



# TACOM

Lethality, Survivability, Mobility and  
Sustainment for America's Army



## ***The TACOM Market .... An Overview***

***Advanced Planning Briefing to Industry***

***14-15 October 2004***

**Daniel G. Mehney**  
**Director, TACOM Acquisition Center**

*Committed to Excellence – Supporting America's Warfighters*

# TOPICS

- **CONTRACTING BUDGET**
- **ITEMS FOR PROCUREMENT**
- **TACOM BUSINESS DRIVERS**
- **CONTRACTING POINTS OF CONTACT**

# WHAT WE BUY

## Systems Acquisition

### Picatinny

**R&D and Initial  
Production**

**MUNITIONS  
WEAPONS &  
ARMAMENTS SYS  
FIRE CONTROL SYS  
FUZES  
WARHEAD  
TECHNOLOGY  
FIELD ARTILLERY  
SYSTEMS  
LOGISTICS AND  
GENERAL SUPPORT**

### Warren

**R&D, Production  
Sustainment**

**COMBAT VEHICLES  
TACTICAL  
VEHICLES/TRAILERS  
SUPPORT EQUIP  
TACTICAL BRIDGES  
FUEL & WATER  
DISTRIBUTION SYS  
WATER CRAFT &  
RAIL CARS**

### Rock Island

**Production,  
Sustainment**

**COMBAT VEHICLE  
ARMAMENTS  
TRAINING DEVICES  
CHEMICAL DEFENSE  
SMALL ARMS  
AIRCRAFT ARMAMENTS  
MORTARS  
RECOVERY VEHICLES  
FIRE CONTROL SYS  
CANNONS 105-165MM  
ROCK ISLAND ARSENAL  
INSTALLATION &  
MAINTENANCE SPT**

# WHAT WE BUY

## **Anniston Army Depot**

**Maintenance Mission** - Core depot for all combat vehicles (less BFVS/MLRS) & associated secondary items

**Ammo storage center**

**Chemical Munitions Center**

## **Sierra Army Depot**

**Maintenance Mission** – Store & perform COSIS; to include Force Provider Sys, Petroleum & Water Sys, Light Tactical Vehicle, Medium Tlrs, Large Area Maint Shelters, Bridging Sys, Landing Mats, and more

## **Watervliet Arsenal**

**Manufacturing, industrial engineering, procurement, fabrication & product assurance for Mortars, Recoilless Rifles, Cannon for Tanks, Towed & Self Propelled Artillery, and fabricate prototype models**

## **Red River Army Depot**

**Maintenance Mission** - Repair, rebuild, overhaul and conversion of BFVS, MLRS and associated secondary items

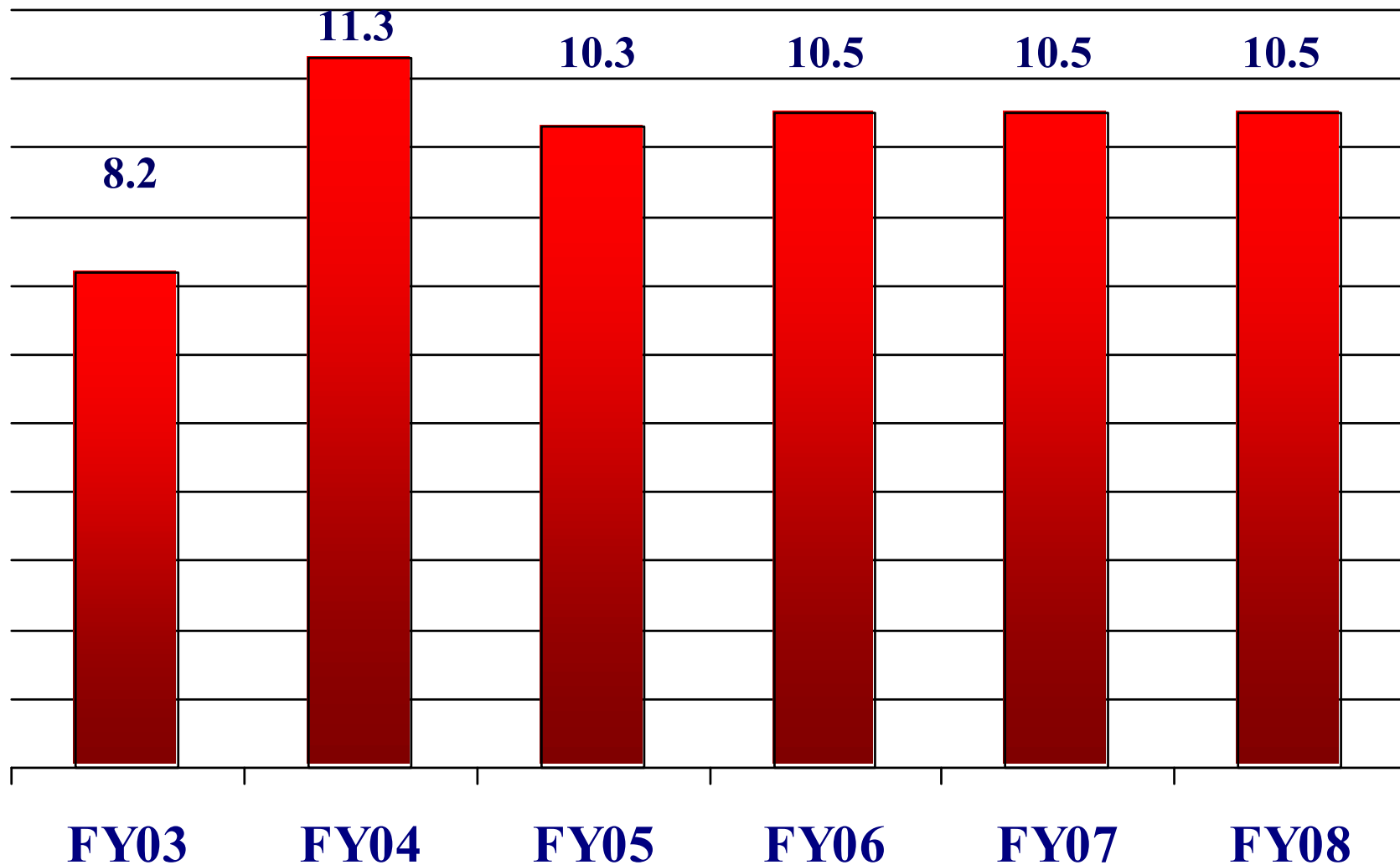
**Ammo storage center**

**Missile Recertification Mission** - Patriot/ Hawk missile

**Rubber Products Mission**

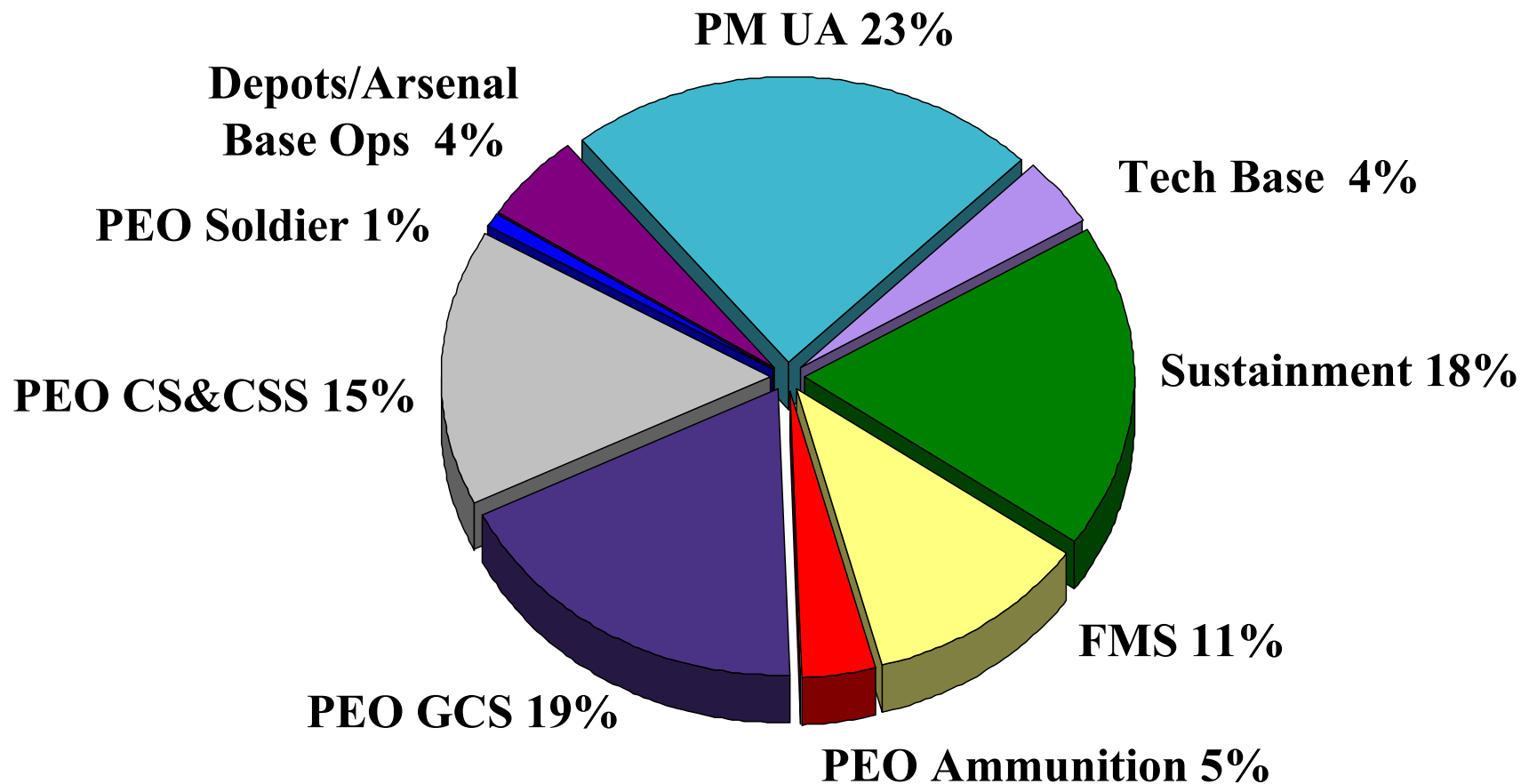
# TACOM Total Contract Dollars Historical and Projected (All Sites)

In \$Billions



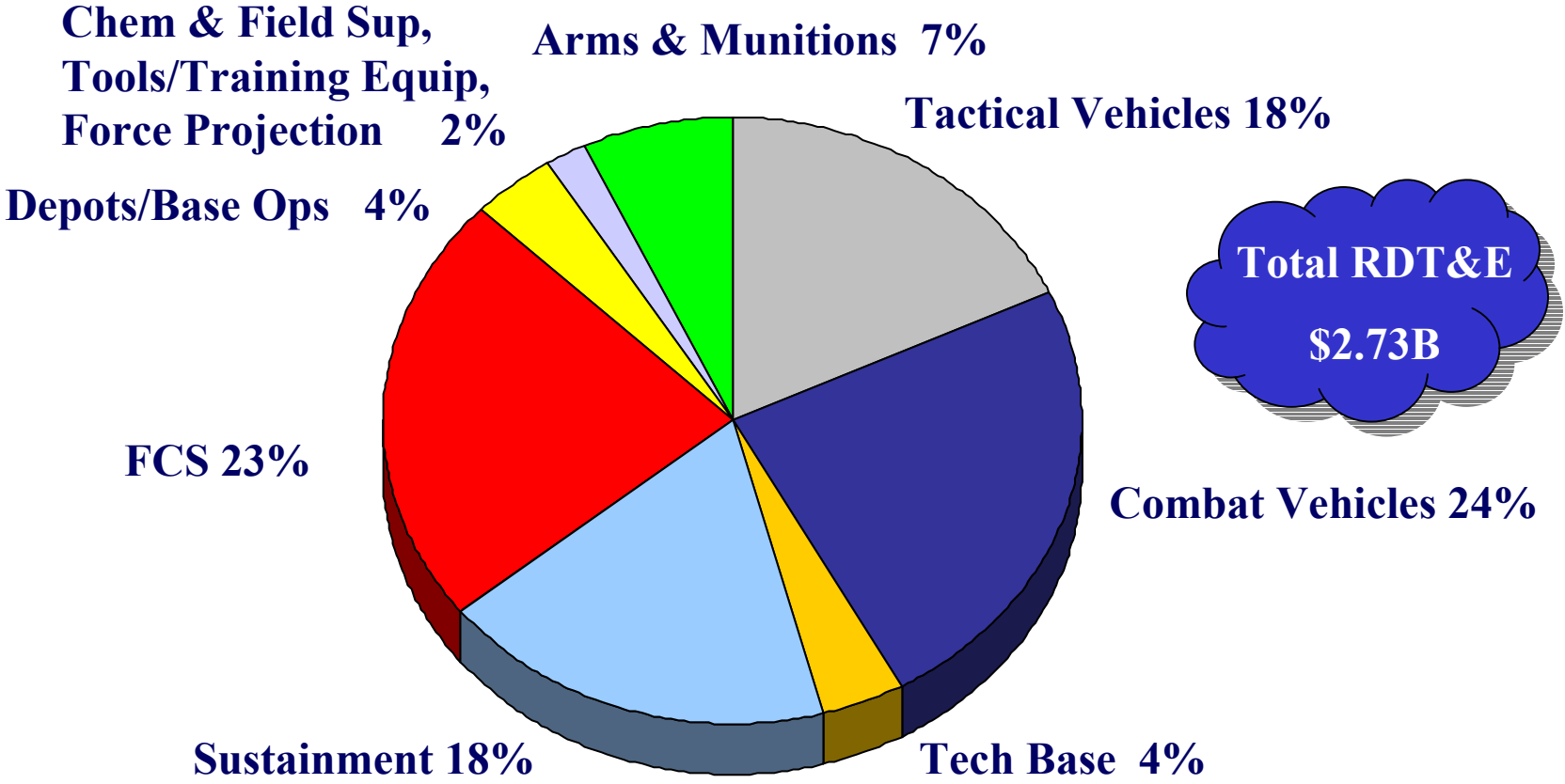
# TACOM TOTAL FY05 OBLIGATION PROJECTION

*Funds by Customer: \$10.3 Billion Estimated Obligation*



# TACOM FY05 OBLIGATION PROJECTION

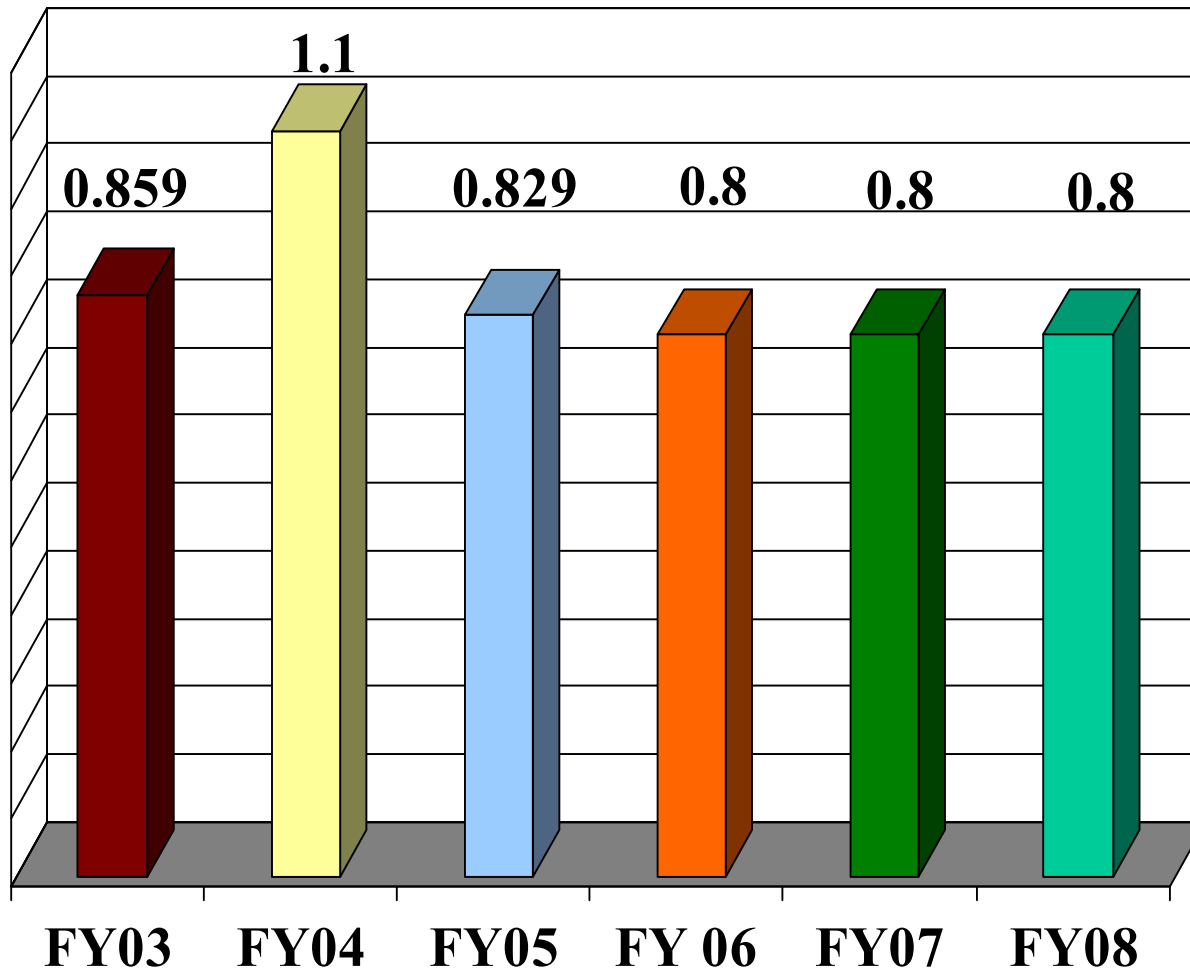
*Requirements Distribution: \$10.3 Billion Estimated Obligation*



# TACOM-ROCK ISLAND CONTRACT \$'S

*Historical and Projected*

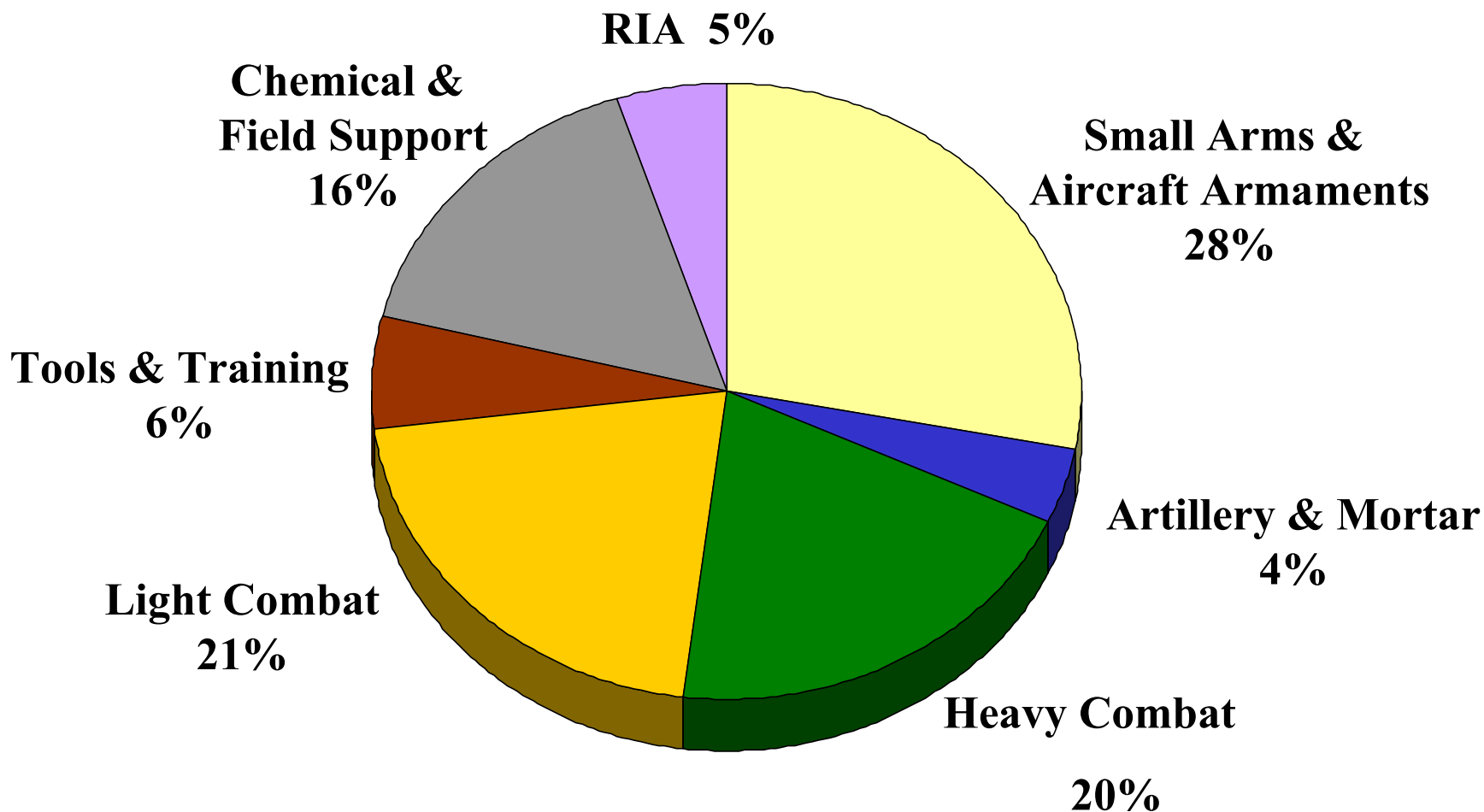
\$'s in (BILLIONS)





# TACOM-ROCK ISLAND FY05 OBLIGATION PROJECTIONS

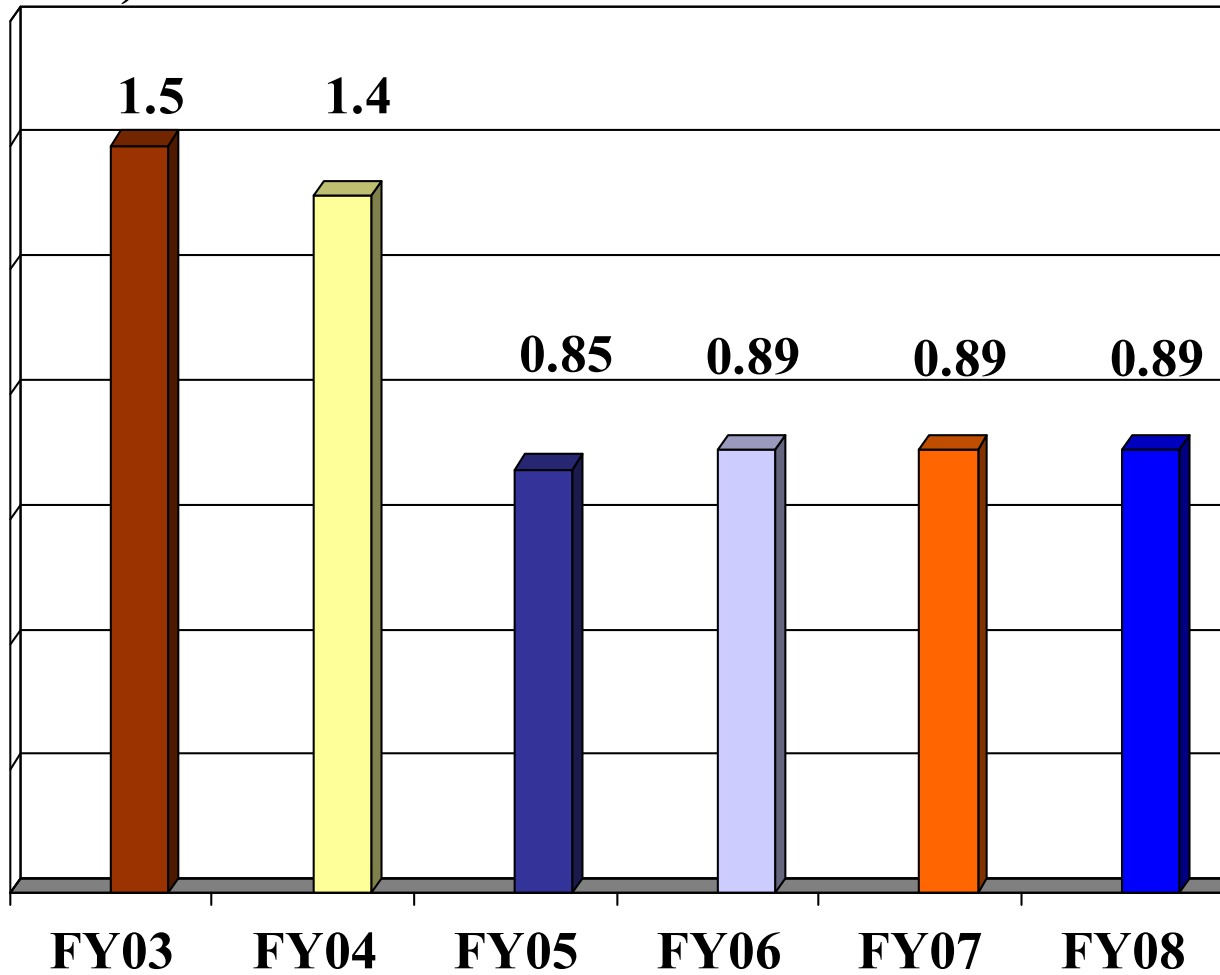
*Requirements Distribution: \$829 Million Estimated Obligation*



# TACOM-PICATINNY CONTRACT \$'S

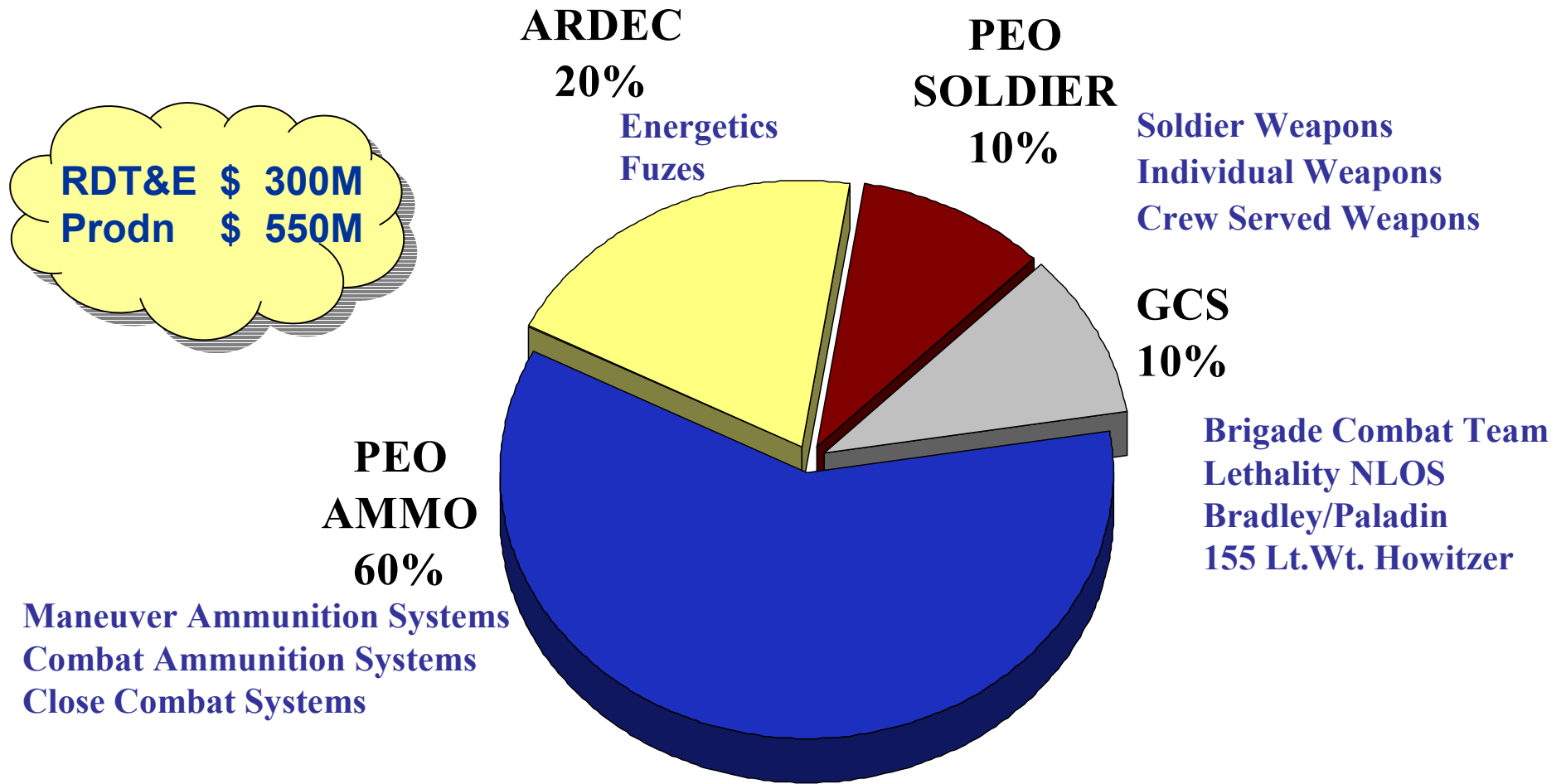
## *Historical and Projected*

\$'s in (BILLIONS)



# TACOM-PICATINNY FY05 OBLIGATION PROJECTIONS

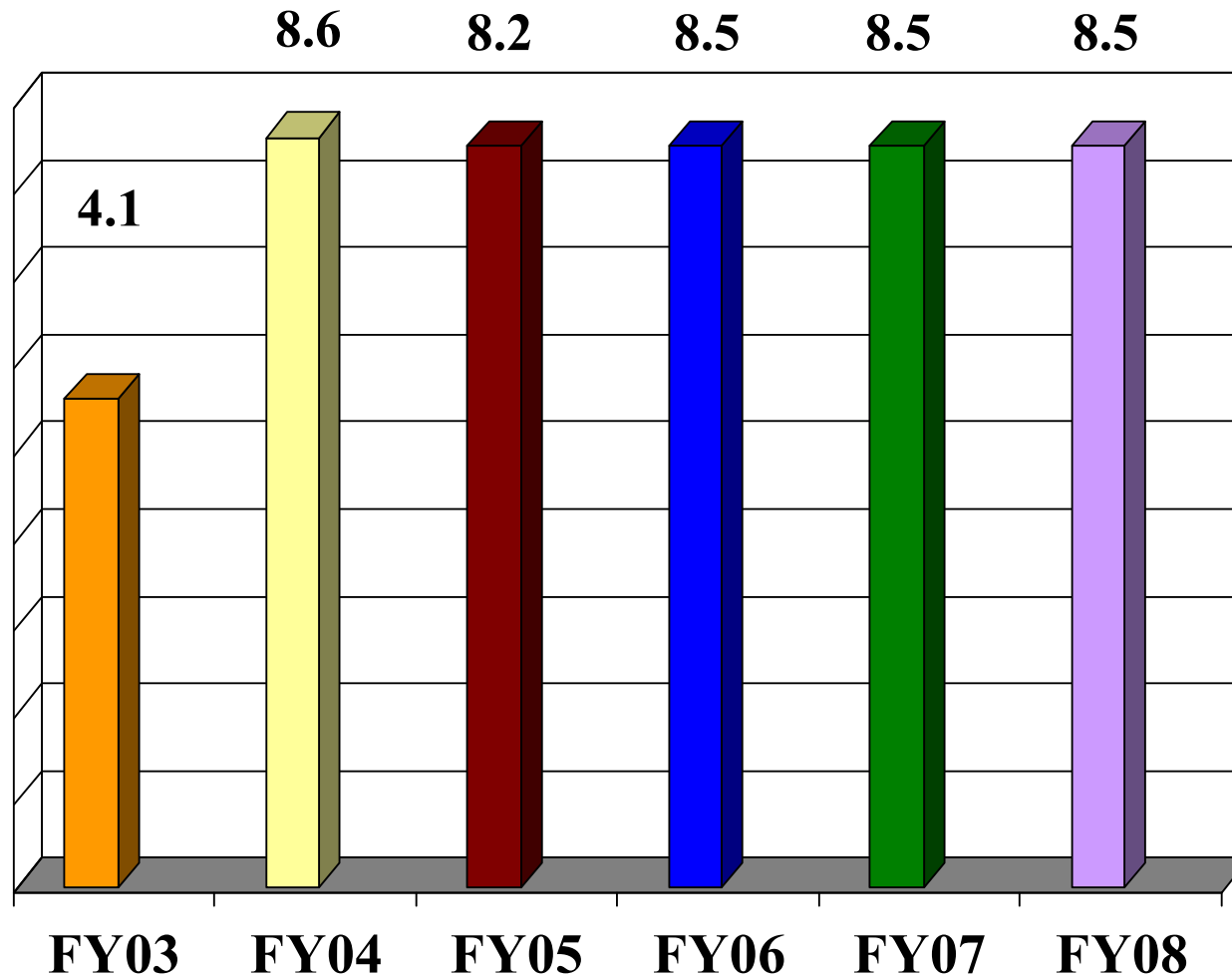
*Requirements Distribution: \$850 Million Estimated Obligation*



# TACOM-WARREN CONTRACT \$'s

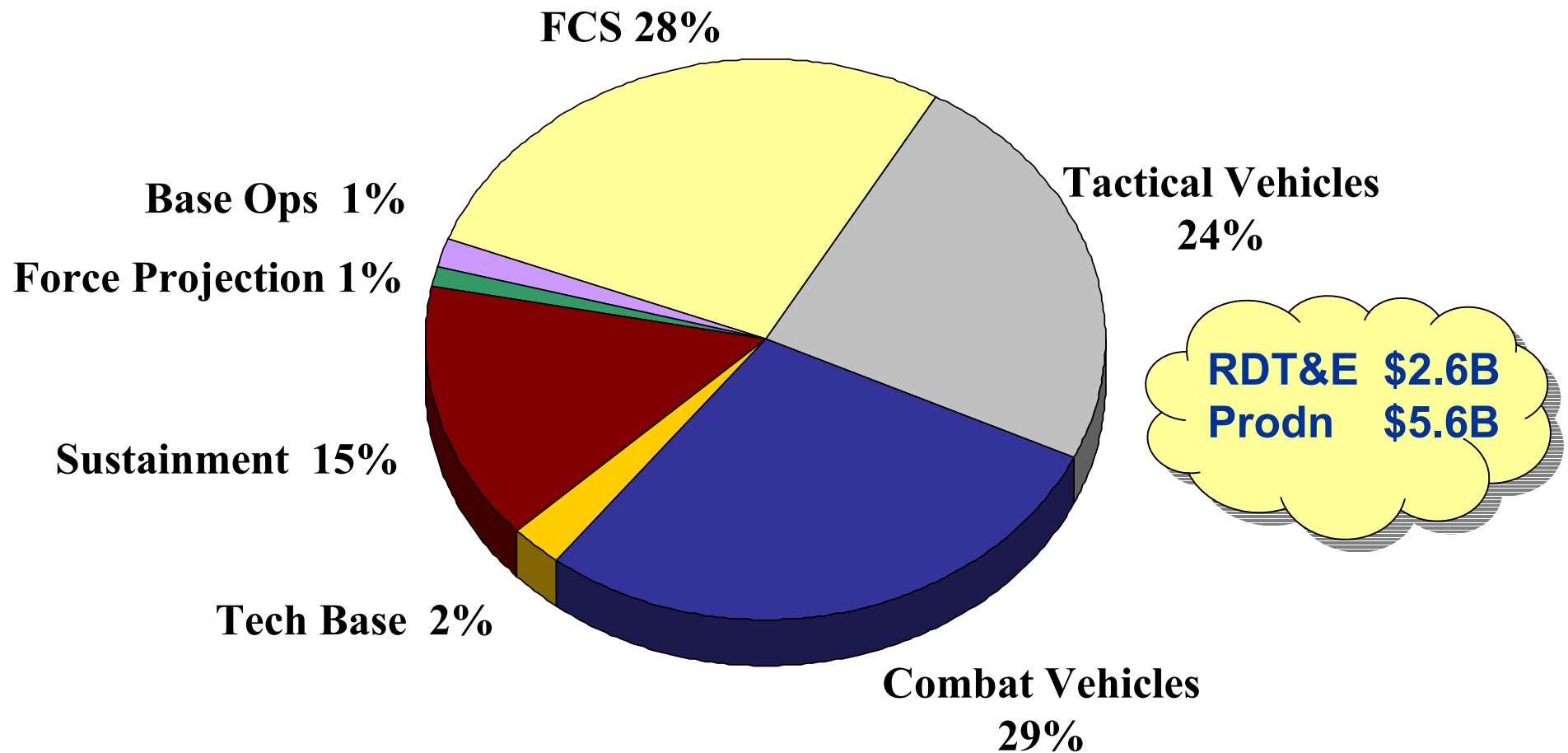
*Historical and Projected*

\$'s in (BILLIONS)



# TACOM-WARREN FY05 OBLIGATION PROJECTION

**Requirements Distribution: \$8.2 Billion Estimated Obligation**



# TACOM FUTURE BUYS

*Summary listing on the Web.....*

[http://contracting.tacom.army.mil/future\\_buys/FY05/contents.CFm](http://contracting.tacom.army.mil/future_buys/FY05/contents.CFm)

*.....Table of Contents links to individual programs*

Information available on Web for six (6) months

Requirements are best estimates



## Advanced Planning Briefing for Industry

14 October 2004

Summary of Estimated Future Buys for  
Fiscal Years 2005 & 2006

# TACOM

Lethality, Survivability, Mobility and  
Sustainment for America's Army

[PROCNET](#) [Index](#) [Previous](#) [Next](#)

### TACOM - Ground Systems Industrial Enterprise (GSIE)

<a href="#">Anniston Army Depot</a>	1-5
<a href="#">Red River Army Depot</a>	5-7
<a href="#">Rock Island Arsenal</a>	7-8
<a href="#">Sierra Army Depot</a>	8-9
<a href="#">Watervliet Arsenal</a>	9-12

### TACOM - PM Light Armored Vehicle (LAV)

<a href="#">PM-LAV</a>	13
------------------------	----

### TACOM - PICATINNY

<a href="#">- PEO Ammunition</a>	<a href="#">PM Combat Ammunition Systems (PM CAS)</a>	14-16
	<a href="#">PM Close Combat Systems (PM CCS)</a>	17
	<a href="#">PM Manuever Ammunition Systems (PM MAS)</a>	18
<a href="#">- ARDEC (Armaments Research Development and Engineering Center)</a>	<a href="#">ARDEC</a>	19-20
<a href="#">- PM Soldier Weapons</a>	<a href="#">PM Soldier Weapons</a>	21

### TACOM - ROCK ISLAND

<a href="#">- Foreign Military Sales (FMS)</a>	<a href="#">FMS</a>	22-27
<a href="#">- Program Executive Officer, Combat Service &amp; Combat Support System (PEO, CS&amp;CSS)</a>	<a href="#">PM Sets, Kits, Outfits, and Tools (PM SKOT)</a>	28
<a href="#">- Product Support Integrated Directorate</a>	<a href="#">Aircraft Armaments &amp; Small Arms PSID</a>	29-34
	<a href="#">Field Artillery PSID</a>	35-36
	<a href="#">Heavy Combat PSID</a>	37-39
	<a href="#">Light Combat PSID</a>	40-43
	<a href="#">Tools and Training Systems PSID</a>	44
<a href="#">- Soldier, Bio, Chem Operations Integrated Logistics Support Center (ILSC)</a>	<a href="#">Chem/Bio Defense PSID</a>	45-46
	<a href="#">Soldier PSID</a>	47



## Advanced Planning Briefing for Industry

14 October 2004

Summary of Estimated Future Buys for  
Fiscal Years 2005 & 2006

# TACOM

Lethality, Survivability, Mobility and  
Sustainment for America's Army

[PROCNET](#) [Index](#) [Previous](#) [Next](#)

### TACOM - WARREN

- Foreign Military Sales (FMS)	FMS	48
- Installation Support Group	Installation Support Group	49
- Integrated Logistics Support Center (ILSC)	Deployment Equipment PSID	50-53
	Field Artillery & Mortars PSID	54
	Heavy Combat PSID	55-60
	Light Combat PSID	61-62
	Tactical Vehicles PSID	63-69
- Program Executive Officer, Combat Service & Combat Support System (PEO, CS&CSS)	PM Tactical Vehicles (Heavy Tactical Vehicles)	70
	PM Tactical Vehicles (Medium Tactical Vehicles)	70
	PM Tactical Vehicles (Light Tactical Vehicles)	70
	PM Tactical Vehicles (Trailers)	70-71
	PM Combat Engineer/Material Handling Equipment	71
	PM Petroleum and Water Systems	71
	PM Army Watercraft Systems	71
- Program Executive Officer, Ground Combat Systems (PEO, GCS)	PM Abrams	72
	PM Bradley	72
	PM BFVS	72
	PM Knight	72
	PM 113	72
	PM FAASC	73
	PM Paladin	72-73
	PM Brigade Combat Team (PM-BCT)	74
	PM Joint Lightweight Howitzer (PM-JLWH)	75
- PM Future Combat Systems (PM FCS)	PM Future Combat Systems (PM FCS)	76
- Tank Automotive Research, Development and Engineering Center (TARDEC)	Bridging / Countermines	77
	Design & Manufacturing	77
	Mobility	77-78
	NAC	78-79
	Petroleum & Water	79
	Survivability	79
	Vetronics	80





## Advanced Planning Briefing for Industry

14 October 2004

Summary of Estimated Future Buys for  
Fiscal Years 2005 & 2006

# TACOM

Lethality, Survivability, Mobility and  
Sustainment for America's Army

[PROCNET](#) [Index](#) [Previous](#) [Next](#)

### TACOM - GROUND SYSTEMS INDUSTRIAL ENTERPRISE (GSIE)

#### SUMMARY OF ESTIMATED REQUIREMENTS

NOTE: REQUIREMENTS CONTRACT (REQ CONT.) IS FOR ESTIMATED QUANTITIES

[ANNISTON](#) [RED RIVER](#) [ROCK ISLAND](#) [SIERRA](#) [WATERVLIET](#)

ANNISTON ARMY DEPOT	EXISTING	NEW		FUND TYPE	FY05	FY06
	(X)	COMPETITIVE	SOLE SOURCE		QUANTITY OR SERVICE	QUANTITY OR SERVICE
Upgrade Gun Tracking/Laying			X	AWCF	2 ea	TBD
Standard Data System Support	X			AWCF	1 Job	TBD
Electron Beam Welder Maintenance		X		AWCF	1 Job	TBD
Cadmium Plating for 198 Howitzer	X			AWCF	1 Job	TBD
Minicams Maintenance	X			OMA	1 Job	TBD
PM of Material Handling Equipment (DGRC)	X			AWCF	1 Job	TBD
Boiler Maintenance (5 Boilers)	X			AWCF	1 Job	TBD
Sewing Machine Repair/Maintenance	X			AWCF	1 Job	TBD
Geographical Information System Support	X			AWCF	1 Job	TBD
Boxes for Armor Door Kits			X	AWCF	IDIQ	TBD
Laundry Service	X			AWCF	1 Job	TBD
Railroad Equipment Air Brake Parts	X			AWCF	IDIQ	TBD
Hazwoper Training		X		AWCF	1 Job	TBD
Retrieval System			X	AWCF	1 ea	TBD
Motor Controller		X		AWCF	4 ea	TBD
Personal Computers		X		AWCF	150 ea	TBD
Impact Wrenches	X			AWCF	IDIQ	TBD
Hand Tools	X			AWCF	IDIQ	TBD
Tracked Vehicle Sustainment			X	AWCF	1 Job	TBD
Bench Scale Study for New IWTP		X		AWCF	1 Job	TBD
Vertical Storage Units (Tool Crib)		X		AWCF	2 ea	TBD
Parts & Equipment for IWTP			X	AWCF	1 LT	TBD
Sodium Bisulfite Holding Tank		X		AWCF	1 ea	TBD
Linear Traverse Unit		X		AWCF	1 ea	TBD



## Advanced Planning Briefing for Industry

14 October 2004

Summary of Estimated Future Buys for  
Fiscal Years 2005 & 2006

# TACOM

Lethality, Survivability, Mobility and  
Sustainment for America's Army

[PROCNET](#) [Index](#) [Previous](#) [Next](#)

### TACOM - PICATINNY

#### SUMMARY OF ESTIMATED REQUIREMENTS

##### PM COMBAT AMMUNITION SYSTEMS (PM CAS)

NOTE: REQUIREMENTS CONTRACT (REQ CONT.) IS FOR ESTIMATED QUANTITIES		EXISTING	NEW			FY05	FY06
NOMENCLATURE	PROGRAMS	(X)	COMPETITIVE	SOLE SOURCE	FUND TYPE	QUANTITY OR SERVICE	QUANTITY OR SERVICE
Load Assemble & Pack	MACS- M231	X			PAA	387	412
Combustible case sets	MACS- M231	X			PAA	399	424
Propellant, Single Base	MACS- M231	X			PAA	1,355	2,122
Ignition System Propellant	MACS- M231	X			PAA	24	38
Lap Containers	MACS- M231		X		PAA	144	160
Misc Components	MACS- M231	X			PAA	N/A	N/A
Load Assemble & Pack	MACS- M232		X		PAA	295	287
Combustible case sets	MACS- M232	X			PAA	304	295
Propellant, (M232 Triple Base)	MACS- M232	X			PAA	1,475	2,005
Ignition System/Spheriodal Propellant	MACS- M232	X			PAA	19	26
Lap Containers	MACS- M232	X			PAA	78	80
Misc Components	MACS- M232	X			PAA	N/A	N/A
M782 Complete Fuze	FUZE Multi Option	X			PAA	91	38
Fuze, ET M767A1	FUZE, ET:M767A1	X			PAA	63	107
Box, Metal, M2A1	FUZE, ET:M767A1	X			PAA	8	14
Fuze ET, M762A1	FUZE, ET:M762A1	X			PAA	88	108
Load Assemble & Pack	ILLUM M314 SERIES	X			PAA	17	20
Fuze Artillery Electric Time M762A1	ILLUM M314 SERIES	X			PAA	18	21
Load Assemble & Pack	Proj Arty 155mm Smoke WP M110		X		PAA	15	0
Proj 155mm WP M110A2 MPTS	Proj Arty 155mm Smoke WP M110	X			PAA	16	0
Chg Bstr M54A1 Assy	Proj Arty 155mm Smoke WP M110	X			PAA	16	0
Casing Bstr	Proj Arty 155mm Smoke WP M110	X			PAA	16	0
TNT Type I Flake (LB)	Proj Arty 155mm Smoke WP M110		X		PAA	3	0
Cyclotol 75/25 Type 1	Proj Arty 155mm Smoke WP M110		X		PAA	28	0



## Advanced Planning Briefing for Industry

14 October 2004

Summary of Estimated Future Buys for  
Fiscal Years 2005 & 2006

# TACOM

Lethality, Survivability, Mobility and  
Sustainment for America's Army

[PROCNET](#) [Index](#) [Previous](#) [Next](#)

### TACOM - ROCK ISLAND ILSC

#### SUMMARY OF ESTIMATED REQUIREMENTS

##### LIGHT COMBAT PSID

NOTE: REQUIREMENTS CONTRACT (REQ CONT.) IS FOR ESTIMATED QUANTITIES

NOMENCLATURE	EXISTING (X)	NEW		FUND TYPE	FY05 QUANTITY OR SERVICE	FY06 QUANTITY OR SERVICE
		COMPETITIVE	SOLE SOURCE			
5925014217588 Circuit Breaker			X	AWCF	0	TBD
1005012678103 Mount, Gun		X		AWCF	64	30
1240013198994 Periscope, Armor	X			AWCF	369	359
1240013198995 Periscope, Armor	X			AWCF	1174	1132
6650013179138 Periscope, Armor	X			AWCF	5719	4297
6650013179139 Periscope, Armor	X			AWCF	471	719
1005011128557 Gyro Rate and D			X	AWCF	360	243
5961011712381 Linear Regulator	X			AWCF	149	78
5999012758092 Circuit Card Assy	X			AWCF	238	119
6110012172331 Switching Unit	X			AWCF	104	100
6605014223464 Compass, Magnetic	X			AWCF	85	TBD
6605014478965 Compass, Magnetic	X			AWCF	52	TBD
5315011945607 Pin, Shoulder		X		AWCF	360	TBD
5905011191041 Resistor, Variable		X		AWCF	159	219
5905011139729 Resistor, Variable		X		AWCF	368	349
5905011164792 Resistor, Variable		X		AWCF	132	126
5995011718303 Cable Assy	X	X		AWCF	92	117
6150013242219 Cable Assy	X	X		AWCF	176	172
1670014631006 Panel Assy			X	AWCF	13	TBD
2510014659195 Cargo Bulkhead			X	AWCF	2	2
1430014981337 Inertial Navigation Unit	X			AWCF	38	TBD
6650013703675 Periscope, Armor	X			AWCF	93	122
3110010536522 Bearing, ball		X		AWCF	39	TBD
5930010509346 Retainer, electric		X		AWCF	40	TBD
5999012758092 Circuit Card Assy		X		AWCF	0	TBD



## Advanced Planning Briefing for Industry

14 October 2004

Summary of Estimated Future Buys for  
Fiscal Years 2005 & 2006

# TACOM

Lethality, Survivability, Mobility and  
Sustainment for America's Army

[PROCNET](#) [Index](#) [Previous](#) [Next](#)

### TACOM - WARREN PEO CS&CSS

#### SUMMARY OF ESTIMATED REQUIREMENTS

NOTE: REQUIREMENTS CONTRACT (REQ CONT.) IS FOR ESTIMATED QUANTITIES	Heavy	Medium	Light	Trailers	Combat	Petroleum & Water	Watercraft
<b>PROJECT MANAGER, TACTICAL VEHICLES (HEAVY TACTICAL VEHICLES)</b>	<b>EXISTING</b>	<b>NEW</b>				<b>FY05</b>	<b>FY06</b>
<b>NOMENCLATURE</b>	<b>(X)</b>	<b>COMPETITIVE</b>	<b>SOLE SOURCE</b>	<b>FUND TYPE</b>	<b>QUANTITY OR SERVICE</b>	<b>QUANTITY OR SERVICE</b>	
HEMTT New Production	X				OPA	126	258
HEMTT RECAP	X				OPA	102	189
PLS	X				OPA	14	69
PLS Trailer	X				OPA	23	100
Container Handling Unit (CHU)	X				OPA	36	430
CROP	X				OPA	154	178
Tactical Fire Fighting Truck (TFF)				X	OPA	2	8
M878A2 Yard Tractor	X				OPA	0	0
Common Bridge Transporter (CBT)	X				OPA	0	0
Forward Repair System (FRS)	X				OPA	32	90
M915A3 Truck Tractor	X				OPA	15	31
M916A3 Light Equipment Transporter	X				OPA	57	49
<b>PROJECT MANAGER, TACTICAL VEHICLES (MEDIUM TACTICAL VEHICLES)</b>	<b>EXISTING</b>	<b>NEW</b>				<b>FY05</b>	<b>FY06</b>
<b>NOMENCLATURE</b>	<b>(X)</b>	<b>COMPETITIVE</b>	<b>SOLE SOURCE</b>	<b>FUND TYPE</b>	<b>QUANTITY OR SERVICE</b>	<b>QUANTITY OR SERVICE</b>	
A1 Rebuy Trucks	X				OPA	2614	2130
Trailers	X				OPA	873	1122
System Technical Support	X				OPA	150,000 man hrs	150,000 man hrs
<b>PROJECT MANAGER, TACTICAL VEHICLES (LIGHT TACTICAL VEHICLES)</b>	<b>EXISTING</b>	<b>NEW</b>				<b>FY05</b>	<b>FY06</b>
<b>NOMENCLATURE</b>	<b>(X)</b>	<b>COMPETITIVE</b>	<b>SOLE SOURCE</b>	<b>FUND TYPE</b>	<b>QUANTITY OR SERVICE</b>	<b>QUANTITY OR SERVICE</b>	
HMMWV Production	X				OPA	2468	1793
HMMWV STS	X				OPA	80,490 hrs	93,482 hrs



## Advanced Planning Briefing for Industry

14 October 2004

Summary of Estimated Future Buys for  
Fiscal Years 2005 & 2006

# TACOM

Lethality, Survivability, Mobility and  
Sustainment for America's Army

[PROCNET](#) [Index](#) [Previous](#) [Next](#)

### TACOM - WARREN PEO GCS

#### SUMMARY OF ESTIMATED REQUIREMENTS

#### PM BRIGADE COMBAT TEAM (PM-BCT)

NOTE: REQUIREMENTS CONTRACT (REQ CONT.) IS FOR ESTIMATED QUANTITIES	EXISTING	NEW			FY05	FY06
NOMENCLATURE	(X)	COMPETITIVE	SOLE SOURCE	FUND TYPE	QUANTITY OR SERVICE	QUANTITY OR SERVICE
Program Support Services	X			PAA	Service	Service
New Equipment Training and Fielding	X			PAA	Service	Service
Hazardous Materials Retrofit	X			PAA	Service	Service
Stryker - Mobile Gun System	X			PAA	72	0
Stryker - Infantry Carrier Vehicle	X			PAA	186	85
Stryker - Reconnaissance Vehicle	X			PAA	0	52
Stryker - Mortar Carrier Vehicle	X			PAA	83	26
Stryker - Fire Support Vehicle	X			PAA	0	17
Stryker - Engineering Squad Vehicle	X			PAA	10	8
Stryker - Commander's Vehicle	X			PAA	22	32
Stryker - Medical Evacuation Vehicle	X			PAA	18	12
Stryker - Nuclear, Biological, Chemical, Reconnaissance Vehicle	X			PAA	9	8
CLS - DVE	X			PAA	411	411
CLS - Tow Bar	X			PAA	411	411
CLS - Racking for Warehouses	X			PAA	Service	Service
ICLS - Field Support for Deployment	X			OMA	Service	Service
ICLS - Contractor Logistics Support	X			PAA	Service	Service
CLS - Contractor Logistics Support			X	PAA	Service	Service
ICLS - Field Service Representatives			X	PAA	Service	Service
Environmental Consulting Services	X			PAA	Service	Service
Boresight Kits	X			PAA	48	TBD
Boresight Kits		X		PAA	0	60

# FY05 Contracting Business Drivers

## ➤ ***NEW MISSION CONSIDERATIONS***

- **IRAQ/AFGHANISTAN/FMS REQUIREMENTS**
  - **CONSTRUCTION**
  - **CIVILIAN VEHICLES (FIRE TRUCKS, AMBULANCES, CONSTRUCTION EQUIPMENT, ETC.)**

## ➤ ***UP TEMPO MISSION CONSIDERATIONS***

- **TACTICAL VEHICLE SYSTEMS**
- **CONTINUED FOCUS ON DEPOT/INDUSTRY PARTNERING ARRANGEMENTS**
- **REPAIR PARTS**
- **FCS**
- **BRIGADE COMBAT TEAM**

# What's Next for the TACOM/PEO Community?

- **Repair/Overhaul of Equipment from SWA**
- **Future Combat System**
- **Movement of Technology from the Tech Base**
- **Continued Fielding of Stryker**
- **Potential Requirements in Support of Iraq**
- **Theater Support Vessel (TSV) – Joint Program**

# Contracting Points of Contact

## ACQUISITION CENTER

<u>OFFICE</u>	<u>SITE</u>	<u>POC</u>	
Director	WARREN	Dan Mehney	(586) 574-7025
Associate Director	WARREN	Martin Green	(586) 574-7026
Competition Advocate/Ombudsperson	WARREN	LaRuth Shepherd	(586) 574-6597
Acq Process Management Division	WARREN	Sharlene Innes	(586) 573-2440
Production/Ind Base Mgt Division	WARREN	Prince Young	(586) 574-7216
Chief of Contracting Office	PICATINNY	Bruce Berinato	(973) 724-3219
Chief of Contracting Office	ROCK ISLAND	Lynn DeRoche	(309) 782-3223
Chief of Contracting Office	ANNISTON	Kathy Harvey	(256) 235-6231
Chief of Contracting Office	RED RIVER	Robert McDonald	(903) 334-3989
Chief of Contracting Office	SIERRA	Sue Ritz	(530) 827-4836
Chief of Contracting Office	WATERVLIET	Deborah Jones	(518) 266-5309



# Contracting Points of Contact (cont.)

<u>OFFICE</u>	<u>SITE</u>	<u>POC</u>	
R&D/UA	WARREN	Harry Hallock	(586) 574-7069
Combat Vehicles	WARREN	Art Siirila	(586) 574-7247
Combat Vehicles	ROCK ISLAND	Sally Husson-Turke	(309) 782-3798
Field Artillery & Mortar Systems	ROCK ISLAND	Sally McGlone	(309) 782-4524
Tactical Vehicles	WARREN	Louise Lather	(586) 574-6176
Deployment/Support Equipment	WARREN	John Bruce	(586) 574-7447
Aircraft Armament/ Small Arms	ROCK ISLAND	Kristan Mendoza	(309) 782-5553
Tools & Training Systems	ROCK ISLAND	Margaret Rowe	(309) 782-5521

# Contracting Points of Contact (cont.)

## ***SMALL BUSINESS OFFICE***

<u><b>SITE</b></u>	<u><b>POC</b></u>	
<b>Warren</b>	<b>Patricia Redding</b>	<b>(586) 574-5388</b>
<b>Picatinny</b>	<b>Rick Burdett</b>	<b>(973) 724-4106</b>
<b>Rock Island</b>	<b>Larry Negaard</b>	<b>(309) 782-6709</b>
<b>Anniston</b>	<b>Sandra Turner</b>	<b>(256) 235-7346</b>
<b>Red River</b>	<b>Robert McDonald</b>	<b>(903) 334-3989</b>
<b>Watervliet</b>	<b>Deborah Jones</b>	<b>(518) 266-5309</b>
<b>Sierra</b>	<b>Susan Ritz</b>	<b>(530) 827-4836</b>

# 2004 TACOM APBI



**Government and Industry Unite  
to Support Our Forces**