

# Munitions Executive Summit

## AFSC Command Overview Briefing

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**Deputy Commanding General**  
**US Army Field Support Command**



9 February 2005



# Army Field Support Command

**Mission:** AFSC provides Combat Readiness by integrating Superior Logistics and Munitions Firepower support to our Global Defenders of Freedom.

## CORE FOCUS AREAS

**Munitions:** Ensure munitions readiness through dedicated professionals providing acquisition support, industrial capability, and logistics support to the joint services and allies. We manufacture, procure, store, distribute, and demilitarize munitions.



**Logistics Assistance Program:** Assists Combatant Commanders in identifying and resolving technical problems and issues affecting unit and materiel readiness.

*Logistics Assistance Officer (LTC/CWO)*  
AMC Commodity LARs      AFSC Log Mgt Spec & Supply LAR



*Horizontal coordinator & integrator of national capabilities*

**Army Prepositioned Stocks:** Provides power projection platforms for Combat, Disaster Relief and Humanitarian Aid.

*Afloat*

*and*

*Land-Based*



**Logistics Civil Augmentation Program (LOGCAP)**

Construction

Subsistence



*"Using contractors in place of military force structure"*

Maintenance

Supply & Distribution



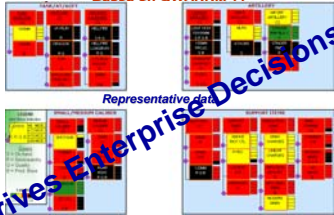
**The Global Magnitude:** AFSC's global logistics mission is located in 17 Countries, 24 States, Diego Garcia, & Guam/Saipan. It has a diverse workforce of 173 military, 5744 civilians, 54K contractor personnel.

# Joint Munitions

## Munitions Readiness Report (MRR)

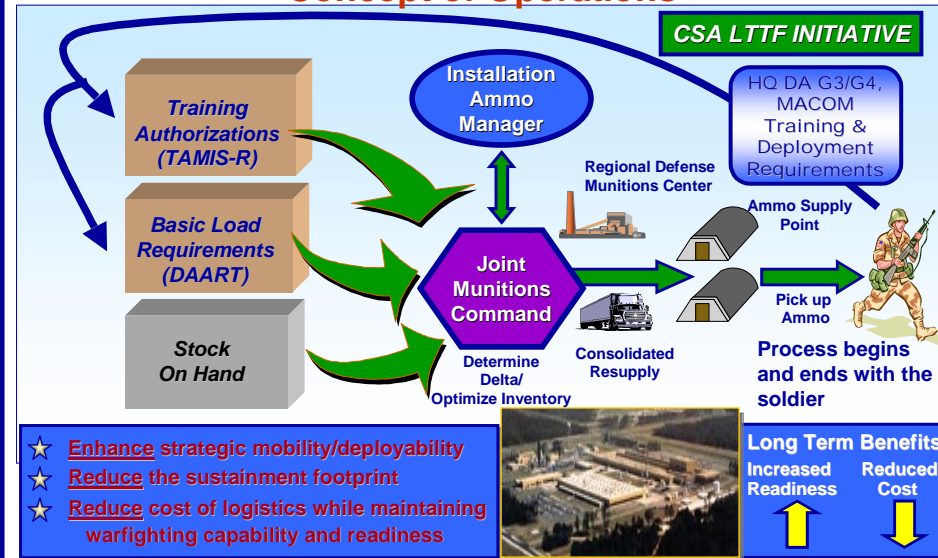


MRR Worldwide View  
Based on QWARRM 11



- ✓ 9-11-01 highlighted need for common method to assess munitions readiness
- ✓ MRR assesses readiness for current time period, and at 6 month intervals out to 24 months
- ✓ Only measurement system in place for consumable supplies
- ✓ Improvements in process to respond to CSA comments

## Centralized Ammunition Management (CAM) Concept of Operations



- ★ Enhance strategic mobility/deployability
- ★ Reduce the sustainment footprint
- ★ Reduce cost of logistics while maintaining warfighting capability and readiness



Long Term Benefits  
Increased Readiness  
Reduced Cost

## Support to Operation Iraqi Freedom

JMC Supported Combatant Commander's Combat Operations

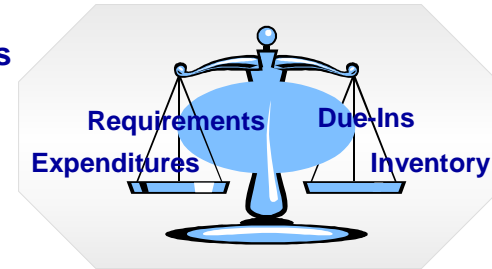
- ✓ Ammunition issued for all Services (Nov 2002 – Dec 2004)
  - Air/Surface movements: 173,334 s-tons
  - CONUS Mobilization training: 21,000 s-tons
- ✓ Arifjan Theater Maintenance Facility
  - Repacked/reissued to field: 6,750 s-tons
    - 52M Small Arms, 1.1M 25mm, 173K 40mm
  - K-Line process reclaimed \$643M in munitions assets
- ✓ AFSC/JMC Operations Center (manned 24 hours)
  - Improved Communication with Customers
  - Provided Critical Logistics Info to SWA
- ✓ Met urgent contingency requirements:
  - Expedited award of 105mm artillery round to meet AF urgent need (AC-130 Gunship) -- delivered 6 months early
  - Expedited production of CXM-7 to support critical Navy bombs
  - Awarded urgent procurements for all Services to meet 2X/3X increase in small arms requirements



## Joint Munitions LCMC Focus

### ✓ Joint Warfighter Readiness

- Current Fight
- Training Plans
- Future Fight



### ✓ Warfighter Advocate

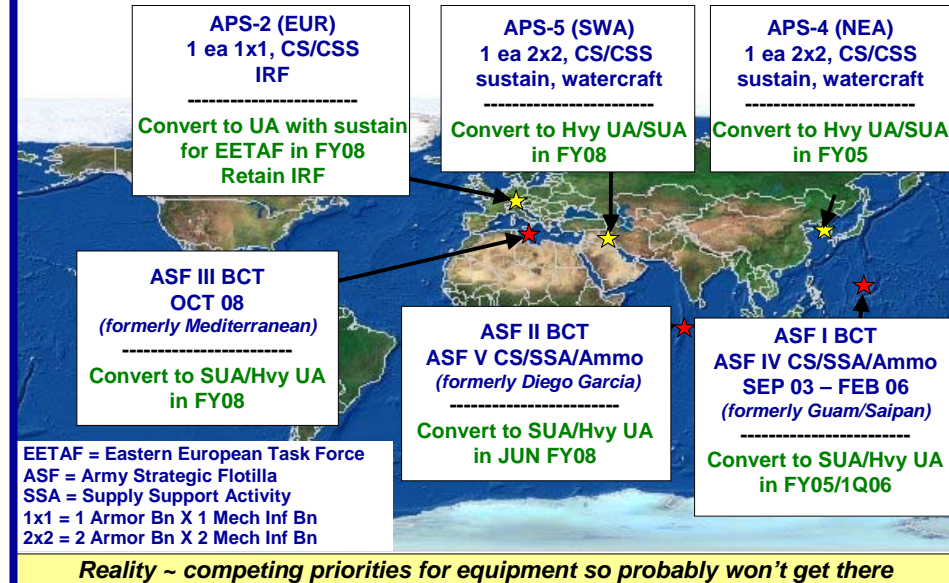
- Single Manager for Conventional Ammunition Executor and Field Operating Activity
- Requirements Determination Integrator
- Ammunition Life Cycle Management

# Army Prepositioned Stocks (APS)

## APS Configuration (2005)



## APS Planned Way Ahead (2008)



## APS Support to OIF

APS Supported Combatant Commander's Combat Operations

Building  
Combat  
Power

### ✓ APS Issued – 218 UIC sets (data as of 29 May 03)

- 10,581 Pieces of Rolling Stock
- 2,552 Sets, Kits, and Outfits
- 63,321 Medical CL VIII Items
- 671,021 Repair Parts CL IX Items
- 3,090 Containers
- 1,500 Supplemental and Sustainment Issues
- OP Projects... IPDS, WSS, EPW, Mortuary Affairs, Force Provider, Special Operations, Aircraft Matting, LAMS, Bridging



...we did well but we can do better!

Since 29 May 03 ...  
24K plus ... additional  
eaches issued

### ✓ Way Ahead for APS ~ What needs to be done

- Fully fund sets: Sustainment, OPROJ, ASL / PLL
- Modernize: To the level of the deploying force
- Build complete sets: To minimize airlift, require no sealift
- Target Sustainment Stocks: To meet theater mission requirement
- Create a single maintenance contractor: For flexibility and speed
- Train/exercise equipment: To expose program shortfalls

## Major Ongoing Actions/Initiatives

- ✓ Support Current Operations
  - Theater Augmentation Set (22K pieces of equipment)
  - CMATT (Trucks for Iraqi Army)
  - Up-Armored HMMWVs
- ✓ Build Combat Power
  - Conversion to Modularity
  - APS3 Army Strategic Flotilla Ships
  - Modernize Equipment
- ✓ Establish Equipment Support Activity – Iraq (ESA-IZ) →
  - Accountability / Visibility
  - Maintenance Support
- ✓ Establish Equipment Support Activity - Afghanistan
  - Accountability / Visibility
  - Maintenance Support

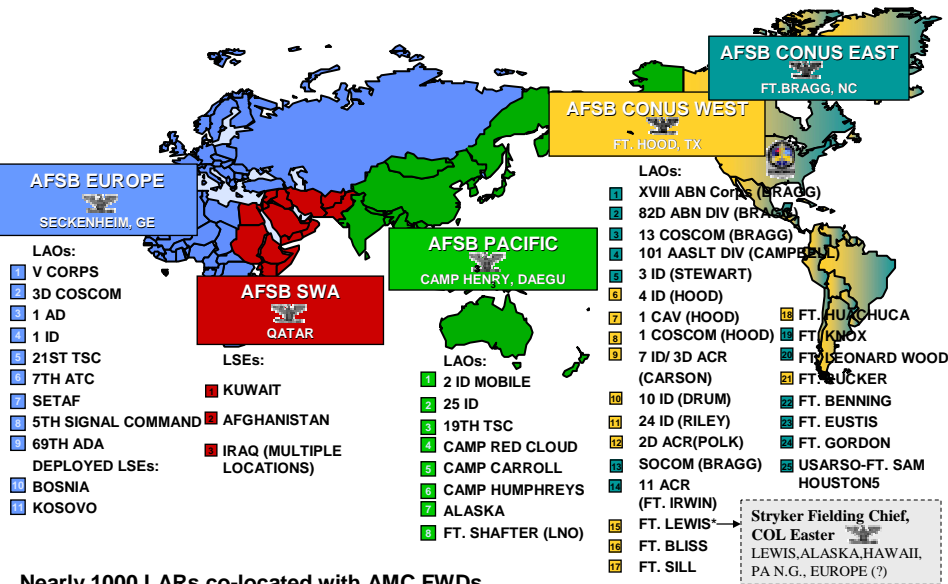


ESA-IZ Today: From 49 acres of sand ...  
To a National Maintenance Provider



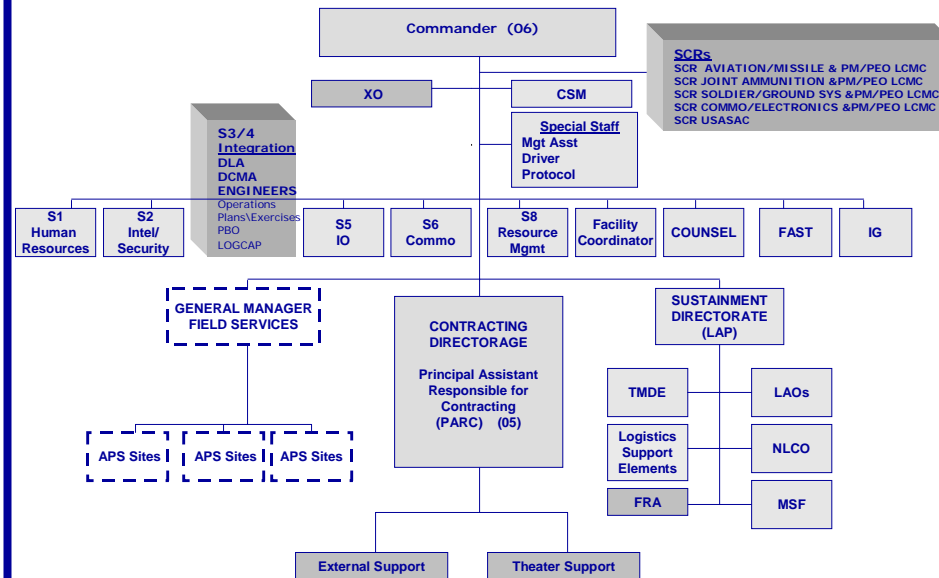
# Logistics Assistance Program

## AMC Field Support Brigade (AFSB) Presence



Nearly 1000 LARs co-located with AMC FWDs

## AFSB in January 2006



## Notional UEx LAO/LSE

LAO/LSE CHIEF (MIL)	1
LSE Deputy (MIL)	1
ADMIN SUPPORT	1
READINESS LAR	1
JMC AMMO LAR	1
AFSC SUPPLY LAR	1
OPS CELL	2
AMCOM LAR	3
CECOM LARs	4
TACOM LARs	7
<b>GS to UEx units Total</b>	<b>22</b>

# of units  
13 UEx  
5 UEy

## Notional BCT / UA BLST

TEAM CHIEF (MIL)	1	(4)
OPS CELL	1	(4)
AMCOM LAR	1*	(4-0)
CECOM LARs	3	(12)
TACOM LARs	4**	(16-12)
<b>DS to MUA TOTAL</b>	<b>10</b>	<b>(45-48)</b>

\* 0 AMCOM LARS for Inf BCTs

\*\* 3 TACOM LARs for Inf BCTs

(Note: Aviation BLST structure different)

# Logistics Civil Augmentation Program (LOGCAP)

Providing a "Full Spectrum" of Logistics Services

Construction



Subsistence



45,000 Contractor Personnel

Maintenance

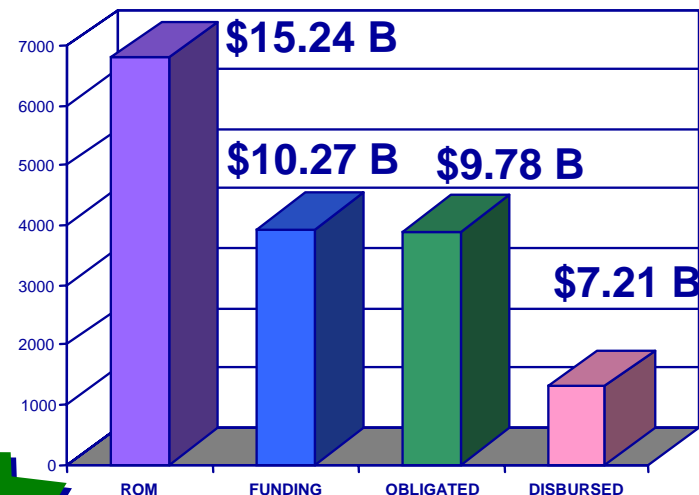


Supply & Distribution



"Using contractors in place of military force structure"

## LOGCAP III FUNDING



### FUTURE MISSIONS:

- United Nations Assistance Mission Iraq
- NATO Training Mission Iraq
- Sustainment and Stability Operations Program

## The Current Contract

- LOGCAP III
- Indefinite Delivery/Indefinite Quantity (ID/IQ) Type Contract
- Competitively Awarded in 2001
- AMC/AFSC Managed Contract
- KBR Operating Contractor



## Contract Focus

- Definitization
- Task Orders 59 and 89
- Award Fee Board
- Undefinitized Contract Actions (UCA's)
- Applying Lean/Six Sigma
- Top down management review

### Managing:

- 32 Force Provider Modules
- 88 DFACs
- 90 Base Camps / 31 FOBs
- 2 Detainee Camp
- 2 APODs
- 5 COM Sites
- 6 MND Sites
- 14 Ice Plants



# End-to-End Support to the Field

## STRATEGIC

Depots  
 Arsenals  
 RDE Centers  
 Industrial Base  
 Sustainment Maintenance  
 Integrated Materiel Management  
 Army Prepositioned Stocks  
 Security Assistance

## OPERATIONAL

Logistics Assistance Program  
 AMC Field Support Brigades  
 Logistics Civil Augmentation Program  
 AFSC Support Operations Theater Desk

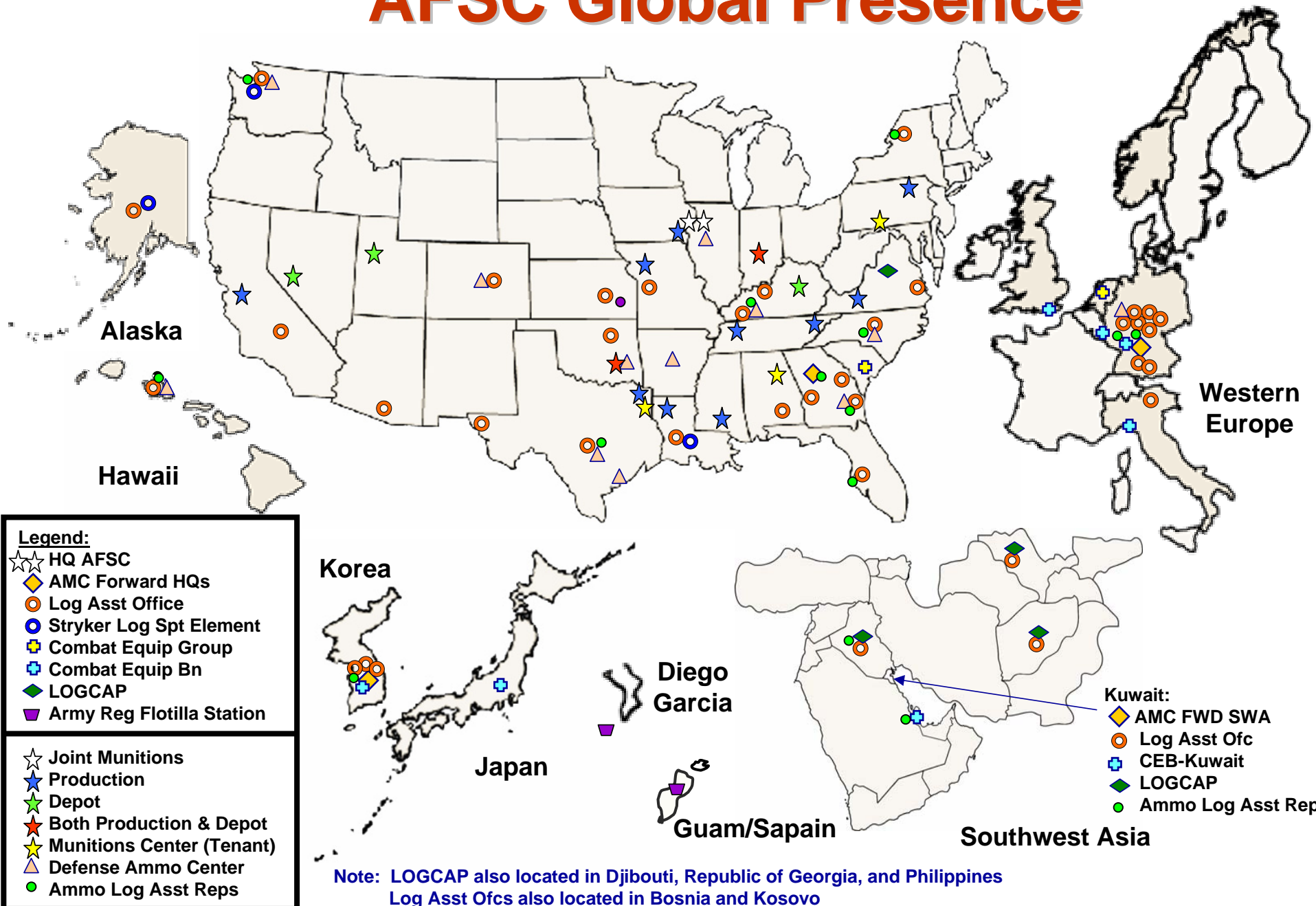
## TACTICAL

Logistics Support Elements  
 Logistics Assistance Officers  
 Logistics Assistance Representatives  
 Quality Assurance Specialist Ammunition Surveillance  
 Contractor Coordination Cell  
 TMDE / AOAP / FAST / TEU  
 ACERT  
 Field Support Battalion  
 Forward Repair Activities

DA Civ / RC & AC Military / Contractors

***AFSC...The Integrator & Synchronizer At All Levels***

# AFSC Global Presence





# Today's Industrial Base

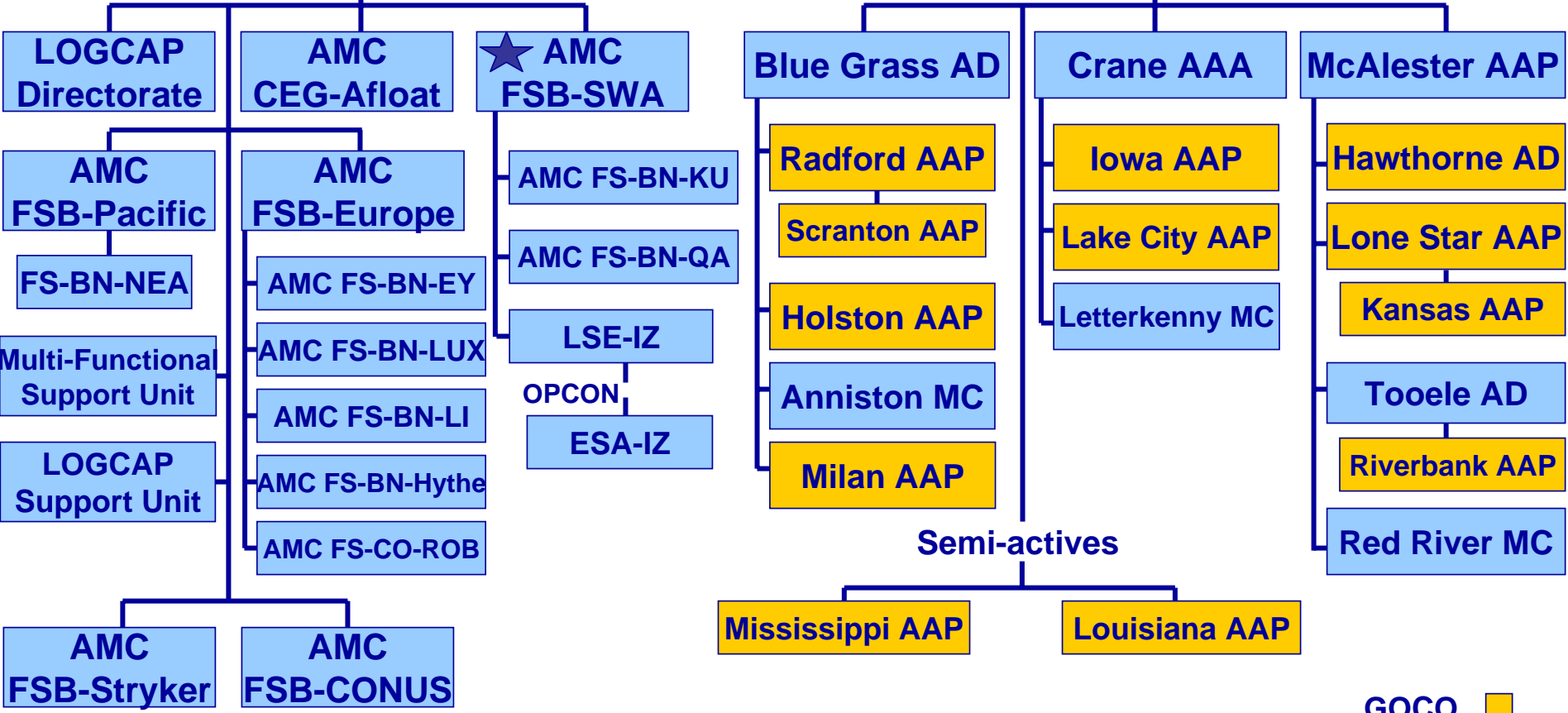




★★ AFSC

Field Operations

★ Joint Munitions



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