



NDIA Munitions Executive Summit

Industrial Base Panel

10 Feb 2005

Panel Membership:

- **Mr. Anthony Melita, Deputy Director, OUSD(AT&L), Defense Systems, Land Warfare and Munitions**
- **COL Billy Dowdy, Deputy Commander, Joint Munitions Command, USA**
- **Mr. Joel Gregory, President and CEO, American Ordnance**
- **COL (Ret) Rich Palaschak, USA, Director, Munitions Industrial Base Task Force**
- **Mr. John Maniatakis, Vice President, Norris Industries, Inc.**
- **Mr. Brian Berger, Vice President, SNC TEC**

Moderator:

Mr. Matt Zimmerman, Associate PEO Ammunition, Industrial Base



Question 1

What manufacturing best business practices are paying off the most to your financial bottom line and why? What practices haven't paid off and why?

Directed to:

- Joel Gregory, AO
- Brian Berger, SNC
- John Maniatakis, Norris Industries



Question 2

The DOD has a Manufacturing Technology (ManTech) Program that invests in manufacturing technologies and processes to reduce the cost of munitions.

- As the DOD's Single Manager for Conventional Ammunition (SMCA), what do you believe the Army can do to improve its ManTech Program? Should the Army continue to invest in ManTech or should resources be applied to other industrial base investment areas? If continue to invest, should there be any changes in the process and how will the resources benefit industrial base capabilities now and in the future?

Directed to:

- Tony Melita, OUSD (AT&L)
- Rich Palaschak, MIBTF
- Joel Gregory, AO



Question 3

Canada, Australia, and the U.K. have privatized their ammunition plants and have realized some benefits and draw-backs.

- Should the U.S. pursue privatization in any form? If so, what are some of your thoughts on moving forward with privatization, and what benefits and risks would likely result and why?

Directed to:

- Brian Berger, SNC
- COL Dowdy, JMC
- John Maniatakis, Norris Industries
- Tony Melita, OUSD (AT&L)



Question 4

Section 806, Public Law 105-261, Procurement of Conventional Ammunition, permits the DOD's Single Manager for Conventional Ammunition (SMCA) to limit procurements to sources within the NTIB to maintain a facility, producer or supplier for furnishing an essential ammunition item or component.

- Does the law provide the SMCA sufficient authority to adequately maintain the industrial base or are there changes needed in the law? If so, what changes would you recommend?
- How effective has the DOD been implementing Section 806, Public Law 105-261, and what can be done to improve implementation to ensure a viable industrial base?

Directed to:

- Rich Palaschak, MIBTF
- Joel Gregory, AO
- Tony Melita, OUSD (AT&L)
- COL Dowdy, JMC



Question 5

- What can be done to improve the industrial base's ability to effectively respond to surge and emergency ammunition requirements?
- What can be done to collapse timelines from months to weeks?
- What rules, regulations and statutes need to be changed to ensure a responsive industrial base?

Directed to:

- Brian Berger, SNC
- John Maniatakis, Norris Industries
- Joel Gregory, AO
- Tony Melita, OUSD (AT&L)



Questions from the Audience?