



Contractors on the Battlefield



Role of Contractors

Contractors are valuable members of the coalition team

- Advisors
- Construction
- Logistics
- Administration
- Operational Planners
- Intelligence Analysts
- Trainers
- Security
 - Fixed Site Security
 - Personal Security Details





Baghdad International Zone (IZ)





Fixed Site Security

U.S. Baghdad Embassy Security Force

- Total personnel
- Organizational breakdown
 - Management
 - Guards
 - EDDT
 - Medical
 - Logistics
 - Language Instructors
 - Tactical Trainers
- Footprint (The whole IZ)
 - Venues: 30
 - Posts: 750+/-
- Daily Operations 24/7 - 365



- Mission
 - Access Control
 - Security Policy Enforcement
 - Perimeter Defense
- Personnel Qualifications



Personnel Security Detail (PSD)



- Team Composition and Experience
 - Detail Leader
 - Detail Member
 - Medic (18D / EMT-I)
- Operational Tempo: 1 to 3 mission per day
- Planning
 - RUF, SOP, TTP
 - Movement Requests
 - Communications and Tracking
- Threat
 - VBIED/SBVIED/IED/SAF/RPG





Contractual Compliance

- Vetting
 - DD214
 - Drug Screen
 - Medical
 - Criminal Background / Interpol
- Training
 - 80 hour classroom instruction
 - 40 hour range training
- Mobilizing
- Badging and Arming
 - MNF-I Access Control Policy, Annex G
 - DOD BISA Policy
 - CENTCOM BISA Policy
 - MNF-I FRAGO 411, 02 Nov 04
- Manning: 100% - 100% of the time
- Equipping



- Reporting
 - Contractual
 - MNF-I FRAGO 05-231
 - US Dept of State Policies
- **DOCUMENTATION**
- Professional Relationships
 - COR
 - CO / KO



Operational Compliance

- Meet Client's Intent and Support the Mission
- SOPs and TTP
 - Proven and acceptable tactics
 - Contingency Plans
 - After Action Reviews
 - Improvement and Adaptability
- Movement Tracker
- Level of Authority
- Rules for the Use of Force
 - Laws of Armed Conflict
 - CentCom Memo Dated 23 Dec '05
 - CJCSI 3121.01B
 - DoS/DoD Policy



- Incident Reports/AARs
 - Internal Company Policies, standards and accountability
 - Timely Dissemination
 - Transparency
- Professional Respect



Hot Topics

- Number of Security Contractors in Iraq
 - 20,000 - 140,000...?
 - 90% are Iraqi
 - 8% are TCN
 - < 2% are US
- Contractor Protection & Prosecution
 - CPA Memo 17 / SOFA
 - U.S. Criminal Codes
 - UCMJ
 - MEJA
 - US Only...?



JAY CHRISTY
PROGRAM MANAGER
PROTECTIVE SERVICES
TRIPLE CANOPY

703-673-5172

