



# Maritime Supply Chain Breakout Session

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Director, Maritime Supplier Operations

August 30-31, 2005



### **Agenda**

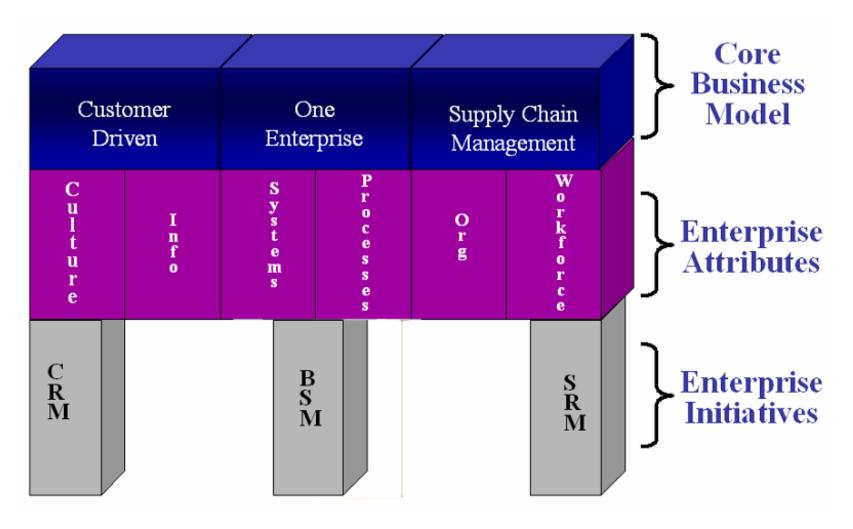


- Transformation
- Maritime Supply Chain Overview
- Commodities Application Group
- Columbus Maritime
- Maritime Detachment Philadelphia
- Maritime Detachment Richmond
- Summary



# Transformation The 100,000 Foot View







## **Transformation and Expansion Business Systems Modernization**



**Sustomer Relationship** •Customer Supplier Relationship **Insight** • Strategic **Management**  Customer **Business** Materiel Sourcing Service **Systems** • Strategic Emergent **Modernization Supplier Alliances Problem** Resolution Supplier • Returns **Partnering** Management

### The Vision

Enhance DLA and Supplier interaction based on the specific needs of a relationship in order to allocate time and resource more efficiently to best support the warfighter.



## **Supply Chains**



### Supply Chain Assignment Rules

**All Items** 

Sole Source SSA

FSC – Supply Chain

FSC Commodities

NAICs - Titles

**NAICs** 

• Sole Source items assigned to Supply Chains based on parent or associated CAGEs identified in SSA

- Assigned to Supply Chains based on nature of the FSC
- Items assigned to C&T, C&E, Subsistence & Medical
- Assigned based on WSDC or \$ customer demand
- Entire Level 2 NAICs assigned based on NAICs title
- Assigned based on WSDC or \$ customer demand



# The DLA Enterprise... Today



FY01 Sales/Services: \$17B FY02 Sales/Services: \$21.5B FY03 Sales/Services: \$25B

FY04 Sales/Services: \$28B

FY05 Projection: \$31.3B

Land/Maritime/Missiles: \$3.2B

• Aviation: \$3.6B

Troop Support: \$12.9B

• Energy: \$7.6B

Distribution: \$2.8B

• Other: \$1.2B

~95% of Services' repair parts

 100% of Services' subsistence, fuels, medical, clothing & textile, construction & barrier materiel

### **Foreign Military Sales**

Sales: \$813.8M

Shipments: 501K

Supporting 124 Nations

#### **Scope of Business**

- 54,000 Requisitions/Day
- 8,200 Contracts/Day
- #54 Fortune 500 Above Walt Disney
- #2 in Top 50 Distribution Warehouses
- 26 Distribution Depots
- 5.2 Million Items
- 24.7M Annual Receipts and Issues
- 1411 Weapon Systems Supported
- 144.0M Barrels Fuel Sold (FY 04)
- \$14.6B Annual Reutilizations/Disposals

#### **People**

- 21,429 Civilians
- 528 Active Duty Military
- 668 Reserve Military
- Located in 48 States/28 Countries



# Maritime Supply Chain Business Profile



### **Scope of Business**

- 4.7 Million Requisitions per Year
- 341,000 Contracts per Year
- 1,495,000 NSNs
- \$1.7B Sales

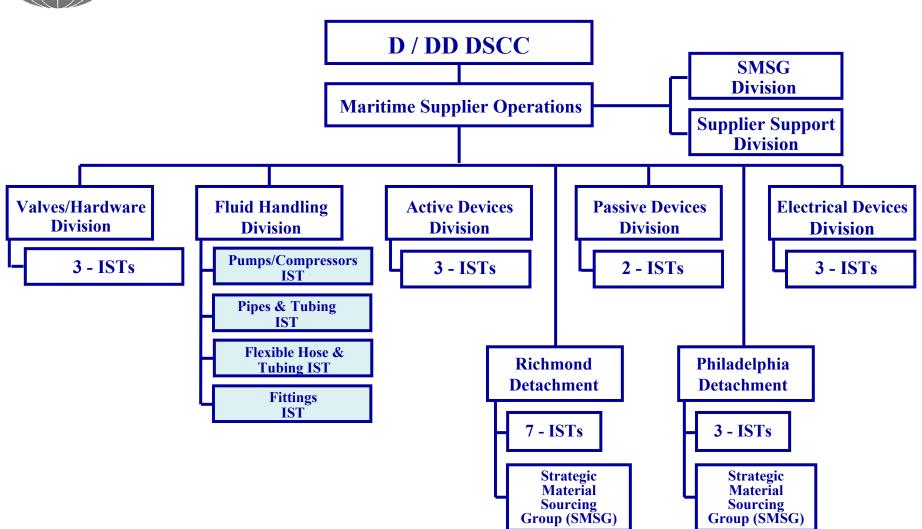
### People

- 1,548 Civilians
- 9 Active Duty Military
- 3 Reserve Military



# **Maritime Supplier Operations**







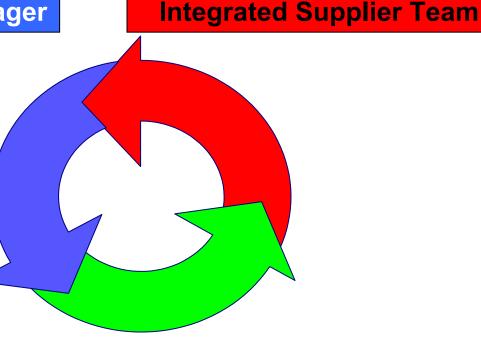
# Supplier Relationship Management ICP Infrastructure



Culture

### **Supplier Relationship Manager**

- Primary POC for supplier
- Initiates, develops and monitors partnerships with key suppliers
- Identifies improvement opportunities
- Collaboration with Services (right-side, Supplier Operations)
- Develops logistics strategies and SSAs
- Member-SSA Joint Steering Group (JSG)
- Incorporates customer expectations
- Guidance to IST and SMSG
- Collaborates with Customer



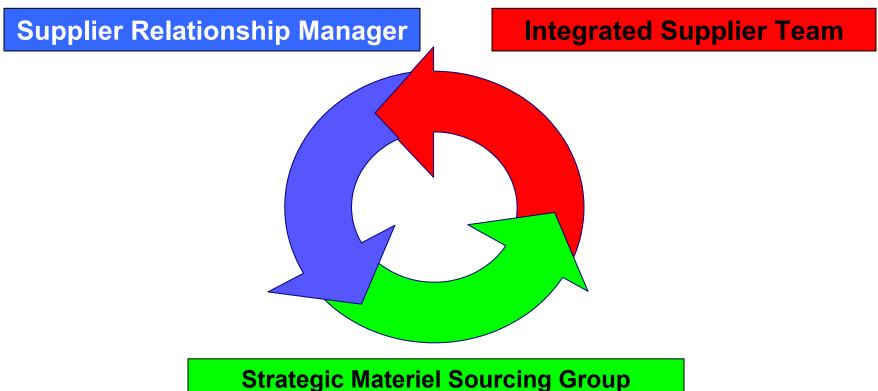
**Strategic Materiel Sourcing Group** 



# Supplier Relationship Management ICP Infrastructure



Culture



- Executes corporate contracts, competitive and sole-source LTCs
- Manages and executes SMS plans and objectives
- Technical and quality review, along with monitors contract performance metrics

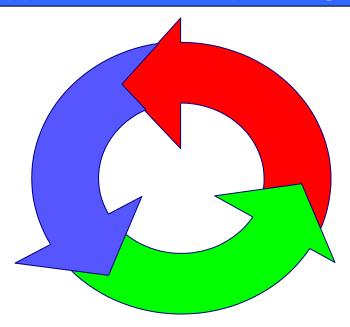


# Supplier Relationship Management ICP Infrastructure



Culture

### **Supplier Relationship Manager**



**Strategic Materiel Sourcing Group** 

#### **Integrated Supplier Team**

- Executes and administers contracts- Transactional, LTCs and SSAs
- Technical and quality review
- Supply planning
- Develops and Monitors Key Performance Indicators (KPIs) and Balanced Score Card (BSC)
- Collaborates with (left side, Customer Operations)
- Serves on the JSG and Improvement Team
- Included in representation across the Enterprise when required
- Works with the SRM in collaboration with the Services



# **Supply Relationship Management Initiatives**



- Strategic Supplier Alliances
  - Dresser Rand
  - Warren Pump
  - Raytheon
  - York
  - Marotta Controls
- Supply Chain Alliance
  - Clarcor Co.



### **Benefits**



### SRM provides for DLA:

- Integration of suppliers into business processes for improved execution
- Improved management of relationships with key suppliers
- Partnering opportunities with counterparts in supplier organizations for issue resolution
- Strengthened customer confidence that mission requirements will be met

### SRM provides for Suppliers:

- Reduction in costs
- Better communication leading to better supply management and fewer out of stock and overstocked items
- Relationship driven, qualitative and quantitative feedback on actual performance
- Improved operational execution through improved communication



# BSM Roll-Out Maritime Supply Chain



Dec05 Jan 06 Feb06 Jul05 Aug05 Sep05 Oct05 Nov05 Mar 06 Apr 06 May 06 Jun 06 Jul 06 Aug 06 100% **58%** 79% 63% 91% 38% **MSC NSN NSN NSN NSN NSN NSN** 100% 47% 66% 83% 89% **28% ADV ADV ADV ADV ADV ADV** All Users Mar 06 Aug 06 Jul05 Aug05 Sep05 Oct05 Nov05 Dec05 Jan 06 Feb06 Apr 06 May 06 Jun 06 Jul 06 100% **NSN DSCR** 100% **ADV** R 2.1.3 R 2.2 All Users Jul05 Aug05 Sep05 Oct05 Nov05 Dec05 Jan 06 Feb06 Mar 06 Apr 06 May 06 Jun 06 Jul 06 Aug 06 100% **NSN DSCP** 100% **ADV** R 2.1.3 R 2.2 All Users



# Commodities **Application Group**



### "We Support the War Fighters"









## CAPT Mike Robinson SC, USN Director



### Who We Are



- David Glasscoe Chief, Active Devices Unit
  - Microcircuits
  - Semiconductors
  - Electronic Assemblies & Post Awards
  - Diminishing Manufacturing Sources
- Ernie Reid Chief, Electrical Devices Unit
  - Relays, Wires & Cable
  - Switches & Post Awards
- Robert Heber Acting Chief, Passive Devices Unit
  - Transformer, A-10, & Post Awards
  - Resistors & Misc
  - 21N Navy Nuclear Support
- CDR Patrick Blesch Chief, Electronic Support Unit
  - Antennas, Fuses & Circuit Breakers
  - Fire Control, Fiber Optics & Post Awards
- CDR Patrick Blesch Acting Chief, Corporate Unit
  - Tailored Support Unit (TSU)
  - Weapons Systems/Admin Support
  - PACE (Procurement Automated contract Evaluation)
  - Long Term Ctr (LTC)
  - Diminishing Manufacturing Sources and Material Shortage Program (DMSMS)



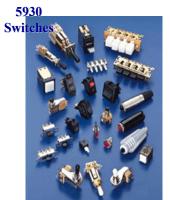
## **Commodities Product Lines Major FSCs**

**FSC** 

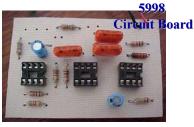


**Monthly** 

**Gross Sales** 















Headsets/Handsets





5985	Antennas, Waveguides		
	Related Equipment	<b>\$7.1M</b>	
<b>5930</b>	Switches	<b>\$6.4M</b>	
5935	Connectors, Electrical	\$5.6M	
5945	Relays, Solenoids	<b>\$3.7M</b>	
<b>5960</b>	<b>Electron Tubes</b>	<b>\$3.1M</b>	
<b>5998</b>	<b>Electronic Assemblies,</b>		
	<b>Boards &amp; Cards</b>	<b>\$3.0M</b>	
6145	Wire and Cable, Elect	<b>\$2.7M</b>	
6625	Electrical Test Equip.	<b>\$2.2M</b>	
5965	Headsets, Handsets	<b>\$2.1M</b>	
5962	Microcircuits, Electronic	<b>\$1.9M</b>	
5999	Misc. Equipment	\$1.5M	

**Nomenclature** 

**June 2005** 



## **Commodities Product Lines Minor FSCs**



rs
sile
c
quip
p
ctors
g

**June 2005** 



**5950** 

**Transformers, Coils** 



### **Supplier Initiatives**



- Long-Term Contract Coverage of Business Drivers
- Indefinite Delivery Purchase Order Activities
- Diminishing Manufacturing Sources And Materiel Shortages



## **Columbus Maritime**







### Who We Are



Ann Bradway - Director

CDR David Peters - Deputy Director



- LCDR Brian Baldus Fluid Handling Division
- Ken Rumbaugh SMSG Division
- David Glasscoe Supplier Support Division





# Maritime Supply Chain Product Lines



Va	lves/	Hard	lware
, , , , , ,			

<b>FSC</b>	<b>Nomenclature</b>
1710	Barrier & Barricade Equipment
	Aircraft Arrest
1720	Aircraft Launching Equipment
1730	Aircraft Ground Servicing
	Equipment
2010	Ship & Boat Propulsion
	Components
2030	Deck Machinery
2040	Marine Hardware & Hull Items
2090	Misc. Ship Marine Equipment
4810	Powered Valves
4820 <sub>N</sub>	Non Powered Valves
,	

## Fluid Handling

<b>FSC</b>	<b>Nomenclature</b>
4310	<b>Compressors &amp; Vacuum Pumps</b>
4320	Power & Hand Pumps
4330	Centrifugal, Separators &
	Pressure & Vacuum Filters
4710	Pipe & Tube
4720	Flexible Hose & Tubing
4730	<b>Hose Pipe &amp; Tube Fittings &amp;</b>
	Specialties

**Plus 10 More** 



### **Initiatives**



- Maximize Long-Term Contract Coverage of Sales and Demand Drivers
- Continue Building Upon SSA and SCA Partnerships
- Auto Indefinite Delivery Order Functionality in BSM
- Support for Customer Focused LTC Arrangements



## Maritime Detachment Philadelphia







### Who We Are



- Roger Dixon Director
- CDR Ronald Kocher Deputy Director
- Frank Madeja Chief, Maritime Division
  - Michael Tarkett Chief, Sea Hardware IST
  - Linda Middleman Chief, Packing/Gasket/O Ring IST
  - Ruth Herman Chief, Packing/Gasket/O Ring IST
- Marvin Rosenbaum Chief, Supplier Support Division
  - Strategic Material Sourcing
  - Strategic Supplier Alliances
  - Post Award & Automated Buys



## Maritime Detachment Philadelphia











### **Major Federal Stock Codes**

260,000 NSNs

- 5330/31- Gaskets, O rings, Packing
- 5355 Knobs, Dials, Pointers

### **Major Program Initiatives**

- •Maritime Weapon System Support
- •Nuclear Reactor Program (NRP)
- •Maritime SMSG
- Corporate Contracts



### **Initiatives**



- Strategic Material Sourcing Program
  - Long-term Contract Initiatives
  - Socio Economic Program Support
  - Strategic Supplier Alliances
- Automated Evaluation and Award processing
  - DIBBS
  - Fast PACE



## Maritime Detachment Richmond



### **MARITIME SUPPLY CHAIN**

Bearings
Motors
Maritime Instruments
Maritime Miscellaneous
Maritime Strategic Supplier Alliance



"Haze gray and underway"



### Who We Are



- Pat James Director
- Deny Coley Deputy Director
  - Maritime I Kim Hansen
    - Bearings I IST Lead Darrel Borum
    - Bearings II IST Lead Russell Wells
    - Bearings III IST Lead Kent Ennis
  - Maritime II Mike Kuszmaul
  - Maritime II Deputy Julia Roquemore
    - Motors IST Lead John McCloud
    - Maritime Instruments IST Lead Martha Tuck
    - Maritime Miscellaneous IST Lead Ernestine Minor
    - Maritime SSA IST Lead Emma Pfieffer

Contract
Administration
accomplished within
each IST



## **Richmond Product Lines**



#### Maritime I

- FSCs
  - 3110 Bearings, Anti-friction, Unmounted
  - 3120 Bearings, Plain, Unmounted
  - 3130 Bearings, Mounted

#### Maritime II

- 160+ FSCs, Some of the Major Ones are:
  - 5940 Lungs, Terminals and Terminal Strips
  - 5975 Electrical Hardware and Supplies
  - 5995 Cable, Cord and Wire Assemblies
  - 6105 Motors, Electrical
  - 6110 Electrical Control Equipment
  - 6130 Power Conversion Equipment, Electrical
  - 6150 Misc. Electrical Power, Solar Elec. Power Sys., Fuel Units Components and Access
  - 6650 Optical Instruments
  - 6680 Liquid and Gas Flow, Liquid Level, and Mech. Motion Measuring Instruments
  - 6685 Pressure, temp. and Humidity Measuring and Controlling Inst.



### **Initiatives**



- "Reducing Friction Around The World!"
- JIT Bushing Initiative with Hill AFB
- Market Basket & Corporate Contracts
- Performance Based Incentive Fee Contracts
- Test Group for Automated IDPOs
- Foreign Bearing Waivers



## Summary



- "One DLA" for increased effectiveness, improved support to the warfighter
- DLA transformation moving to full speed
- Maritime Supply Chain reaches across the agency to provide best support to the warfighter
- Committed to relationship building with our customers and suppliers