command and control elements and weapons systems in a robust, secure, and scalable way. Information will be converted to actionable knowledge and disseminated to a dispersed naval combat force, enabling the rapid concentration of the full power of the Sea Strike, Sea Shield and Sea Basing concepts with far less concentration of forces.

Hon. Gordon England, SECNAV, ADM Vern Clark, CNO, GEN James Jones, CMC,
Naval Transformation Roadmap, 26 JUL 2002



FORCEnet Definition from *Proceedings*

Netting the FORCE for transformational combat capability



FORCEnet: Enabling 21st Century Warfare

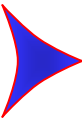
FORCEnet is the “glue” that binds together Sea Strike, Sea Shield, and Sea Basing. It is the operational construct and architectural framework for naval warfare in the information age, integrating warriors, sensors, command and control, platforms, and weapons into a networked, distributed combat force.

FORCEnet will provide the architecture to increase substantially combat capabilities through aligned and integrated systems, functions, and missions. It will transform situational awareness, accelerate speed of decision, and allow us to greatly distribute combat power. FORCEnet will harness information for knowledge-based combat operations and increase force survivability. It will also provide real-time enhanced collaborative planning among joint and coalition partners.

Using a total system approach, FORCEnet will shape the development of integrated capabilities. These include maritime information processing and command and control components that are fully interoperable with joint systems; intelligence, surveillance, and reconnaissance fusion capabilities to support rapid targeting and maneuver; open systems architecture for broad and affordable interoperability; and safeguards to ensure networks are reliable and survivable. FORCEnet also emphasizes the human factor in the development of advanced technologies. This philosophy acknowledges that the warrior is a premier element of all operational systems.

Today, FORCEnet is moving from concept to reality. Initial efforts will focus on integrating existing networks, sensors, and command and control systems. In the years ahead, it will enable the naval service to employ a fully netted force, engage with distributed combat power, and command with increased awareness and speed as an integral part of the joint team.

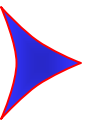
ADM Vern Clark, CNO, From “Sea Power 21: Projecting Decisive Joint Capabilities”, *Proceedings*, October 2002.



FORCEnet is...

“...the operational construct and architectural framework for Naval Warfare in the Information Age which integrates Warriors, Sensors, Networks, Command & Control, Platforms, and Weapons into a networked, distributed combat force, scalable across the spectrum of conflict from seabed to space, from sea to land.”

from Strategic Studies Group XXI



CFFC Sea Trial Guidance

- CFFC Sea Trial Leadership Objectives
 - Provide a Framework for the Navy's Transformation Efforts
 - Integrate Concepts and Technology Development
 - Accelerate Delivery of Enhanced Warfighting Capabilities
- CFFC Sea Trial Guidance
 - Join known technologies with desired initiatives (OPNAV Level)
 - Develop fully executable BG size experiments (CFFC / NWDC)
 - Execute experiments within the constraints of a deployment (Numbered Fleets / BGs)
 - Provide Warfighter's assessment of experiment results
 - Integrate assessments and provide a consolidated list of initiatives