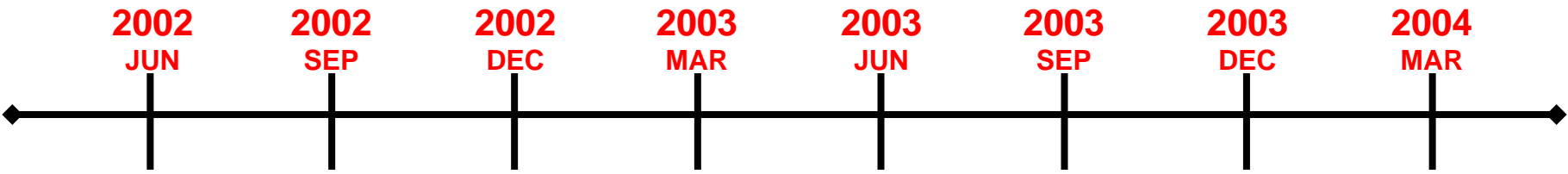





***America's
Guard of Honor***




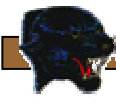
Recent Deployments



 AUG 02 – APR 03
Division Headquarters


AFG


 DEC 02 – AUG 03
1st BDE – “Devils”


 JUN 02 – JAN 03
3rd BDE – “Panthers”


IRAQ

 FEB – MAY 03
Division Headquarters


 AUG 03 – MAR 04
Division Headquarters


 FEB 03 – JAN 04
2nd BDE – “Falcons”


 JAN – APR 04
1st BDE – “Devils”

 AUG 03 – MAR 04
3rd BDE – “Panthers”

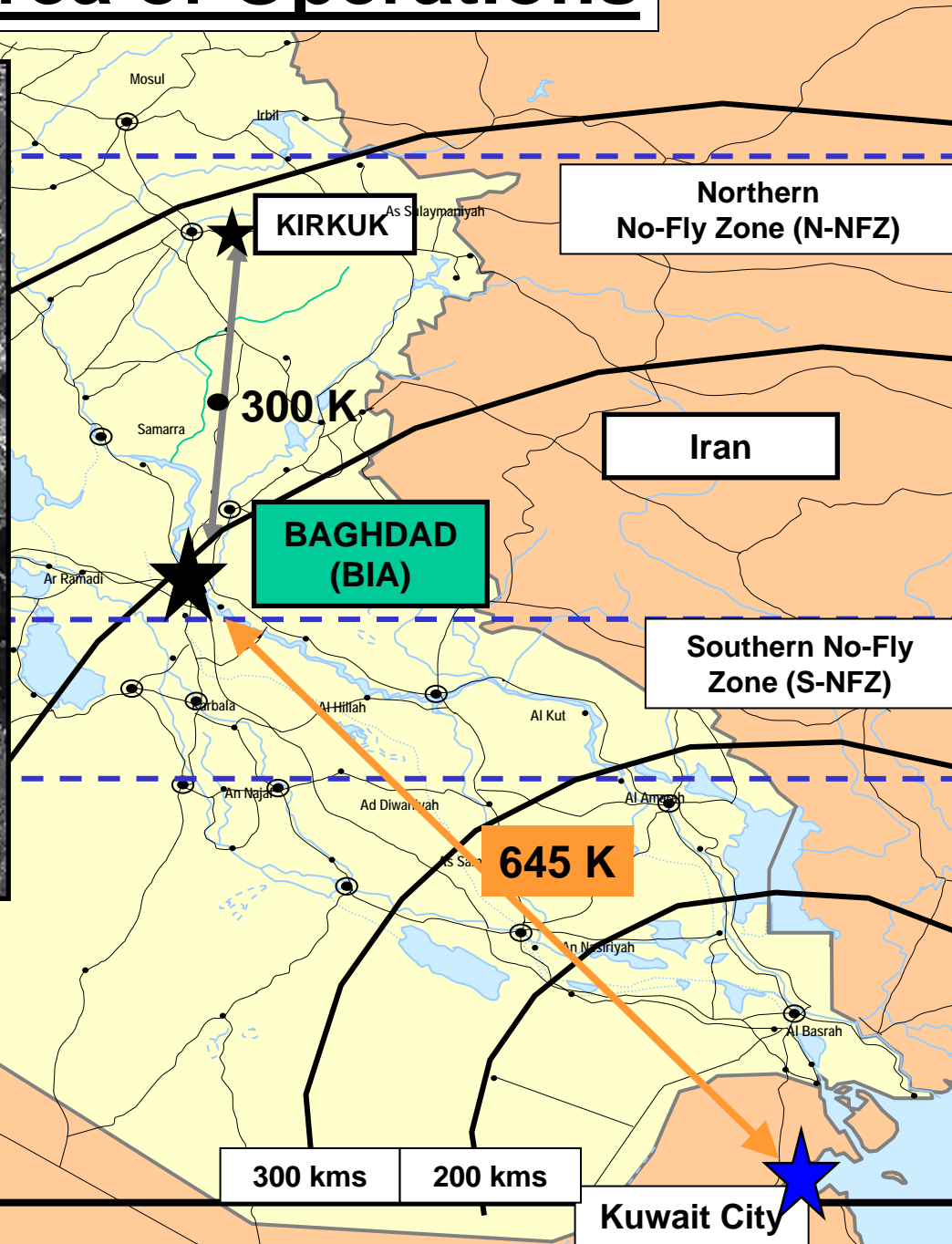
DRB

 JUN 02 – JAN 03
1st BDE – “Devils”

 JAN – AUG 03
3rd BDE – “Panthers”

 AUG 03 – JAN 04
1st BDE – “Devils”

82nd ABD Area of Operations



KSA

900 kms

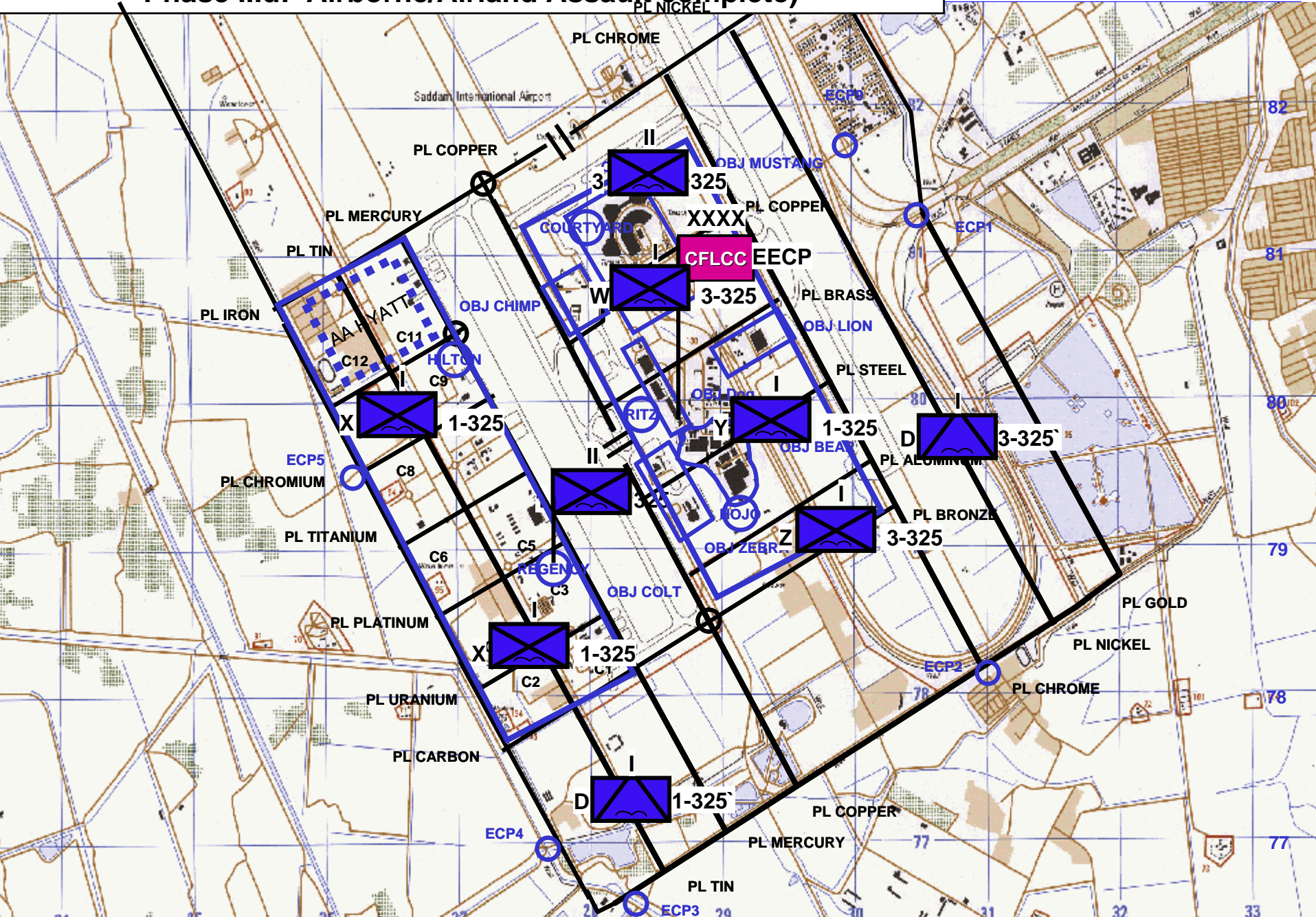
600 kms

300 kms

200 kms

Kuwait City

Phase III'd: Airborne/Airland Assault (complete)



SOUTHERN REGION THREAT



Assess each city will have a BN to a BN(-) of Feyadeen Saddam forces with 600-800 infantry per BN.

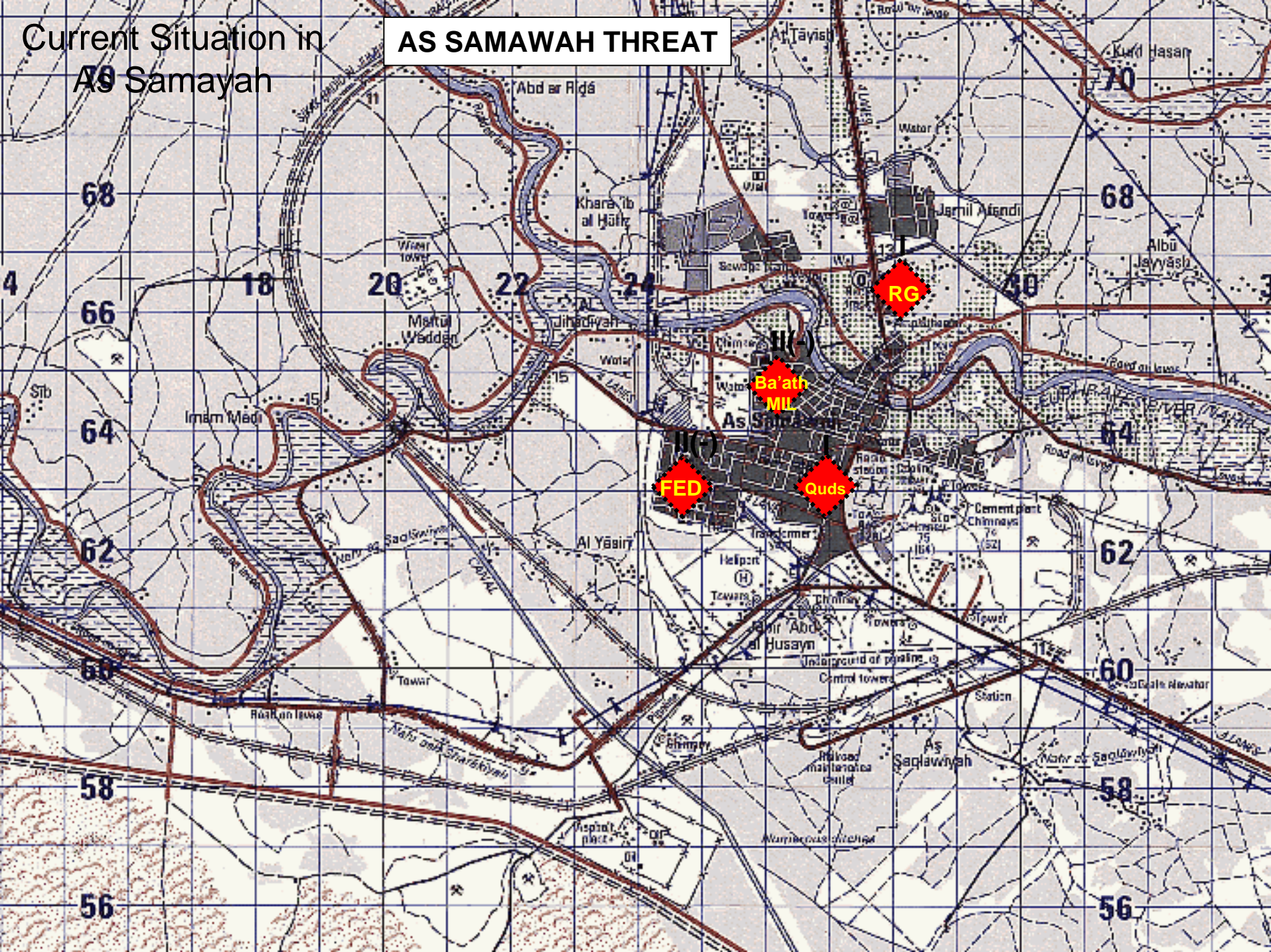
OBJ
RAMS

ASSESSMENT: Paramilitary forces continue to pose a significant threat to CSS assets/units, specifically vicinity An Nasiriyah, As Samawah, and other southern cities. Ambush style tactics using small arms, RPGs and mortars are expected, particularly against perceived "soft" targets (i.e., convoys, non-maneuver units/equipment).

UNCLASSIFIED

Current Situation in As Samawah






AS SAMAWAH THREAT



Public Facilities South








(expected cache and hide sites)

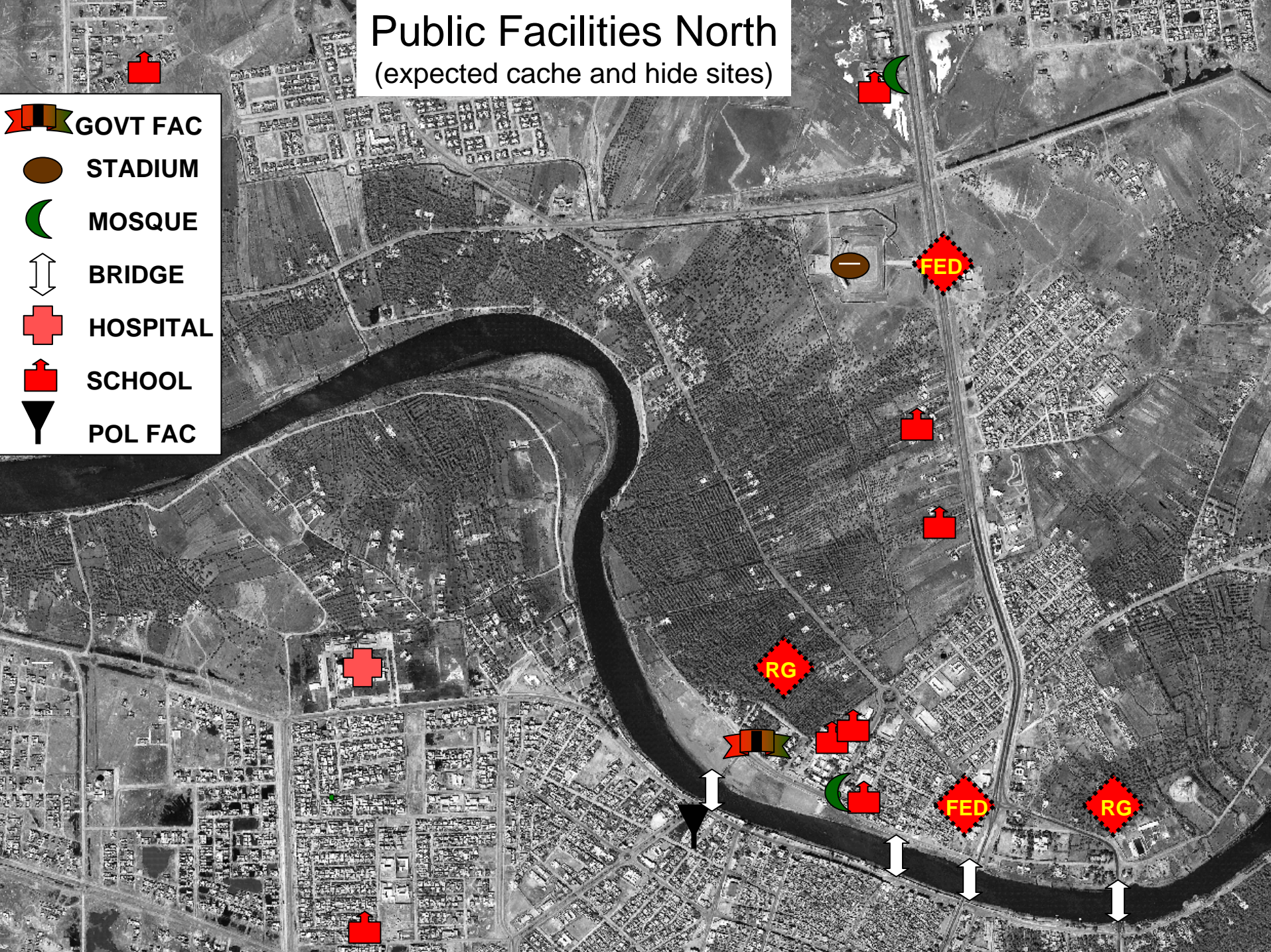


-  MOSQUE
-  COMMS FAC
-  WATER FAC
-  SCHOOL
-  POL FAC

Public Facilities North

(expected cache and hide sites)

-  GOVT FAC
-  STADIUM
-  MOSQUE
-  BRIDGE
-  HOSPITAL
-  SCHOOL
-  POL FAC

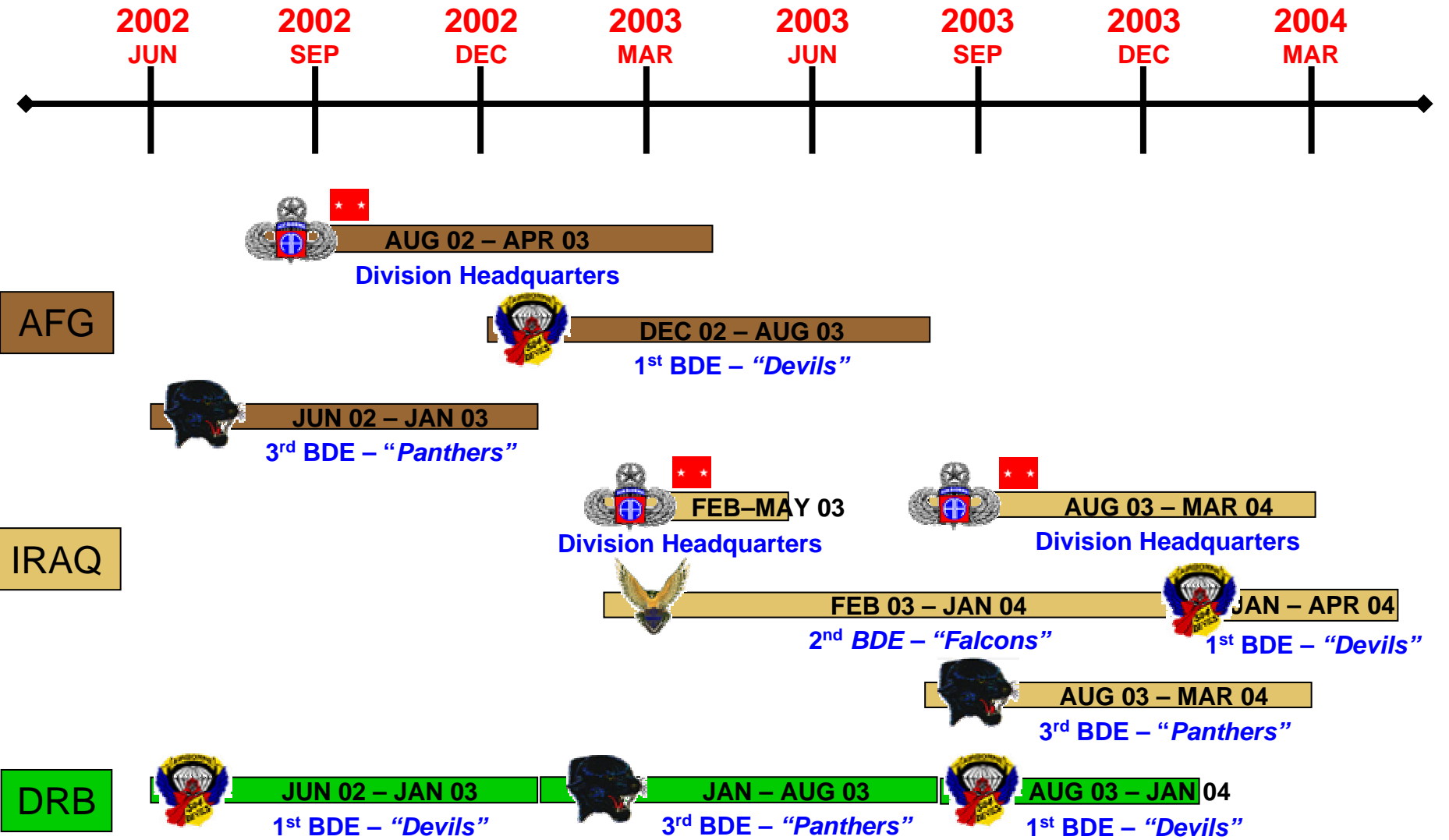


Oilfields and Facilities





Recent Deployments





Task Force All American



~18,000 Soldiers



3rd Armored Cavalry Regiment
Fort Carson, Colorado



1st BDE, 1st Infantry Division
Fort Riley, Kansas



3rd BDE, 82nd Airborne Division
Fort Bragg, North Carolina



Supporting Arms

3 x Ground Cavalry Squadrons
1 x Air Cavalry Squadron



123



127



38



14



13



21

Also Included:
Civil Affairs
Military Police

1 x Mechanized IN Battalion
1 x Armor Battalion (Motorized)
1 X Light IN Battalion (FLARNG)



16



32



72

Motorized Squads



6

Also Included:
Civil Affairs
Military Police

3 x Airborne IN Battalions (Motorized)
1 x Light IN Battalion (Motorized)
1 x Mechanized Company/Team



4



10



162

Motorized Squads



18

Also Included:
Civil Affairs
Military Police

1 x Aviation Brigade
1 x Division Artillery Brigade
5 x Engineer Battalions
1 x Division Support Brigade



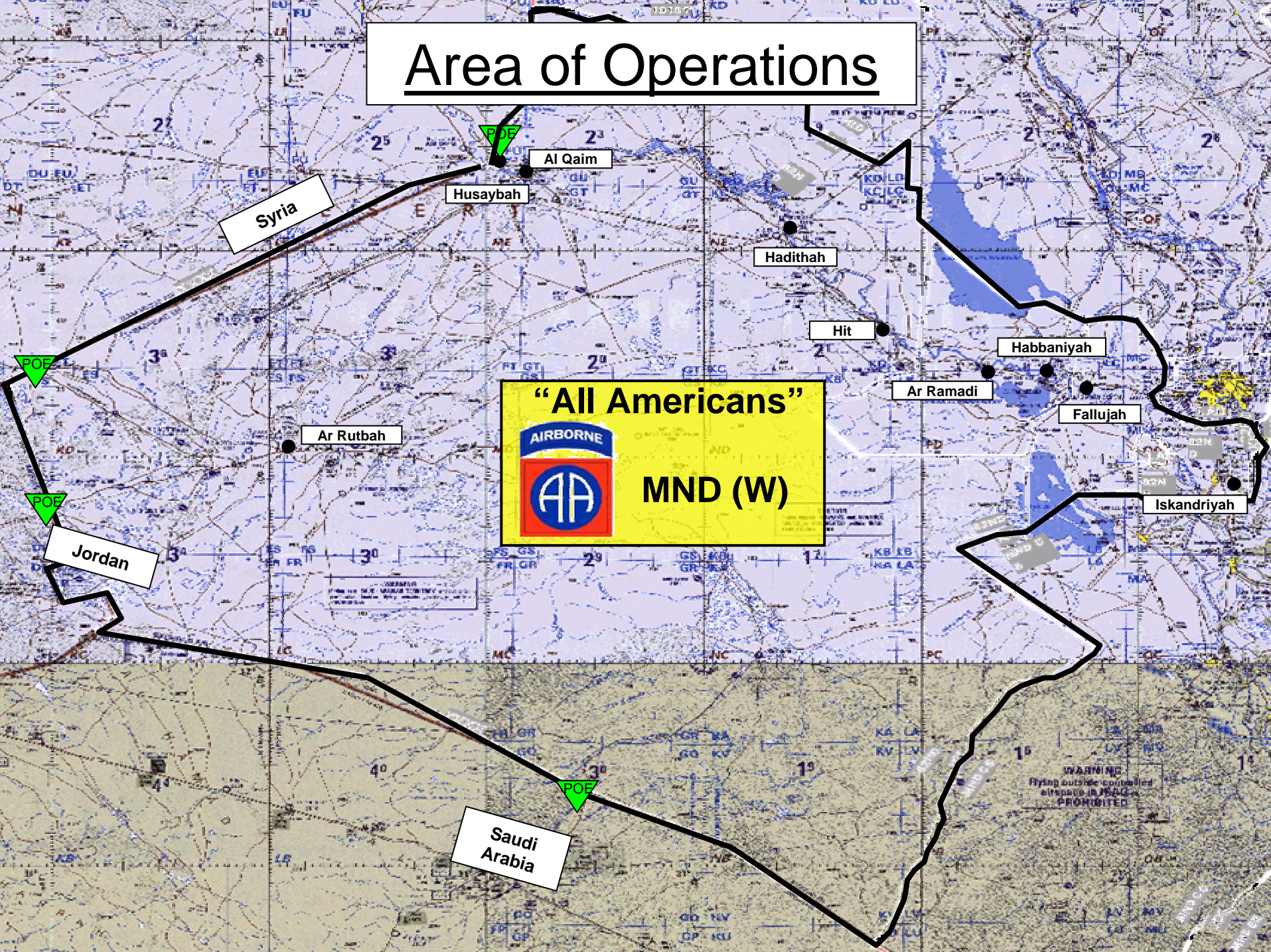
15



30

Also Included:
Civil Affairs
Military Police
Military Intelligence
Signal
Air Defense

Area of Operations



"All Americans"



MND (W)

Syria

Husaybah

Al Qaim

Hadithah

Hit

Habbaniyah

Ar Ramadi

Fallujah

Iskandriyah

Ar Rutbah

Jordan

Saudi Arabia

WARNING
Flying outside controlled
airspace is PROHIBITED



Summarizing Success in TF All American

#1 Intel-driven Offensive Operations: Kill or capture the “bums” who attack Coalition Forces

- Significantly decrease threat attacks in AO Atlanta (Attacks decreased by approximately 35%)
- Increase HUMINT reporting and cooperation from the local Iraqi populace (TIPS Line calls and Walk-In sources increased three-fold)
- Defeat Anti-Coalition Forces (Captured or killed 39 foreign fighters, 19 FRE general officers, and 31 ACF from DIA/CJTF7/DIV HVT list)
- Decrease the effectiveness of threat efforts/attacks (Discovery of caches and IEDs increased by approximately 22%)

#2 Jobs Creation: Prevent the enemy from exploiting a large pool of indigent and disenfranchised military-aged males

- Civic Improvement Program – projects begin 15 FEB; 12,000 employed by JUL 04
- Employed over 11,000 Iraqis restoring essential services
- Al Anbar Trucking initiative

#3 CEA Operations: Deny the enemy readily available munitions to support his attacks

- 92 ASPs in AO ATLANTA
- Some ASPs over 10kms x 10kms in size
- Over 38,000 sTons of ammunition removed or destroyed since 6 SEP 03
- Only 4 ASPs remain
- CEA reduction has provided steady employment for over 500 Iraqis



Summarizing Success in TF All American

#4 Establish Iraqi Security Forces (ISF): Rebuild and legitimize the ISF; set the conditions for an increasingly greater role to provide for their own security

- Iraqi Civil Defense Corps (ICDC): 60% trained, 6 classes remaining, fully established NLT 1 MAR 04
- Facilities Protection Service (FPS): 141 sites transition to Iraqi Ministry control in progress, to be completed in FEB 04
- Iraqi Police Service (IPS): Over 500 trained at Security College, transitioning to Iraqi instructors, all IPS personnel to be trained in 2 years
- Iraqi Border Patrol (IBP): All points of entry (POE) now manned, and patrols begun, all trained and active by 21 FEB 04
- Emergency Operations Centers (EOC) to be established in Ramadi and Fallujah by FEB 04 as step towards local standoff

#5 Restoration of Essential Services: Exceed the pre-war standard in every category. Restore confidence in the Iraqi people that a new and better Iraq is just over the horizon

- Completed 340 projects restoring schools, water, irrigation, power, and sanitation
- Power production up to 60% of pre-war standards for industry and >80% for residential use

#6 Achieve Local Standoff/Iraqi Governance: Coach, teach and mentor the Iraqi people towards self-governance. Seek opportunities to build confidence by placing incrementally greater responsibility on Iraqi institutions to solve their own problems

- Provincial Council refreshment ongoing – refreshed council to be seated by 9 FEB 04
- Equipping Ar Ramadi, Al Anbar Provincial Capital, is priority to achieve local standoff

The life of a Paratrooper in Iraq



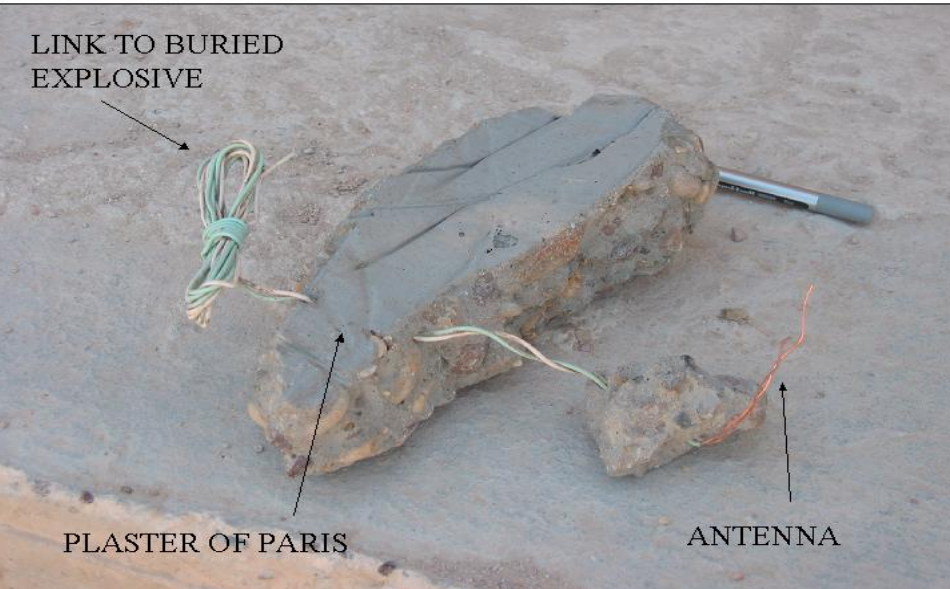


Attacks Soldiers Faced on a Daily Basis

- Small Arms—AK-47 and RPK
- Rocket Propelled Grenades
- Indirect Fire (Rocket and/or Mortar)
- Improvised Explosive Devices
- Vehicle-Borne Improvised Explosive Devices
- Surface-to-Air Missiles



Improvised Explosive Devices





Attacks Soldiers Faced on a Daily Basis

- Small Arms—AK-47 and RPK
- Rocket Propelled Grenades
- Indirect Fire (Rocket and/or Mortar)
- Improvised Explosive Devices
- Vehicle-Borne Improvised Explosive Devices
- Surface-to-Air Missiles



Vehicle-borne Improvised Explosive Devices (VBIEDs)

Small detonation site

Drivers approach road

Second, larger detonation site

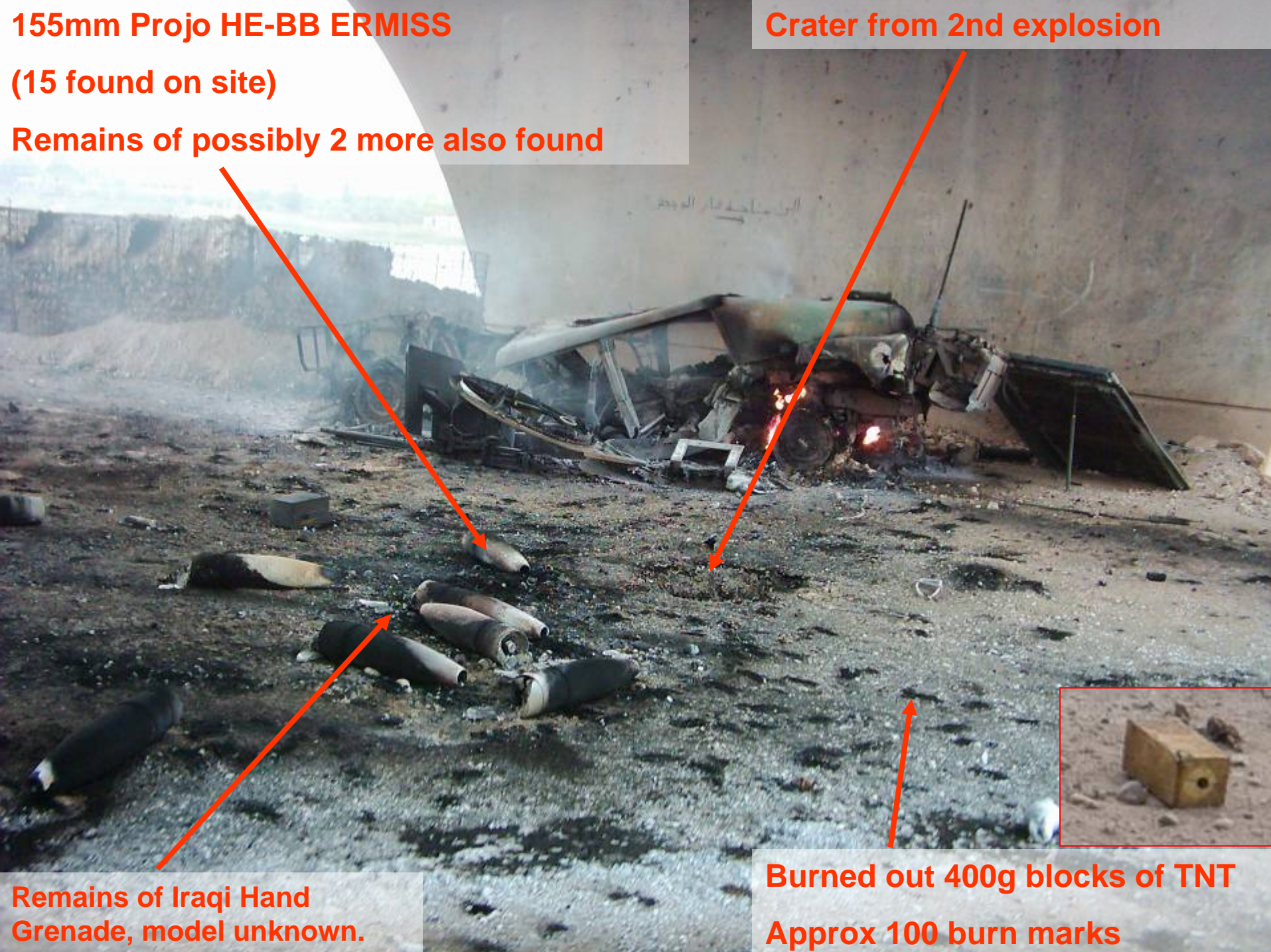


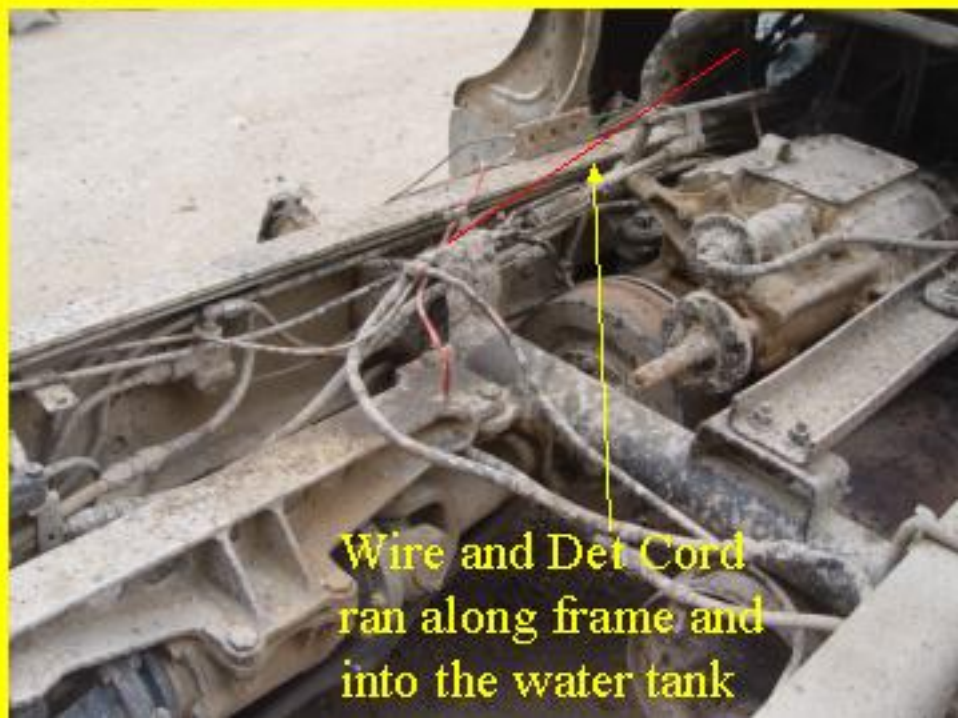
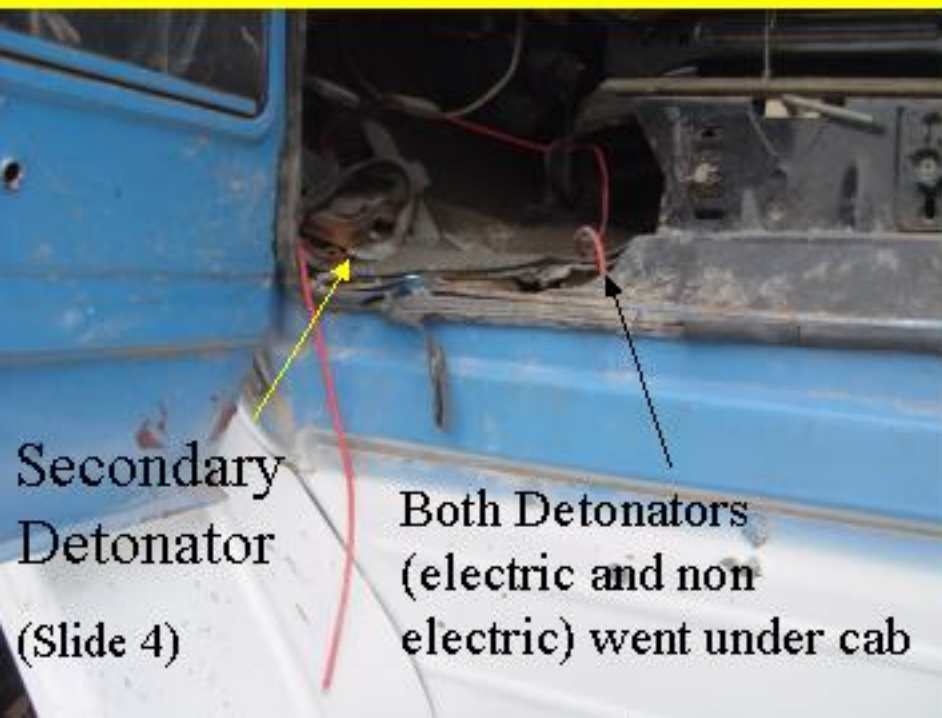
**155mm Projo HE-BB ERMISS
(15 found on site)
Remains of possibly 2 more also found**

Crater from 2nd explosion

Remains of Iraqi Hand Grenade, model unknown.

**Burned out 400g blocks of TNT
Approx 100 burn marks**







Attacks Soldiers Faced on a Daily Basis

- Small Arms—AK-47 and RPK
- Rocket Propelled Grenades
- Indirect Fire (Rocket and/or Mortar)
- Improvised Explosive Devices
- Vehicle-Borne Improvised Explosive Devices
- Surface-to-Air Missiles

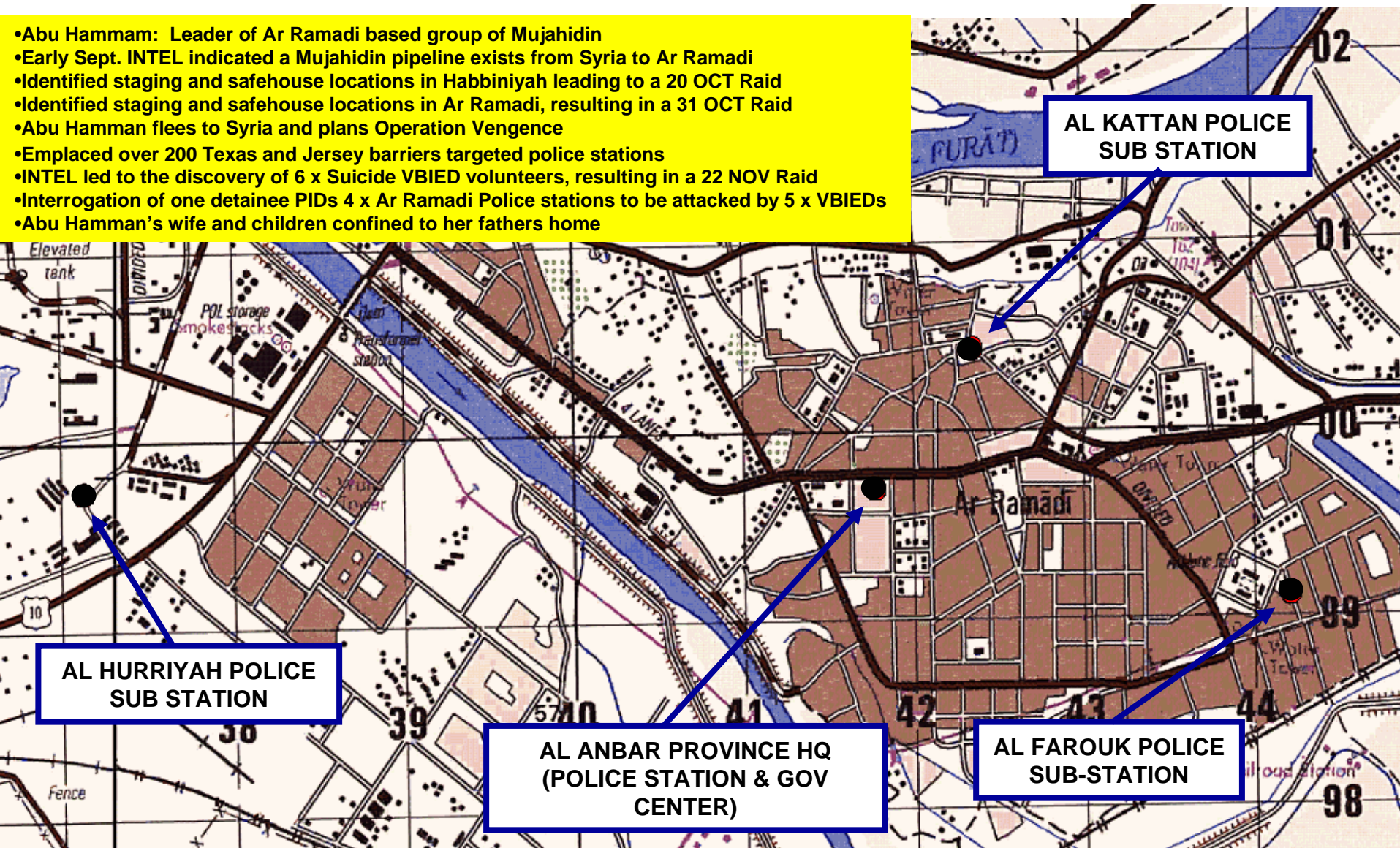


Actions Taken to Mitigate Soldier Risks

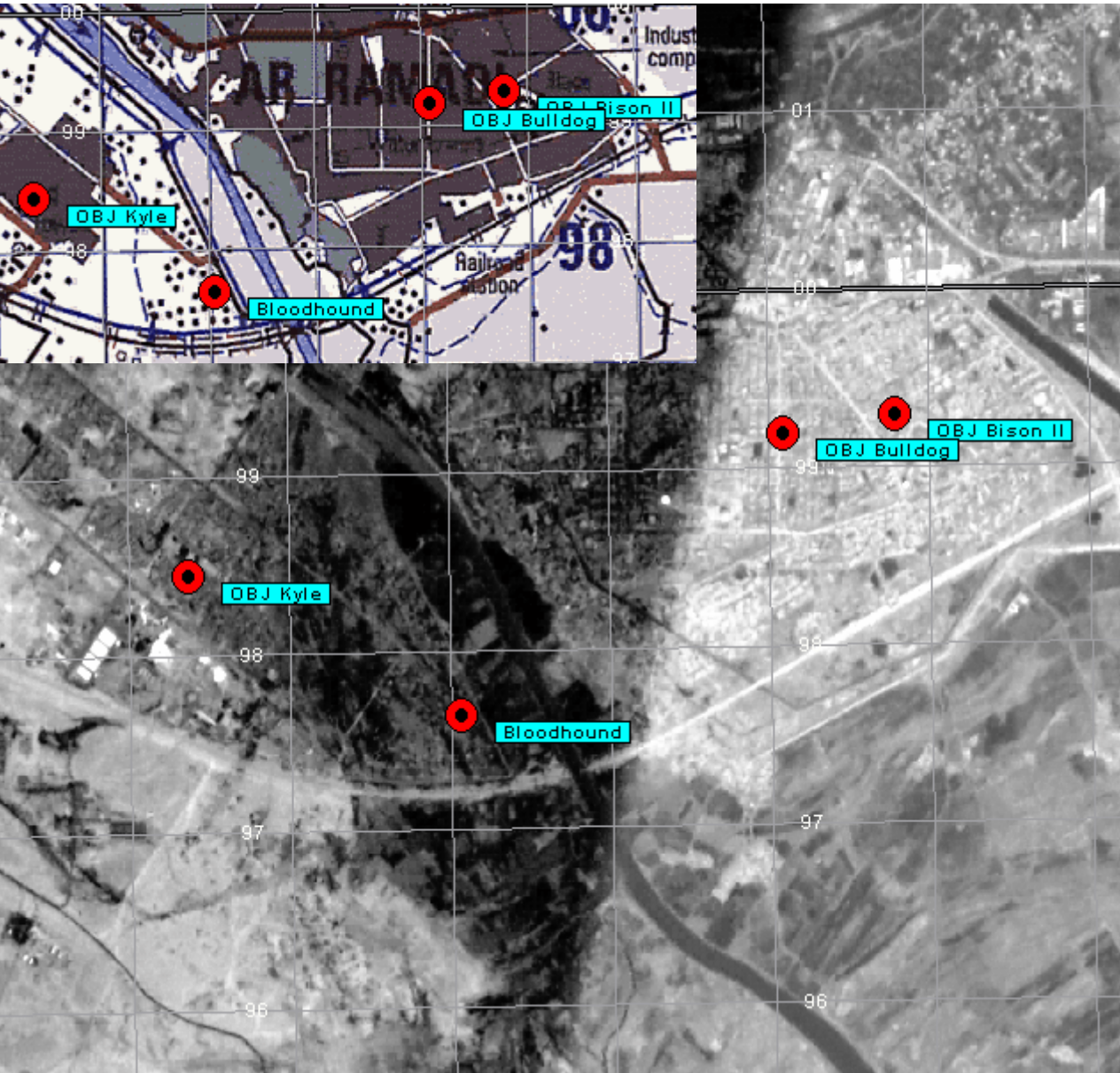
- Surgical Combat Operations
 - Raids
 - Cordon and Searches
- Vehicle Hardening
- Enemy Ammunition Reduction
- Precision Guided Munitions

ABU HAMMAM VBIED CELL

- Abu Hammam: Leader of Ar Ramadi based group of Mujahidin
- Early Sept. INTEL indicated a Mujahidin pipeline exists from Syria to Ar Ramadi
- Identified staging and safehouse locations in Habbiniyah leading to a 20 OCT Raid
- Identified staging and safehouse locations in Ar Ramadi, resulting in a 31 OCT Raid
- Abu Hamman flees to Syria and plans Operation Vengeance
- Emplaced over 200 Texas and Jersey barriers targeted police stations
- INTEL led to the discovery of 6 x Suicide VBIED volunteers, resulting in a 22 NOV Raid
- Interrogation of one detainee PIDs 4 x Ar Ramadi Police stations to be attacked by 5 x VBIEDs
- Abu Hamman's wife and children confined to her fathers home



Raids with SOF



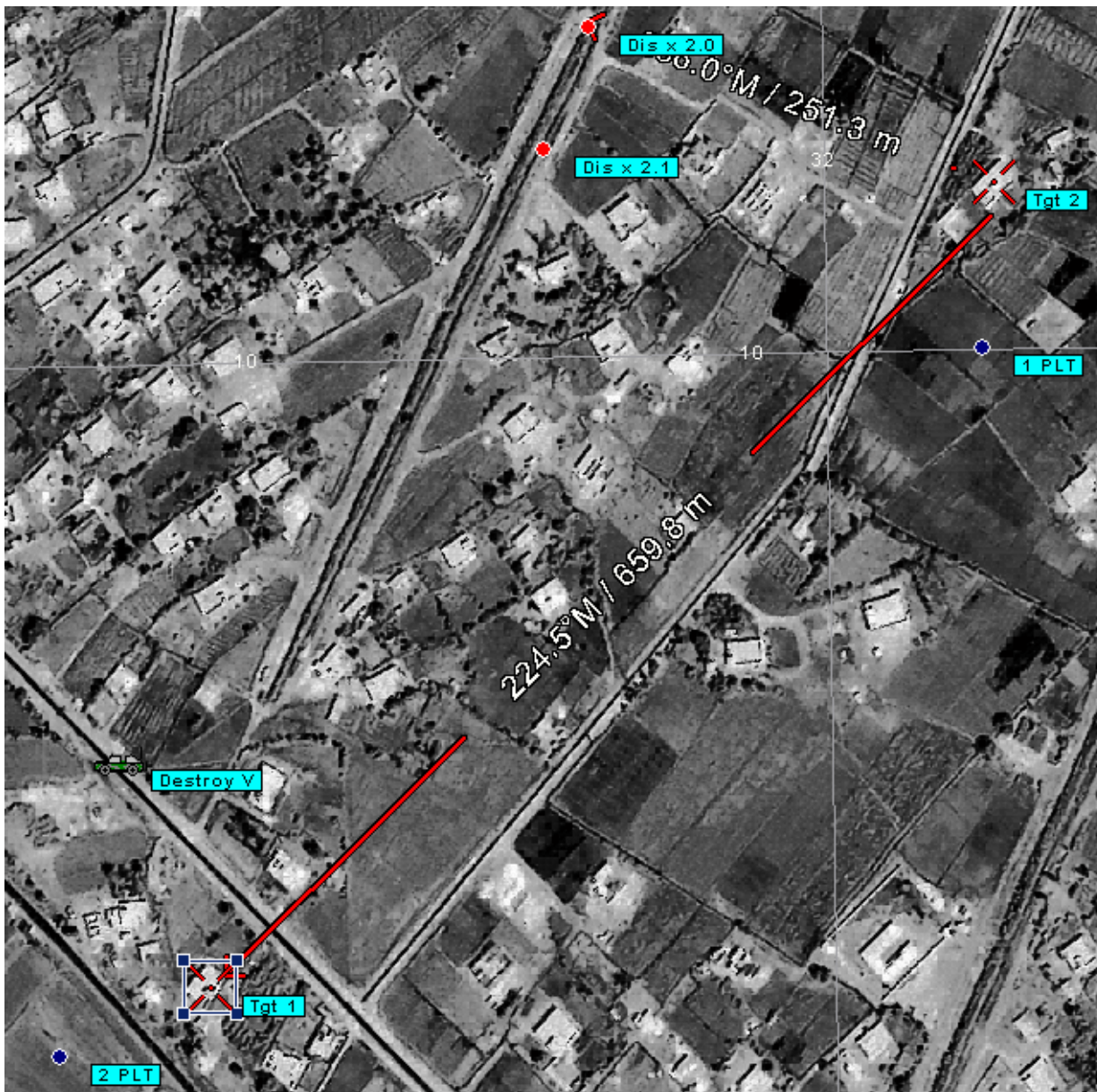
- At 220120NOV03, TF 1-16 reported that TF 121 was on OBJ Bulldog and TF141 was on OBJ Bison II.
- At 220122NOV03, B/1-16 IN SPd for OBJ Kyle.
- At 220137NOV03, TF 1-16 reported TF 121 and TF 141 had captured target individuals on OBJ Bulldog and OBJ Bison II.
- At 220158NOV03, B/1-16 IN secured OBJ Kyle and prepared to enter target house.
- At 220209NOV03, B/1-16 IN searched target house. The target was not present.
- At 220213NOV03, B/1-16 IN entered second house nearby, detaining 3 Iraqi males and capturing 1 AK-47. One Iraqi was shot in the right leg below the kneecap while breaching the door.
- At 220309NOV03, B/1-16 IN detained 1 Iraqi at a TCP. Identity was not confirmed by other police officers, but he was subsequently captured.
- At 220611NOV03, TF 121 reported they captured 6 Iraqis and a large amount of counterfeit US dollars at OBJ BULLDOG.

1-124 IN Raids



- At 221610NOV03, 1-124 IN reported outer cordon set on all 3 targets.
- At 221622NOV03, A/1-124 IN reported entering target 2 and discovered only females.
- At 221714NOV03, A/1-124 IN completed search of house with NSTR.
- At 221723NOV03, C/1-124 IN completed search of 16 separate garages at LB431998. Found 1 car matching description (Blue Chevy Celebrity) but car belonged to a police officer. 761st EOD conducted an inspection of the car and determined no explosives.
- At 221733NOV03, B/1-124 IN completed search and captured 2 Iraqi males.

TF 1-16 Raids



- At 221650NOV03, C/1-16 IN SPd from Junction City with 5 M2A2, 4 M1114, 4 M1025, 1 M113, 1 M998, and 91 personnel for 2 target houses.
- At 221716NOV03, TF 1-16 made direct fire contact at Target 1. TF 1-16 reported 8 x EKIA and 1 x EWIA. 1 x FWIA with a GSW to left arm.
- At 221721NOV03, TF 1-16 engaged Target 1 with all direct fire systems including 25mm HE; results in house exploding.
- At 221722NOV03, TF 1-16 reported no enemy contact at Target 2.
- At 221826NOV03, TF 1-16 reported cordon established at Target 2.
- At 221846NOV03, TF 1-16 cleared Target 2 with NSTR.
- At 221923NOV03, TF 1-16 reported destroying a truck at LC31540977, killing the driver. Also captured 1 and confiscated 2 AK-47s from the truck.



Actions Taken to Mitigate Soldier Risks

- Surgical Combat Operations
 - Raids
 - Cordon and Searches
- Vehicle Hardening
- Enemy Ammunition Reduction
- Precision Guided Munitions



Vehicle Hardening Initiatives (VHI)

XM-998 Modifications

- Steel Doors and Troop Compartment
- Kevlar blankets: cab & bed
 - Kevlar Blankets mitigate affects of IEDs
- Pedestal mount w/splinter shield
- Armox doors & cage around cargo bed
 - Armox is a lightweight metal laminate that can withstand 7.62 FMJ
- Hardening is reversible



M-998 Ballistic Doors



M-998 Gunner's Blast Shield





LMTV Kevlar Blanket

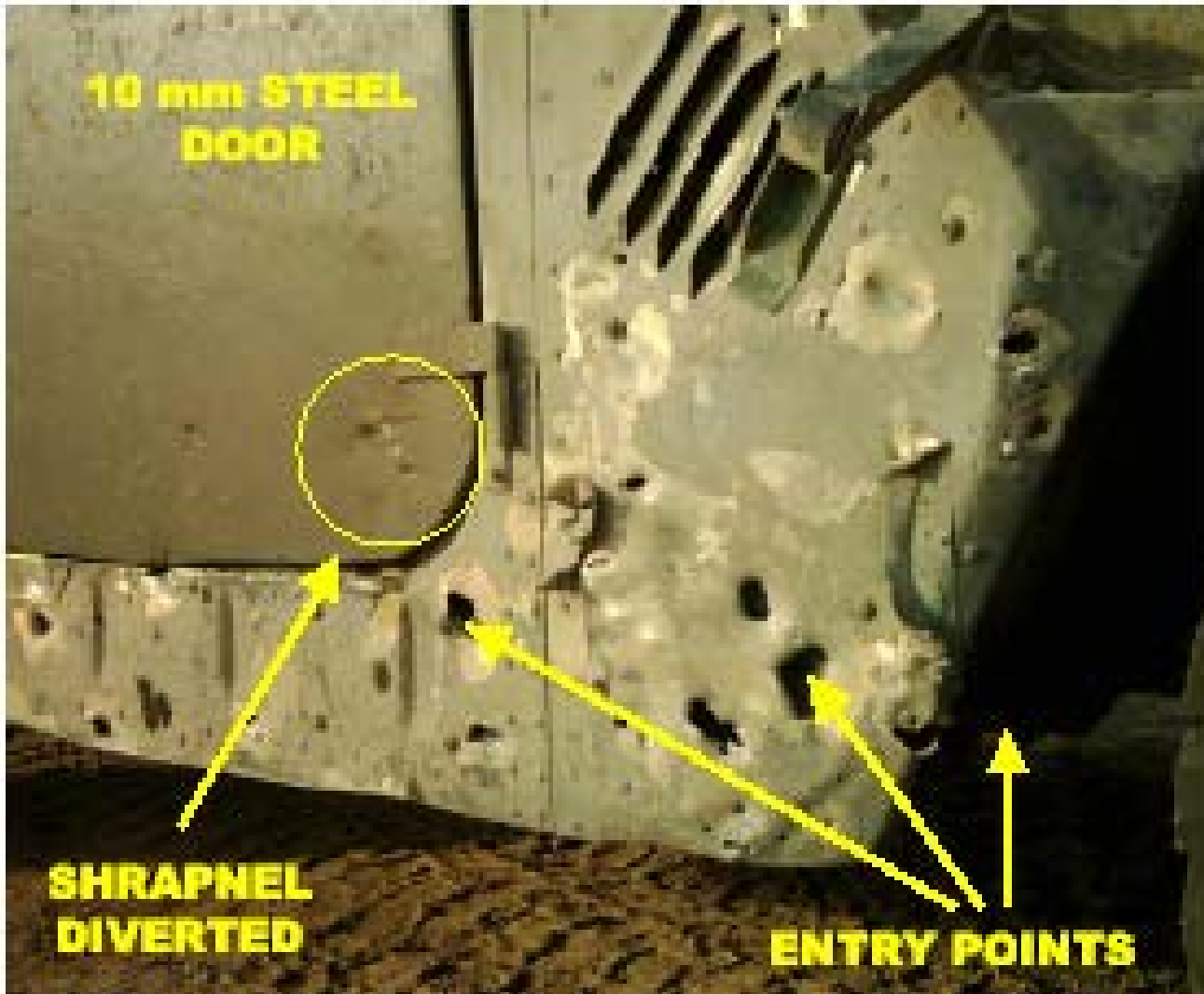


LMTV Kevlar Door Plate





M-998 Steel Door

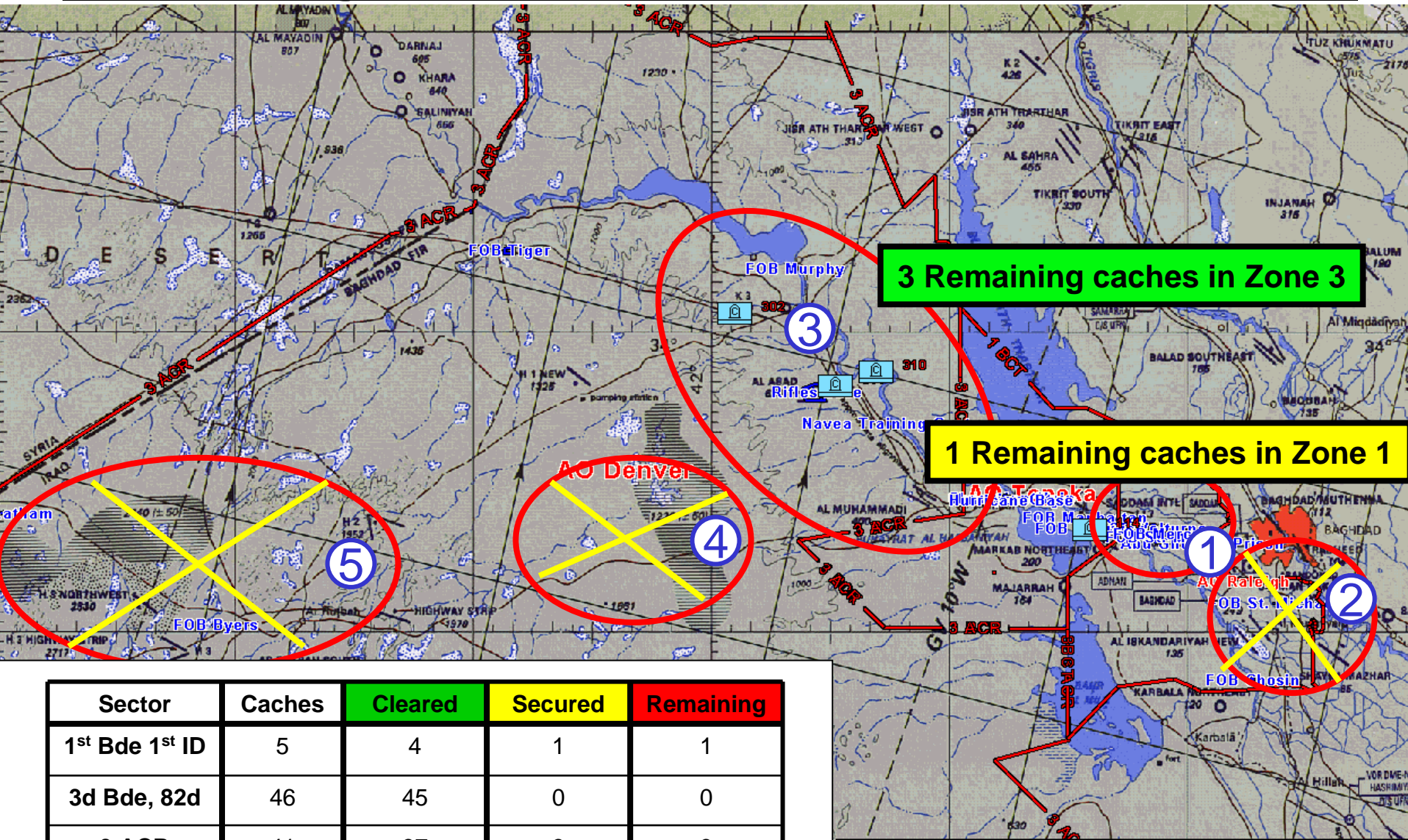




Actions Taken to Mitigate Soldier Risks

- Surgical Combat Operations
 - Raids
 - Cordon and Searches
- Vehicle Hardening
- Enemy Ammunition Reduction
- Precision Guided Munitions

Removing Available Ammunition in Theater



Sector	Caches	Cleared	Secured	Remaining
1 st Bde 1 st ID	5	4	1	1
3d Bde, 82d	46	45	0	0
3 ACR	41	37	3	3
TOTAL	92	88	4	4

TOTAL CEA Reduced:
48,868.47 sTons since 6 Sept



Actions Taken to Mitigate Soldier Risks

- Surgical Combat Operations
 - Raids
 - Cordon and Searches
- Vehicle Hardening
- Enemy Ammunition Reduction
- Precision Guided Munitions

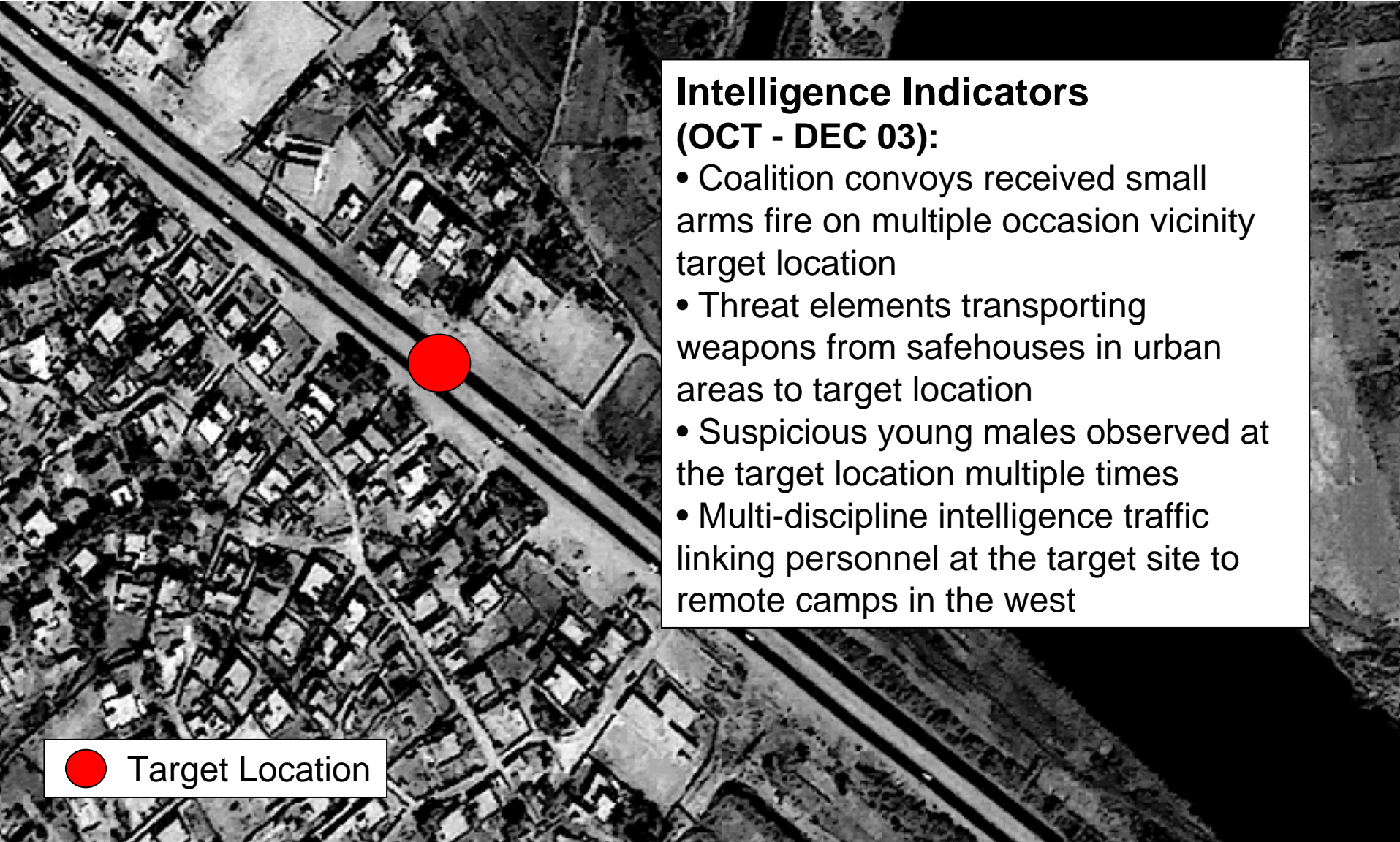


Precision Fires

- Division sought to minimize collateral damage in all endeavors
- Kinetic force was required on many occasions and precision munitions or AC-130 precision fires, allowed us to focus effects on only intended targets
- Took great care to clear the area, if possible, to mitigate risk to noncombatants



OPERATION STOCKING STUFFER



Intelligence Indicators (OCT - DEC 03):

- Coalition convoys received small arms fire on multiple occasion vicinity target location
- Threat elements transporting weapons from safehouses in urban areas to target location
- Suspicious young males observed at the target location multiple times
- Multi-discipline intelligence traffic linking personnel at the target site to remote camps in the west

 Target Location

Operation Stocking Stuffer 26 December 2003, Khalidiyah, Iraq



Operation Stocking Stuffer 26 December 2003, Khalidiyah, Iraq



Operation Stocking Stuffer 26 December 2003, Khalidiyah, Iraq



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Operation Stocking Stuffer 26 December 2003, Khalidiyah, Iraq



Operation Stocking Stuffer 26 December 2003, Khalidiyah, Iraq





Soldier Free Time

- Exercise/Work-out
- Watch Movies
- Communicate with loved ones back home (Phones/Internet)
- Rest



Sports in the Desert



USO Visit from Darryl Worley

82D AIRBORNE DIV



Soldier Free Time

Thanksgiving in Iraq



Soldiers Relaxing Lakeside





The Center of Gravity The Iraqi Populace



THE SUPPORT AND PARTICIPATION OF THE IRAQI POPULATION TOWARDS CHANGE



Center of Gravity Analysis

Center of Gravity

Popular Support of the Iraqi People

Critical Capabilities



Critical Requirements

- ICDC
- FPS
- IPS
- BPS
- NIA

- Electricity
- Fuels
- Water
- Sewer
- Schools

- Currency
- Institutions
- Capital
- Trade
- Infrastructure
- Power

- Constitution
- Judicial System
- De-Ba'athification
- Laws
- Elections
- Int'l Recognition

Critical Vulnerabilities

- Resources
- Weapons
- Labor
- Training
- Pay
- Changing Loyalties

- Electric Grid
- Criminal Activity
- Saboteurs
- Distribution System
- Production

- Crime/Fraud
- Consumer Confidence
- Distribution
- International Relations

- Resources (Jails, prisons, judges, and courts)
- Qualified labor
- Extremism



Iraqi Civil Defense Corps (ICDC)

- 5,600 soldiers in Al Anbar
- Endstate: 7 Battalions x 892
- Fully operational by APR 04
- Graduates of the Iraqi Civil Defense Corps will protect oil refineries, water pipelines, power plants, schools, hospitals and airports
- Organized as squads executing security operations with coalition forces





Iraqi Police Service (IPS)

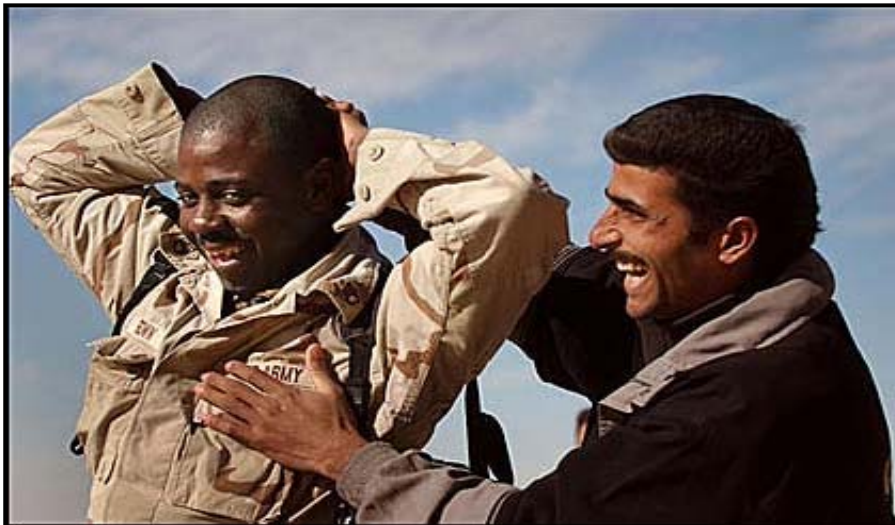
- MND-W IPS Totals: 5,466
- Provides security for over 1.6 Million persons and 40,167 sq km
- Limited equipment, communications, and vehicles
- Key element in Joint Coordination Center
- Reduced to operational endstate of 4,874 by April 04





Iraqi Border Police (IBP)

- 2,060 in Al Anbar
- Endstate: 10 Battalions x 204
- Fully operational by March 04
- Graduates of the Iraqi Border Police Academy execute static and mobile security operations along the Syria, Jordan, and Saudi Arabian borders
- Responsible for 4 x POEs, 32 x outposts, and 278 km of border





Center of Gravity Analysis

Center of Gravity

Popular Support of the Iraqi People

Critical Capabilities	Security	Essential Services	Economy	Governance
Critical Requirements	<ul style="list-style-type: none">•ICDC•FPS•IPS•BPS•NIA	<ul style="list-style-type: none">•Electricity•Fuels•Water•Sewer•Schools	<ul style="list-style-type: none">•Currency•Institutions•Capital•Trade•Infrastructure•Power	<ul style="list-style-type: none">•Constitution•Judicial System•De-Ba'athification•Laws•Elections•Int'l Recognition
Critical Vulnerabilities	<ul style="list-style-type: none">•Resources•Weapons•Labor•Training•Pay•Changing Loyalties	<ul style="list-style-type: none">•Electric Grid•Criminal Activity•Saboteurs•Distribution System•Production	<ul style="list-style-type: none">•Crime/Fraud•Consumer Confidence•Distribution•International Relations	<ul style="list-style-type: none">•Resources (Jails, prisons, judges, and courts)•Qualified labor•Extremism



Essential Services

- **Fuel distribution & reserve sustained & improved**
- **Water and sanitation largely restored to pre-war standards**
- **Power production up to 75% of pre-war standards for industry and >80% for residential use**
- **Over \$26.8 million spent or obligated to improve public health capabilities**





Fallujah- Sadera Water Unit Project



- Project is now 100%
- Total Project \$13K
- Employs 30
- Effects 30K population





Western Desert



Western Desert
\$35K funded
Pump repairs
Bldg repairs
Generator repairs

Issues:

- **Need 2MW Gen per Station**
- **Water Stops at Rutbah B5**
- **Rutbah Wells need 7 x 750kva Gen**

300 Employees
7000 m3 P/H of water
For western desert



Center of Gravity Analysis

Center of Gravity

Popular Support of the Iraqi People

Critical Capabilities



Critical Requirements

- ICDC
- FPS
- IPS
- BPS
- NIA

- Electricity
- Fuels
- Water
- Sewer
- Schools

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- Production

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- International Relations

- Resources (Jails, prisons, judges, and courts)
- Qualified labor
- Extremism



Operation Clean Sweep

- **Operation Clean Sweep: A mutually beneficial civil action project that assists both coalition and Iraqi people**
- **Involved the hiring of local contractors and day labor to clean and remove debris from major roads and MSRs**
- **Labors exceed 125 employees per day**
- **Infuses over \$10,000 a week into the local economy**





Al Amera Float Bridge



- Replaced damaged floating bridge
- \$178K Project Total. \$138K spent to date
- Employs 155 Iraqis
- Creates another Euphrates crossing for commerce, MLC 35



Center of Gravity Analysis

Center of Gravity

Popular Support of the Iraqi People

Critical Capabilities	Security	Essential Services	Economy	Governance
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Governance

- Civil Affairs Teams mentored and coached local district councils and civic administrators
- Psychological Operations Teams along with soldiers distributed products to inform the populace of the Transitional Administrative Law and its importance in the creation of a new Iraq





Provincial Council Elections



- Allowed for democratic representation
- Based on the caucus system
- Indifferent to social, tribal, ethnic, or economic differences
- Precursor included training on democratic processes
- First meeting held on 9 FEB 04 of freely elected council
- Provincial Council independently re-elected the Al Anbar Governor on 18 MAR 04



Iraqi-ization Initiatives

- Iraqi Security Forces (FPS, IPS, ICDC, IBP)
- Veterans Administration
- Civic Improvement Program
- Employment Offices
- Engineer Council
- Al Anbar Trucking Company
- Al Anbar Literacy Program
- Micro Lending Program
- Improvement of Factories
- Support for Provincial Council Elections
- Young Men's Business Association
- Al Anbar Professional Medical Society
- Freedom Magazine
- Joint Coordination Center
- Al Anbar Power Line Security Company
- Al Anbar Convoy Security Company





Questions

